



ATTACHMENTS

UNDER SEPARATE COVER

Ordinary Council Meeting

16 April 2019

Table of Contents

16.1	Aged Care Quality Review	
	Attachment 1 Final Quality Review Outcome	4
20.1	Model Code of Meeting Practice	
	Attachment 1 Model Code of Meeting Practice	16
20.5	Draft 2019-2020 Financial Year Strategic Documents	
	Attachment 1 2019-04-09 Unchanged - Delivery Program 2018-2022.pdf.....	57
	Attachment 2 Draft Operational Plan 2019-2020.pdf.....	79
	Attachment 3 General Fund Budget Summary 2019-2020.pdf	101
	Attachment 4 Draft Capital Works 2019-2023.pdf	104
	Attachment 5 Draft Revenue Policy 2019-2020.pdf	111
	Attachment 6 Water and Sewer Cash Position Summary 2019-2029.pdf.....	132
	Attachment 7 Sewer Fund Scenario Comparative Positions.pdf	133
	Attachment 8 Draft Fees and Charges 2019-2020.pdf.....	134
	Attachment 9 General Fund Optimistic Scenario.pdf	219
	Attachment 10General Fund Pessimistic Scenario.pdf	223
	Attachment 11General Fund Recommended Scenario.pdf.....	227
	Attachment 12Water Fund Optimistic Scenario.pdf.....	231
	Attachment 13Water Fund Pessimistic Scenario.pdf	235
	Attachment 14Water Fund Recommended Scenario.pdf	239
	Attachment 15Sewer Fund Optimistic Scenario.pdf	243
	Attachment 16Sewer Fund Pessimistic Scenario.pdf.....	247
	Attachment 17Sewer Fund Recommended Scenario.pdf	251
	Attachment 18Consolidated Statement 2019-2029.pdf.....	255
	Attachment 19Fit for the Future Benchmarks 2019-2020.pdf.....	259



Australian Government

Aged Care Quality and Safety Commission

Final Quality Review Report

Name of home service: Narrandera Shire Council
Home service provider: The Council of the Shire of Narrandera
Commission ID: 200345

Introduction

This is the final report of a quality review conducted at Narrandera Shire Council. This report provides an assessment of the home service provider's performance, in relation to the home service, against the Home Care Standards, and any other matters the quality assessors considers relevant.

Services included in this quality review:

CHSP:

- Flexible Respite, 4-7X9H6S6, SITE: Community Service Building, 4 Victoria Square, MAIL: 141-143 East Street, NARRANDERA NSW 2700
- Home Maintenance, 4-7X9H70C, SITE: Community Service Building, 4 Victoria Square, MAIL: 141-143 East Street, NARRANDERA NSW 2700
- Home Modifications, 4-7X9H792, SITE: Community Service Building, 4 Victoria Square, MAIL: 141-143 East Street, NARRANDERA NSW 2700
- Social Support - Individual, 4-7X9N3OY, SITE: Community Service Building, 4 Victoria Square, MAIL: 141-143 East Street, NARRANDERA NSW 2700

Aged Care Quality and Safety Commission

Assessment of performance

Based on consideration of all relevant material, I am satisfied that the home service provider is meeting the Home Care Standards in respect of Narrandera Shire Council.

Areas in which improvements are required to comply with the Home Care Standards

As the home service provider met all expected outcomes in respect of Narrandera Shire Council, there are no specific areas in which improvements must be made to ensure that the Home Care Standards are complied with. The home service provider is, however, required to actively pursue continuous improvements in order to remain compliant with the Home Care Standards.

Assessment contact arrangements

In accordance with section 57 of the Rules, assessment contacts will be conducted in accordance with the arrangements outlined below, or at any other time (with or without notice).

Assessment contacts arrangements are as detailed below:

- You will be having an announced contact for the purpose of assessing the your performance, in relation to the service, against the Home Care Standards.

Notification to Department of Health

In accordance with the Rules, a copy of this decision will be provided to the Secretary of the Department of Health.



Gill Jones
Assistant Director NSW/ACT
25 March 2019

Aged Care Quality and Safety Commission

Introduction

This interim report provides an assessment of the home service provider's performance, in relation to the home service, against the Home Care Standards, and any other matters the quality assessors considers relevant.

Each home service is required to undergo a quality review at least once every three years.

Quality assessors conducted the quality review on 27 February 2019. The quality review was conducted in accordance with the Aged Care Quality and Safety Commission Rules 2018.

Team leader: Melissa Hodge

Team member/s: Richard Scott

Aged Care Quality and Safety Commission

Audit trail

Interviews	Number	Interviews	Number
Community transport and home support manager	1	Home maintenance contractor	1
Builder	1	External transitional aged care package coordinator	1
Care recipients	9	Representatives	2
External allied health assistant	1	Coordinators	2
Bus drivers	3		
Sampled documents	Number	Sampled documents	Number
Care recipient files	11	Personnel files	1
Contractor service agreement	1	Position descriptions	2
Media releases	3		

Other documents reviewed

- Aboriginal community engagement plan
- Aboriginal engagement documentation
- Advocacy records
- Annual general meeting minutes 11 December 2018
- Annual report 2017-2018
- Bus and car service books
- Care assessment policies and procedures
- Care recipient surveys and analysis
- Charter of care recipients' right and responsibilities
- Client documentation including MAC, RAS, service provision, consent, emergency info, workplace assessment, assessments, WH&S, representative
- Commonwealth home support programme manual 2018
- Community strategic plan 2017-2030
- Community transport and home support programs new staff handbook
- Complaints documentation
- Complaints register
- Confidentiality agreement, code of conduct and driver licence register
- Contractor information booklet
- Corporate communication strategy 0215-2017
- Correspondence and quotes for work to promote independence
- Delivery program 2017-2021
- Disability inclusion action plan

Aged Care Quality and Safety Commission

- Employee induction manual and staff handbook 2018
- Executive leadership team human resources and work health and safety risk management report December 2018
- Heavy vehicle inspection report
- Human resource documentation
- Incident reports
- Individual training and courses register
- Information management strategy 2014-2019
- Licensing and insurance information
- Manual handling best practice guidelines trainees workbook
- Non-response to a scheduled visit procedure
- Planning and information day flyer 2018
- Police check registers
- Policies and procedures
- Positive ageing strategy 2016-2021
- Risk management policies and procedures
- Self assessment for home services
- Service agreement template
- Service information powerpoint presentation
- Staff appraisal documentation
- Staff confidentiality agreement
- Staff meeting minutes
- Training certificates
- Universal car training – transport frail aged and those with disability
- Vehicle and assets register
- Vehicle inspection report
- Volunteer induction handbook and information pack
- Wiradjuri Aboriginal Acknowledgement and Protocol
- Work health and safety committee meeting minutes 29 January 2019

Observations

- Evacuation procedure on display
- Fire safety equipment
- Office environment
- Staff handling telephone enquiries
- Vehicles – bus and car

Aged Care Quality and Safety Commission

Assessment of performance

This section covers information about the assessment of the home service provider's performance, in relation to the home service, against each of the expected outcomes of the Standards.

Standard 1: Effective management

Principle:

The service provider demonstrates effective management processes based on a continuous improvement approach to service management, planning and delivery.

Expected outcome 1.1 – Corporate governance

The expected outcome requires that "the service provider has implemented corporate governance processes that are accountable to stakeholders".

The home service meets this expected outcome

The service provider has effective corporate governance processes that are accountable to stakeholders. There is an organisational structure with defined roles and responsibilities and a range of reporting mechanisms which ensure appropriate decision making and accountability against corporate objectives and funded targets. Policies and procedures are updated as required to ensure practices and processes continue to be effective. The service provider's corporate services team, executive leadership team and the Council meet regularly and keeps formal records of its deliberations. There is a strategic and continuous improvement approach to planning and business development. Management report through to the Council addressing program outputs, significant service delivery issues, work health and safety, critical incidents, complaints and continuous improvement activities.

Expected outcome 1.2 – Regulatory compliance

The expected outcome requires that "the service provider has systems in place to identify and ensure compliance with funded program guidelines, relevant legislation, regulatory requirements and professional standards".

The home service meets this expected outcome

The service provider has systems for identifying and complying with relevant regulatory and program requirements. Policies and procedures are updated to ensure practices and processes continue to be effective and in accordance with relevant legislation and program guidelines. The home care common standards self-assessment is current and briefly demonstrates practices, processes, results and plans against each of the three standards and 18 expected outcomes. Each care recipient is given a copy of the charter of care recipients' rights and responsibilities – home care. Registers are maintained to ensure timely renewal of police checks for staff, volunteers and executive decision makers. There are processes in place to ensure staff and contractors have current professional registrations and appropriate qualifications. Aged care reform news, regulatory changes and other advice is received and provided to staff through its established organisational reporting and information management systems as required.

Expected outcome 1.3 – Information management systems

The expected outcome requires that "the service provider has effective information management systems in place".

The home service meets this expected outcome

Aged Care Quality and Safety Commission

The service provider has effective information management systems in place. Information and recordkeeping systems support service delivery and maintaining corporate functions. Policies and procedures are updated to ensure practices and processes continue to be effective. Staff and volunteers undertake orientation and induction programs which ensure they are aware of systems, policies, processes and practices. Information technology improvements are a focus in business planning including electronic human resource systems. Organisational information systems are kept secure electronically via password protection on computers. Staff meetings, newsletters and notice boards facilitate information sharing about regulatory changes, work health and safety and other necessary information. Management, staff, and other stakeholders have readily available access to accurate information to help them perform their roles. The service provider's website contains information about the organisation and available services. Care recipients and representatives expressed high level satisfaction with information management systems.

Expected outcome 1.4 – Community understanding and engagement

The expected outcome requires that "the service provider understands and engages with the community in which it operates and reflects this in service planning and development".

The home service meets this expected outcome

The service provider has effective service planning systems based on understanding and engagement with its community. There are processes for monitoring community needs and this information is applied to service development. Policies and procedures are updated to ensure practices and processes continue to be effective. Care recipient/representative and staff/volunteer feedback and information from networking meetings contribute to service planning decisions. The service provider has an established infrastructure for engaging with community and special needs groups including Aboriginal and Torres Strait Islander people. Demographics of current care recipients are analysed regularly and ongoing review occurs to identify service gaps including an annual planning day with interested parties. Care recipients/representatives interviewed confirmed they are consulted and surveyed about the services they receive and given the opportunity to provide feedback and ideas about how services may be improved.

Expected outcome 1.5 – Continuous improvement

The expected outcome requires that "the service provider actively pursues and demonstrates continuous improvement in all aspects of service management and delivery".

The home service meets this expected outcome

The service provider has effective continuous improvement systems in place for all aspects of service management and delivery. Policies and procedures are updated to ensure practices and processes continue to be effective. There is a framework that has multiple mechanisms for identifying areas of improvement including risk management, complaints and feedback systems. The service provider regularly monitors and evaluates action items on continuous improvement plan ensuring sustainable capture of opportunities. Staff are aware of their role in supporting improvement and other feedback processes. Care recipients interviewed expressed high level satisfaction with continuous improvement activities and confirmed they are given a range of options and opportunities to contribute ideas and provide feedback.

Expected outcome 1.6 – Risk management

The expected outcome requires that "the service provider is actively working to identify and address potential risk, to ensure the safety of service users, staff and the organisation".

The home service meets this expected outcome

Aged Care Quality and Safety Commission

The service provider has effective risk management systems in place to identify and address potential risk ensuring safety of care recipients, volunteers, staff and organisation. Risk management policies and procedures are updated to ensure practices and processes continue to be effective. The service has overarching comprehensive matrixed risk systems based on international quality standards. These systems are linked to care recipient and staff feedback and continuous improvement processes. There are comprehensive work health and safety processes for staff and care recipients. Hazards and incidents are reported accordingly. There are processes to ensure the care recipients' homes are safe for staff to work in and each care recipient has an individual non-response to a scheduled visit. Staff interviewed demonstrated high level awareness of work, health and safety processes and confirmed that appropriate training is delivered upon induction and refreshed or updated when required. Care recipients interviewed expressed satisfaction with risk management activities and agree that services are delivered safely by staff.

Expected outcome 1.7 – Human resource management

The expected outcome requires that “the service provider manages human resources to ensure that adequate numbers of appropriately skilled and trained staff/volunteers are available for the safe delivery of care and services to service users”.

The home service meets this expected outcome

The service provider has effective human resource management systems in place ensuring adequate numbers of appropriately skilled and trained staff/volunteers are available for the safe delivery of services. Specific policies and procedures address recruitment, orientation and training requirements for staff and volunteers to ensure they are appropriately skilled and trained. An electronic employee performance system ensures consistent performance appraisal, development and training for staff. Documentation reviewed demonstrated staff performance is monitored and support provided to ensure high standards of service delivery are maintained. Annual volunteer training days ensure mandatory and other training occurs. Staff and volunteers have access to personal protective equipment to safely carry out their work and are trained to use equipment when required. Care recipients and representatives expressed high level satisfaction with the skills and expertise of all staff/volunteers and confirmed services delivered are high quality.

Expected outcome 1.8 – Physical resources

The expected outcome requires that “the service provider manages physical resources to ensure the safe delivery of care and services to service users and organisation personnel”.

The home service meets this expected outcome

The service provider has effective and comprehensive organisational systems in place to manage physical resources. Policies and procedures are updated regularly to ensure practices and processes continue to be effective. Work, health and safety processes ensure physical resources are assessed, hazards are addressed and risks are managed appropriately. The bus and car used for home support care recipients are serviced regularly and appropriate records are kept. Home safety checks occur at each care recipients home where staff are required to enter the home. Observations confirmed the physical environment of the office is well maintained.

Aged Care Quality and Safety Commission

Standard 2: Appropriate access and service delivery

Principle:

Each service user (and prospective service user) has access to services and service users receive appropriate services that are planned, delivered and evaluated in partnership with themselves and/or their representative.

Expected outcome 2.1 – Service access

The expected outcome requires that “service user’s access to services is based on consultation with the service user (and/or their representative), equity, consideration of available resources and program eligibility”.

The service meets this expected outcome

The service provider demonstrates care recipients’ access to services is based on consultation with the care recipient and/or their representative, equity, consideration of available resources and program eligibility. Care recipient referrals are received through My Aged Care (MAC) and accepted based on service availability, care recipient acceptance and assessed need. Care recipients new to the service are given a client handbook and service information about the services available and rights and responsibilities. Information through interviews and documentation reviewed demonstrated the service provider consults with the care recipient and/or their representative to access services and ensure service delivery is in accordance with care recipients’ assessed needs, choices and preferences. The service provider also demonstrates care recipients are referred to My Aged Care (MAC) for other services when care recipients’ care needs increase. Care recipients expressed satisfaction with the staff/volunteers, the services offered and access to their services.

Expected outcome 2.2 – Assessment

The expected outcome requires that “each service user participates in an assessment appropriate to the complexity of their needs and with consideration of their cultural and linguistic diversity”.

The service meets this expected outcome

The service provider uses a variety of assessment tools to supplement the assessment undertaken by the collocated Regional Assessment Service (RAS) and download support plans completed by My Aged Care and the RAS. Additional assessments are conducted by the service providers staff that includes an in home safety assessment, obtaining emergency contact information in the case of non-response to scheduled visits, and consent for the collection, use and disclosure of care recipient’s information. Assessments for care recipients accessing home maintenance are undertaken by contracted home maintenance team, an occupational therapist as required with works carried out by specialist and licenced trades as required. Care recipient files reviewed contained assessment documentation that identified care recipients’ needs and the agreed to care and services. All new care recipients have an initial in home assessment completed with ongoing feedback from staff and telephone interviews occurring to assist in identifying any changes in care needs.

Expected outcome 2.3 – Care plan development and delivery

The expected outcome requires that “each service user and/or their representative, participates in the development of a care/service plan that is based on assessed needs and is provided with the care and/or services described in their plan”.

Aged Care Quality and Safety Commission

The service meets this expected outcome

The service provider demonstrates each care recipient and/or their representative, participates in the development of a care/service plan that is based on assessed needs and service type and are provided with the care and/or services described in their plan. The service provider provides copies of an individualised care plan or job works to each care recipient that describes the agreed to care and services, days and timeframes. Staff and volunteers confirmed they have access to care recipients' agreed care and/or services and are kept informed of any changes. The service provider has processes in place for care recipients to provide feedback on care and services they receive that includes direct telephone contact, email contact and the provision of feedback forms to be completed by care recipients and/or their representatives. Effective protocols are in place to ensure consistent staff/volunteer practices in the event of a care recipient non-response to a scheduled visit with up to date information on emergency contacts sighted on care plans. Care recipients confirmed they have opportunities for input into the care and/or services provided and participate in the care planning process.

Expected outcome 2.4 – Service user reassessment

The expected outcome requires that "each service user's needs are monitored and regularly reassessed taking into account any relevant program guidelines and in accordance with the complexity of the service user's needs. Each service users' care/service plans are reviewed in consultation with them".

The service meets this expected outcome

The service provider has processes for each care recipient's needs to be monitored and for their care/service plans to be reviewed in consultation with them. Care recipient needs are monitored through verbal reports from staff/volunteers with formal reviews conducted at least annually or following an identified change in condition. Staff interviews and documentation sighted demonstrated changes to care recipients' care and/or services are made in response to requested changes and/or identified changes in circumstance or assessed need and that annual reviews are conducted. Care recipients confirmed they participate in the assessment process and have ongoing communications with staff, volunteers and coordinators.

Expected outcome 2.5 – Service user referral

The expected outcome requires that "the service provider refers service users (and/or their representatives) to other providers as appropriate".

The service meets this expected outcome

The service provider has referral pathways to guide management and staff members that include service user information, promotion of services and coordination with partner agencies/networks, and policies relating to eligibility, priority, entry and exit. Care recipients and/or their representatives are provided with information about the services available through the service provider and there are processes in place to support access to alternative services when the service provider can no longer meet their care needs including referral back to My Aged Care. Management and staff reported they support care recipients to access other providers, agencies or health specialists as appropriate in accordance with care recipients' consent based on assessed needs and preferences.

Aged Care Quality and Safety Commission

Standard 3: Service user rights and responsibilities

Principle:

Each service user (and/or their representative) is provided with information to assist them to make service choices and has the right (and responsibility) to be consulted and respected. Service users (and/or their representative) have access to complaints and advocacy information and processes and their privacy and confidentiality and right to independence is respected.

Expected outcome 3.1 – Information provision

The expected outcome requires that “each service user, or prospective service user, is provided with information (initially and on an ongoing basis) in a format appropriate to their needs to assist them to make service choices and gain an understanding of the services available to them and their rights and responsibilities”.

The service meets this expected outcome

The service provider demonstrated that care recipients have access to information appropriate to their needs to assist them to make informed decisions about their preferred care, services and rights and responsibilities. Information provision occurs through verbal and written communication with care recipients. Carers and other representatives are involved as appropriate with the consent of the care recipient, initially following the acceptance of a referral through My Aged Care and then through the care planning, service provision and reassessment process. Care recipients advised they are assisted to understand written information provided to them, which includes service information, a client handbook and a copy of the Charter of care recipients’ rights and responsibilities – Home care. Care recipients confirmed they received adequate information to make decisions about the services they receive, the opportunity to provide feedback and capacity to exercise choice over matters relating to their care including staff/volunteers preferences and times for service delivery.

Expected outcome 3.2 – Privacy and confidentiality

The expected outcome requires that “each service user’s right to privacy, dignity and confidentiality is respected including in the collection, use and disclosure of personal information”.

The service meets this expected outcome

The service provider demonstrated they have systems in place to ensure each care recipients’ privacy, dignity and confidentiality is respected. The service provider’s information provision ensures that care recipients or their representatives understand their rights and responsibilities relating to privacy and confidentiality. Care recipients are provided information on privacy and confidentiality and offered a formalised consent form for their sign off that includes their consent for sharing of personal information with third parties. Staff and volunteers interviewed confirmed they are aware of their responsibilities around privacy and confidentiality and that they had received relevant training and are aware of their responsibilities. Examples of service delivery practices were described by staff that demonstrates care recipients’ rights to privacy, dignity and confidentiality is respected around the collection, use, disclosure, storage and destruction of personal information which included electronic information/data access and storage. Care recipients indicated they were satisfied that their privacy, dignity and confidentiality is respected in accordance with their individual choices.

Aged Care Quality and Safety Commission

Expected outcome 3.3 – Complaints and service user feedback

The expected outcome requires that “complaints and service user feedback are dealt with fairly, promptly, confidentially and without retribution”.

The home service meets this expected outcome

The service provider has complaints and care recipient feedback systems in place which form part of the continuous improvement systems. Policies and procedures are updated to ensure practices and processes continue to be effective. Complaints procedures are linked with continuous improvement and risk management activities. Management provided examples demonstrating complaints are addressed to the satisfaction of the complainant and they are provided a written response. Complaints are escalated to the General manager if required and care recipients are provided with external complaints mechanisms and advocacy agencies upon commencement of service. Care recipients expressed high level satisfaction with feedback mechanisms and confirmed staff resolved their issues immediately or in a timely manner.

Expected outcome 3.4 – Advocacy

The expected outcome requires that “each service user’s (and/or their representative’s) choice of advocate is respected by the service provider and the service provider will, if required, assist the service user (and/or their representative) to access an advocate”.

The service meets this expected outcome

The service provider demonstrated it identifies advocacy services in the community and other support mechanisms for care recipients and their representatives. The service provider’s information provision practices ensure that care recipients are aware of and understand their rights to representation and advocacy. Documentation sighted indicated care recipients’ nominated representatives are documented and involved in decision making where appropriate including participation in the care planning and reassessment process. Care recipients interviewed confirmed that their choice of advocate is respected and the service provider will, if required, assist them to access an advocate

Expected outcome 3.5 – Independence

The expected outcome requires that “the independence of service users is supported, fostered and encouraged”.

The service meets this expected outcome

The service provider demonstrated that care recipients are encouraged to achieve the level of independence appropriate to their needs and to remain living in the community. Care plans sighted and discussion with staff and care recipients indicated information provision and consultation with care recipients about their care and support needs is occurring and has resulted in supporting consumer independence.

**MODEL CODE OF MEETING PRACTICE
FOR LOCAL COUNCILS IN NSW**

DRAFT

2018

Table of Contents

1 INTRODUCTION 3

2 MEETING PRINCIPLES 3

3 BEFORE THE MEETING..... 4

4 PUBLIC FORUMS..... 9

5 COMING TOGETHER..... 11

6 THE CHAIRPERSON..... 15

7 MODES OF ADDRESS..... 16

8 ORDER OF BUSINESS FOR ORDINARY COUNCIL MEETINGS 16

9 CONSIDERATION OF BUSINESS AT COUNCIL MEETINGS..... 17

10 RULES OF DEBATE..... 19

11 VOTING..... 22

12 COMMITTEE OF THE WHOLE..... 24

13 DEALING WITH ITEMS BY EXCEPTION 24

14 CLOSURE OF COUNCIL MEETINGS TO THE PUBLIC 25

15 KEEPING ORDER AT MEETINGS..... 29

16 CONFLICTS OF INTEREST..... 31

17 DECISIONS OF THE COUNCIL 32

18 TIME LIMITS ON COUNCIL MEETINGS 34

19 AFTER THE MEETING..... 34

20 COUNCIL COMMITTEES..... 36

21 IRREGULARITIES 39

22 DEFINITIONS 40

1 INTRODUCTION

This Model Code of Meeting Practice for Local Councils in NSW (the Model Meeting Code) is made under section 360 of the *Local Government Act 1993* (the Act) and the *Local Government (General) Regulation 2005* (the Regulation).

This code applies to all meetings of councils and committees of councils of which all the members are councillors (committees of council). Council committees whose members include persons other than councillors may adopt their own rules for meetings unless the council determines otherwise.

Councils must adopt a code of meeting practice that incorporates the mandatory provisions of the Model Meeting Code.

A council's adopted code of meeting practice may also incorporate the non-mandatory provisions of the Model Meeting Code and other supplementary provisions. However, a code of meeting practice adopted by a council must not contain provisions that are inconsistent with the mandatory provisions of this Model Meeting Code.

The provisions of the Model Meeting Code that are not mandatory and recommended for inclusion in Narrandera Councils code are indicated in **red font**. Non mandatory provisions that have been recommended for exclusion from Narrandera's code are indicated in **orange font**.

A council and a committee of the council of which all the members are councillors must conduct its meetings in accordance with the code of meeting practice adopted by the council.

The Model Meeting Code also applies to meetings of the boards of joint organisations and county councils. The provisions that are specific to meetings of boards of joint organisations are indicated in **blue font**.

In adopting the Model Meeting Code, joint organisations should adapt it to substitute the terms "board" for "council", "chairperson" for "mayor", "voting representative" for "councillor" and "executive officer" for "general manager".

In adopting the Model Meeting Code, county councils should adapt it to substitute the term "chairperson" for "mayor" and "member" for "councillor".

2 MEETING PRINCIPLES

2.1 Council and committee meetings should be:

Transparent: Decisions are made in a way that is open and accountable.

Informed: Decisions are made based on relevant, quality information.

Inclusive: Decisions respect the diverse needs and interests of the local community.

Principled: Decisions are informed by the principles prescribed under Chapter 3 of the Act.

Trusted: The community has confidence that councillors and staff act ethically and make decisions in the interests of the whole community.

Respectful: Councillors, staff and meeting attendees treat each other with respect.

Effective: Meetings are well organised, effectively run and skilfully chaired.

Orderly: Councillors, staff and meeting attendees behave in a way that contributes to the orderly conduct of the meeting.

3 BEFORE THE MEETING

Timing of ordinary council meetings

- 3.1 3.1 Ordinary meetings of the council will be held on the following occasions:

Ordinary meetings of the council will be held on the third Tuesday of the months February to November. For December the meeting will be on the second Wednesday. Council does not meet in January.

- 3.2 The council shall, by resolution, set the frequency, time, date and place of its ordinary meetings.

Note: Councils must use either clause 3.1 or 3.2

Note: Under section 365 of the Act, councils are required to meet at least ten (10) times each year, each time in a different month unless the Minister for Local Government has approved a reduction in the number of times that a council is required to meet each year under section 365A.

Note: Under section 396 of the Act, county councils are required to meet at least four (4) times each year.

Note: Under section 400T of the Act, boards of joint organisations are required to meet at least four (4) times each year, each in a different quarter of the year.

Extraordinary meetings

- 3.3 If the mayor receives a request in writing, signed by at least two (2) councillors, the mayor must call an extraordinary meeting of the council to be held as soon as practicable, but in any event, no more than fourteen (14) days after receipt of the request. The mayor can be one of the two councillors requesting the meeting.

Note: Clause 3.3 reflects section 366 of the Act.

Notice to the public of council meetings

- 3.4 The council must give notice to the public of the time, date and place of each of its meetings, including extraordinary meetings and of each meeting of committees of the council.

Note: Clause 3.4 reflects section 9(1) of the Act.

- 3.5 For the purposes of clause 3.4, notice of a meeting of the council and of a committee of council is to be published before the meeting takes place. The notice must be published on the council's website, and in such other manner that the council is satisfied is likely to bring notice of the meeting to the attention of as many people as possible.

- 3.6 For the purposes of clause 3.4, notice of more than one (1) meeting may be given in the same notice.

Notice to councillors of ordinary council meetings

- 3.7 The general manager must send to each councillor, at least three (3) days before each meeting of the council, a notice specifying the time, date and place at which the meeting is to be held, and the business proposed to be considered at the meeting.

Note: Clause 3.7 reflects section 367(1) of the Act.

- 3.8 The notice and the agenda for, and the business papers relating to, the meeting may be given to councillors in electronic form, but only if all councillors have facilities to access the notice, agenda and business papers in that form.

Note: Clause 3.8 reflects section 367(3) of the Act.

Notice to councillors of extraordinary meetings

- 3.9 Notice of less than three (3) days may be given to councillors of an extraordinary meeting of the council in cases of emergency.

Note: Clause 3.9 reflects section 367(2) of the Act.

Giving notice of business to be considered at council meetings

- 3.10 A councillor may give notice of any business they wish to be considered by the council at its next ordinary meeting by way of a notice of motion. To be included on the agenda of the meeting, the notice of motion must be in writing and must be submitted **seven (7)** business days before the meeting is to be held.

- 3.11 A councillor may, in writing to the general manager, request the withdrawal of a notice of motion submitted by them prior to its inclusion in the agenda and business paper for the meeting at which it is to be considered.

- 3.12 If the general manager considers that a notice of motion submitted by a councillor for consideration at an ordinary meeting of the council has legal, strategic, financial or policy implications which should be taken into consideration by the meeting, the general manager may *in consultation with the councillor proposing the motion* prepare a report in relation to the notice of motion for inclusion with the business papers for the meeting at which the notice of motion is to be considered by the council.
- 3.13 A notice of motion for the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan must identify the source of funding for the expenditure that is the subject of the notice of motion. If the notice of motion does not identify a funding source, the general manager must either:
- (a) prepare a report on the availability of funds for implementing the motion if adopted for inclusion in the business papers for the meeting at which the notice of motion is to be considered by the council, or
 - (b) by written notice sent to all councillors with the business papers for the meeting for which the notice of motion has been submitted, defer consideration of the matter by the council to such a date specified in the notice, pending the preparation of such a report.

Questions with notice

- 3.14 A councillor may, by way of a notice submitted under clause 3.10, ask a question for response by the general manager about the performance or operations of the council.
- 3.15 A councillor is not permitted to ask a question with notice under clause 3.14 that comprises a complaint against the general manager or a member of staff of the council, or a question that implies wrongdoing by the general manager or a member of staff of the council.
- 3.16 The general manager or their nominee may respond to a question with notice submitted under clause 3.14 by way of a report included in the business papers for the relevant meeting of the council or orally at the meeting.

Agenda and business papers for ordinary meetings

- 3.17 The general manager must cause the agenda for a meeting of the council or a committee of the council to be prepared as soon as practicable before the meeting.
- 3.18 The general manager must ensure that the agenda for an ordinary meeting of the council states:
- (a) all matters to be dealt with arising out of the proceedings of previous meetings of the council, and
 - (b) if the mayor is the chairperson – any matter or topic that the chairperson proposes, at the time when the agenda is prepared, to put to the meeting, and
 - (c) all matters, including matters that are the subject of staff reports and reports of committees, to be considered at the meeting, and

- (d) any business of which due notice has been given under clause 3.10.
- 3.19 Nothing in clause 3.18 limits the powers of the mayor to put a mayoral minute to a meeting under clause 9.6.
- 3.20 The general manager must not include in the agenda for a meeting of the council any business of which due notice has been given if, in the opinion of the general manager, the business is, or the implementation of the business would be, unlawful. The general manager must report, without giving details of the item of business, any such exclusion to the next meeting of the council.
- 3.21 Where the agenda includes the receipt of information or discussion of other matters that, in the opinion of the general manager, is likely to take place when the meeting is closed to the public, the general manager must ensure that the agenda of the meeting:
- (a) identifies the relevant item of business and indicates that it is of such a nature (without disclosing details of the information to be considered when the meeting is closed to the public), and
 - (b) states the grounds under section 10A(2) of the Act relevant to the item of business.

Note: Clause 3.21 reflects section 9(2A)(a) of the Act.

- 3.22 The general manager must ensure that the details of any item of business which, in the opinion of the general manager, is likely to be considered when the meeting is closed to the public, are included in a business paper provided to councillors for the meeting concerned. Such details must not be included in the business papers made available to the public, and must not be disclosed by a councillor or by any other person to another person who is not authorised to have that information.

Availability of the agenda and business papers to the public

- 3.23 Copies of the agenda and the associated business papers, such as correspondence and reports for meetings of the council and committees of council, are to be published on the council's website, and must be made available to the public for inspection, or for taking away by any person free of charge at the offices of the council, at the relevant meeting and at such other venues determined by the council.

Note: Clause 3.23 reflects section 9(2) and (4) of the Act.

- 3.24 Clause 3.23 does not apply to the business papers for items of business that the general manager has identified under clause 3.21 as being likely to be considered when the meeting is closed to the public.

Note: Clause 3.24 reflects section 9(2A)(b) of the Act.

- 3.25 For the purposes of clause 3.23, copies of agendas and business papers must be published on the council's website and made available to the public at a time that is as close as possible to the time they are available to councillors.

Note: Clause 3.25 reflects section 9(3) of the Act.

- 3.26 A copy of an agenda, or of an associated business paper made available under clause 3.23, may in addition be given or made available in electronic form.

Note: Clause 3.26 reflects section 9(5) of the Act.Agenda and business papers for extraordinary meetings

- 3.27 The general manager must ensure that the agenda for an extraordinary meeting of the council deals only with the matters stated in the notice of the meeting.
- 3.28 Despite clause 3.27, business may be considered at an extraordinary meeting of the council, even though due notice of the business has not been given, if:
- (a) a motion is passed to have the business considered at the meeting, and
 - (b) the business to be considered is ruled by the chairperson to be of great urgency on the grounds that it requires a decision by the council before the next scheduled ordinary meeting of the council.
- 3.29 A motion moved under clause 3.28(a) can be moved without notice but only after the business notified in the agenda for the extraordinary meeting has been dealt with.
- 3.30 Despite clauses 10.20–10.30, only the mover of a motion moved under clause 3.28(a) can speak to the motion before it is put.
- 3.31 A motion of dissent cannot be moved against a ruling of the chairperson under clause 3.28(b) on whether a matter is of great urgency.

Pre-meeting briefing sessions

- 3.32 Prior to each ordinary meeting of the council, the general manager may arrange a pre-meeting briefing session to brief councillors on business to be considered at the meeting. Pre-meeting briefing sessions may also be held for extraordinary meetings of the council and meetings of committees of the council.
- 3.33 Pre-meeting briefing sessions are to be held in the absence of the public.
- 3.34 The general manager or a member of staff nominated by the general manager is to preside at pre-meeting briefing sessions.
- 3.36 Councillors must not use pre-meeting briefing sessions to debate or make preliminary decisions on items of business they are being briefed on, and any debate and decision-making must be left to the formal council or committee meeting at which the item of business is to be considered.

- 3.37 Councillors (including the mayor) must declare and manage any conflicts of interest they may have in relation to any item of business that is the subject of a briefing at a pre-meeting briefing session, in the same way that they are required to do so at a council or committee meeting. The council is to maintain a written record of all conflict of interest declarations made at pre-meeting briefing sessions and how the conflict of interest was managed by the councillor who made the declaration.

4 PUBLIC FORUMS

- 4.1 The council may hold a public forum prior to each ordinary meeting of the council for the purpose of hearing oral submissions from members of the public on items of business to be considered at the meeting. Public forums may also be held prior to extraordinary council meetings and meetings of committees of the council.
- 4.2 Public forums are to be chaired by the mayor or their nominee.
- 4.3 To speak at a public forum, a person must first make an application to the council in the approved form. Applications to speak at the public forum must be received **seven (7) business days** before the date on which the public forum is to be held, and must identify the business on the agenda of the council meeting the person wishes to speak on, and whether they wish to speak 'for' or 'against' the item.
- 4.4 A person may apply to speak on no more than **two (2)** items of business on the agenda of the council meeting.
- 4.5 Legal representatives acting on behalf of others are not to be permitted to speak at a public forum unless they identify their status as a legal representative when applying to speak at the public forum.
- 4.6 The general manager or their delegate may refuse an application to speak at a public forum. The general manager or their delegate must give reasons in writing for a decision to refuse an application.
- 4.7 No more than **two (2)** speakers are to be permitted to speak 'for' or 'against' each item of business on the agenda for the council meeting.
- 4.8 If more than the permitted number of speakers apply to speak 'for' or 'against' any item of business, the general manager or their delegate may request the speakers to nominate from among themselves the persons who are to address the council on the item of business. If the speakers are not able to agree on whom to nominate to address the council, the general manager or their delegate is to determine who will address the council at the public forum.
- 4.9 If more than the permitted number of speakers apply to speak 'for' or 'against' any item of business, the general manager or their delegate may, in consultation with the mayor or the mayor's nominated chairperson, increase the number of speakers permitted to speak on an item of business, where they are satisfied that it is necessary to do so to allow the council to hear a fuller range of views on the relevant item of business.

- 4.10 Approved speakers at the public forum are to register with the council any written, visual or audio material to be presented in support of their address to the council at the public forum, and to identify any equipment needs **by close of business on the day before** the public forum. The general manager or their delegate may refuse to allow such material to be presented.
- 4.11 The general manager or their delegate is to determine the order of speakers at the public forum.
- 4.12 Each speaker will be allowed **five (5)** minutes to address the council. This time is to be strictly enforced by the chairperson.
- 4.13 Speakers at public forums must not digress from the item on the agenda of the council meeting they have applied to address the council on. If a speaker digresses to irrelevant matters, the chairperson is to direct the speaker not to do so. If a speaker fails to observe a direction from the chairperson, the speaker will not be further heard.
- 4.14 A councillor (including the chairperson) may, through the chairperson, ask questions of a speaker following their address at a public forum. Questions put to a speaker must be direct, succinct and without argument.
- 4.15 Speakers are under no obligation to answer a question put under clause 4.14. Answers by the speaker, to each question are to be limited to **five (5)** minutes.
- 4.16 Speakers at public forums cannot ask questions of the council, councillors or council staff.
- 4.17 The general manager or their nominee may, with the concurrence of the chairperson, address the council for up to **five (5)** minutes in response to an address to the council at a public forum after the address and any subsequent questions and answers have been finalised.
- 4.18 Where an address made at a public forum raises matters that require further consideration by council staff, the general manager may recommend that the council defer consideration of the matter pending the preparation of a further report on the matters.
- 4.19 When addressing the council, speakers at public forums must comply with this code and all other relevant council codes, policies and procedures. Speakers must refrain from engaging in disorderly conduct, publicly alleging breaches of the council's code of conduct or making other potentially defamatory statements.
- 4.20 If the chairperson considers that a speaker at a public forum has engaged in conduct of the type referred to in clause 4.19, the chairperson may request the person to refrain from the inappropriate behaviour and to withdraw and unreservedly apologise for any inappropriate comments. Where the speaker fails to comply with the chairperson's request, the chairperson may immediately require the person to stop speaking.

- 4.21 Clause 4.20 does not limit the ability of the chairperson to deal with disorderly conduct by speakers at public forums in accordance with the provisions of Part 15 of this code.
- 4.22 Where a speaker engages in conduct of the type referred to in clause 4.19, the general manager or their delegate may refuse further applications from that person to speak at public forums for such a period as the general manager or their delegate considers appropriate.
- 4.23 Councillors (including the mayor) must declare and manage any conflicts of interest they may have in relation to any item of business that is the subject of an address at a public forum, in the same way that they are required to do so at a council or committee meeting. The council is to maintain a written record of all conflict of interest declarations made at public forums and how the conflict of interest was managed by the councillor who made the declaration.

Note: Public forums should not be held as part of a council or committee meeting. Council or committee meetings should be reserved for decision-making by the council or committee of council. Where a public forum is held as part of a council or committee meeting, it must be conducted in accordance with the other requirements of this code relating to the conduct of council and committee meetings.

5 COMING TOGETHER

Attendance by councillors at meetings

- 5.1 All councillors must make reasonable efforts to attend meetings of the council and of committees of the council of which they are members.

Note: A councillor may not attend a meeting as a councillor (other than the first meeting of the council after the councillor is elected or a meeting at which the councillor takes an oath or makes an affirmation of office) until they have taken an oath or made an affirmation of office in the form prescribed under section 233A of the Act.

- 5.2 A councillor cannot participate in a meeting of the council or of a committee of the council unless personally present at the meeting.

- 5.3 The board of the joint organisation may, if it thinks fit, transact any of its business at a meeting at which representatives (or some representatives) participate by telephone or other electronic means, but only if any representative who speaks on a matter before the meeting can be heard by the other representatives. For the purposes of a meeting held in accordance with this clause, the chairperson and each other voting representative on the board have the same voting rights as they have at an ordinary meeting of the board.

Note: Clause 5.3 reflects clause 397G of the Regulation. Joint organisations may adopt clause 5.3 and omit clause 5.2. Councils must not adopt clause 5.3.

- 5.4 Where a councillor is unable to attend one or more ordinary meetings of the council, the councillor should request that the council grant them a leave of absence from those meetings. This clause does not prevent a councillor from making an apology if they are unable to attend a meeting. However the acceptance of such an apology does not constitute the granting of a leave of absence for the purposes of this code and the Act.
- 5.5 A councillor's request for leave of absence from council meetings should, if practicable, identify (by date) the meetings from which the councillor intends to be absent and the grounds upon which the leave of absence is being sought.
- 5.6 The council must act reasonably when considering whether to grant a councillor's request for a leave of absence.
- 5.7 A councillor's civic office will become vacant if the councillor is absent from three (3) consecutive ordinary meetings of the council without prior leave of the council, or leave granted by the council at any of the meetings concerned, unless the holder is absent because they have been suspended from office under the Act, or because the council has been suspended under the Act, or as a consequence of a compliance order under section 438HA.
- Note: Clause 5.7 reflects section 234(1)(d) of the Act.**
- 5.8 A councillor who intends to attend a meeting of the council despite having been granted a leave of absence should, if practicable, give the general manager at least two (2) days' notice of their intention to attend.

The quorum for a meeting

- 5.9 The quorum for a meeting of the council is a majority of the councillors of the council who hold office at that time and are not suspended from office.
- Note: Clause 5.9 reflects section 368(1) of the Act.**
- 5.10 Clause 5.9 does not apply if the quorum is required to be determined in accordance with directions of the Minister in a performance improvement order issued in respect of the council.
- Note: Clause 5.10 reflects section 368(2) of the Act.**
- 5.11 A meeting of the council must be adjourned if a quorum is not present:
- (a) at the commencement of the meeting where the number of apologies received for the meeting indicates that there will not be a quorum for the meeting, or
 - (b) within half an hour after the time designated for the holding of the meeting, or
 - (c) at any time during the meeting.
- 5.12 In either case, the meeting must be adjourned to a time, date and place fixed:
- (a) by the chairperson, or

- (b) in the chairperson's absence, by the majority of the councillors present,
or
 - (c) failing that, by the general manager.
- 5.13 The general manager must record in the council's minutes the circumstances relating to the absence of a quorum (including the reasons for the absence of a quorum) at or arising during a meeting of the council, together with the names of the councillors present.
- 5.14 Where, prior to the commencement of a meeting, it becomes apparent that a quorum may not be present at the meeting, or that the safety and welfare of councillors, council staff and members of the public may be put at risk by attending the meeting because of a natural disaster (such as, but not limited to flood or bushfire), the mayor may, in consultation with the general manager and, as far as is practicable, with each councillor, cancel the meeting. Where a meeting is cancelled, notice of the cancellation must be published on the council's website and in such other manner that the council is satisfied is likely to bring notice of the cancellation to the attention of as many people as possible.
- 5.15 Where a meeting is cancelled under clause 5.14, the business to be considered at the meeting may instead be considered, where practicable, at the next ordinary meeting of the council or at an extraordinary meeting called under clause 3.3.

Entitlement of the public to attend council meetings

- 5.16 Everyone is entitled to attend a meeting of the council and committees of the council. The council must ensure that all meetings of the council and committees of the council are open to the public.

Note: Clause 5.16 reflects section 10(1) of the Act.

- 5.17 Clause 5.16 does not apply to parts of meetings that have been closed to the public under section 10A of the Act.
- 5.18 A person (whether a councillor or another person) is not entitled to be present at a meeting of the council or a committee of the council if expelled from the meeting:
- (a) by a resolution of the meeting, or
 - (b) by the person presiding at the meeting if the council has, by resolution, authorised the person presiding to exercise the power of expulsion.

Note: Clause 5.18 reflects section 10(2) of the Act.

Note: If adopted, clauses 15.14 and 15.15 confer a standing authorisation on all chairpersons of meetings of the council and committees of the council to expel persons from meetings. If adopted, clause 15.14 authorises chairpersons to expel any person, including a councillor, from a council or committee meeting. Alternatively, if adopted, clause 15.15 authorises chairpersons to expel persons other than councillors from a council or committee meeting.

Webcasting of meetings

- 5.19 All meetings of the council and committees of the council are to be webcast on the council's website.

Note: Councils will be required to webcast meetings from 14 December 2019. Councils that do not currently webcast meetings should take steps to ensure that meetings are webcast by 14 December 2019.

Note: Councils must include supplementary provisions in their adopted codes of meeting practice that specify whether meetings are to be livestreamed or recordings of meetings uploaded on the council's website at a later time. The supplementary provisions must also specify whether the webcast is to comprise of an audio visual recording of the meeting or an audio recording of the meeting.

Note: Joint organisations are not required to webcast meetings but may choose to do so by adopting clauses 5.19–5.22. Joint organisations that choose not to webcast meetings may omit clauses 5.19–5.22.

- 5.20 Clause 5.19 does not apply to parts of a meeting that have been closed to the public under section 10A of the Act.
- 5.21 At the start of each meeting the chairperson is to make a statement informing those in attendance that the meeting is being webcast and that those in attendance should refrain from making any defamatory statements.
- 5.22 A recording of each meeting of the council and committee of the council is to be retained on the council's website for **[council to specify the period of time the recording is to be retained on the website]**. Recordings of meetings may be disposed of in accordance with the *State Records Act 1998*.

Attendance of the general manager and other staff at meetings

- 5.23 The general manager is entitled to attend, but not to vote at, a meeting of the council or a meeting of a committee of the council of which all of the members are councillors.

Note: Clause 5.23 reflects section 376(1) of the Act.

- 5.24 The general manager is entitled to attend a meeting of any other committee of the council and may, if a member of the committee, exercise a vote.

Note: Clause 5.24 reflects section 376(2) of the Act.

- 5.25 The general manager may be excluded from a meeting of the council or a committee while the council or committee deals with a matter relating to the standard of performance of the general manager or the terms of employment of the general manager.

Note: Clause 5.25 reflects section 376(3) of the Act.

- 5.26 The attendance of other council staff at a meeting, (other than as members of the public) shall be with the approval of the general manager.

6 THE CHAIRPERSON

The chairperson at meetings

- 6.1 The mayor, or at the request of or in the absence of the mayor, the deputy mayor (if any) presides at meetings of the council.

Note: Clause 6.1 reflects section 369(1) of the Act.

- 6.2 If the mayor and the deputy mayor (if any) are absent, a councillor elected to chair the meeting by the councillors present presides at a meeting of the council.

Note: Clause 6.2 reflects section 369(2) of the Act.

Election of the chairperson in the absence of the mayor and deputy mayor

- 6.3 If no chairperson is present at a meeting of the council at the time designated for the holding of the meeting, the first business of the meeting must be the election of a chairperson to preside at the meeting.

- 6.4 The election of a chairperson must be conducted:

- (a) by the general manager or, in their absence, an employee of the council designated by the general manager to conduct the election, or
- (b) by the person who called the meeting or a person acting on their behalf if neither the general manager nor a designated employee is present at the meeting, or if there is no general manager or designated employee.

- 6.5 If, at an election of a chairperson, two (2) or more candidates receive the same number of votes and no other candidate receives a greater number of votes, the chairperson is to be the candidate whose name is chosen by lot.

- 6.6 For the purposes of clause 6.5, the person conducting the election must:

- (a) arrange for the names of the candidates who have equal numbers of votes to be written on similar slips, and
- (b) then fold the slips so as to prevent the names from being seen, mix the slips and draw one of the slips at random.

- 6.7 The candidate whose name is on the drawn slip is the candidate who is to be the chairperson.

- 6.8 Any election conducted under clause 6.3, and the outcome of the vote, are to be recorded in the minutes of the meeting.

Chairperson to have precedence

- 6.9 When the chairperson rises or speaks during a meeting of the council:

Model Code of Meeting Practice for Local Councils in NSW

15

- (a) any councillor then speaking or seeking to speak must cease speaking and, if standing, immediately resume their seat, and
- (b) every councillor present must be silent to enable the chairperson to be heard without interruption.

7 MODES OF ADDRESS

- 7.1 If the chairperson is the mayor, they are to be addressed as 'Mr Mayor' or 'Madam Mayor'.
- 7.2 Where the chairperson is not the mayor, they are to be addressed as either 'Mr Chairperson' or 'Madam Chairperson'.
- 7.3 A councillor is to be addressed as 'Councillor [surname]'.
- 7.4 A council officer is to be addressed by their official designation or as Mr/Ms [surname].

8 ORDER OF BUSINESS FOR ORDINARY COUNCIL MEETINGS

- 8.1 At a meeting of the council, the general order of business is as fixed by resolution of the council.
- 8.2 The general order of business for an ordinary meeting of the council shall be:

- 01 Opening meeting
- 02 Acknowledgement of country
- 03 Disclosure of political donations
- 04 Present
- 05 Apologies and applications for a leave of absence by councillors
- 06 Disclosures of interests
- 07 Confirmation of minutes
- 08 Mayoral minute(s)
- 09 Mayoral reports
- 10 Notices of rescission
- 11 Notices of motion
- 12 Reports of committees
- 13 Reports to Council
- 14 Confidential matters
- 15 Conclusion of the meeting

Note: Councils must use either clause 8.1 or 8.2.

- 8.3 The order of business as fixed under clause [8.2] may be altered for a particular meeting of the council if a motion to that effect is passed at that meeting. Such a motion can be moved without notice.

Note: If adopted, Part 13 allows council to deal with items of business by exception.

- 8.4 Despite clauses 10.20–10.30, only the mover of a motion referred to in clause 8.3 may speak to the motion before it is put.

9 CONSIDERATION OF BUSINESS AT COUNCIL MEETINGS

Business that can be dealt with at a council meeting

- 9.1 The council must not consider business at a meeting of the council:
- (a) unless a councillor has given notice of the business, as required by clause 3.10, and
 - (b) unless notice of the business has been sent to the councillors in accordance with clause 3.7 in the case of an ordinary meeting or clause 3.9 in the case of an extraordinary meeting called in an emergency.
- 9.2 Clause 9.1 does not apply to the consideration of business at a meeting, if the business:
- (a) is already before, or directly relates to, a matter that is already before the council, or
 - (b) is the election of a chairperson to preside at the meeting, or
 - (c) subject to clause 9.9, is a matter or topic put to the meeting by way of a mayoral minute, or
 - (d) is a motion for the adoption of recommendations of a committee, including, but not limited to, a committee of the council.
- 9.3 Despite clause 9.1, business may be considered at a meeting of the council even though due notice of the business has not been given to the councillors if:
- (a) a motion is passed to have the business considered at the meeting, and
 - (b) the business to be considered is ruled by the chairperson to be of great urgency on the grounds that it requires a decision by the council before the next scheduled ordinary meeting of the council.
- 9.4 A motion moved under clause 9.3(a) can be moved without notice. Despite clauses 10.20–10.30, only the mover of a motion referred to in clause 9.3(a) can speak to the motion before it is put.
- 9.5 A motion of dissent cannot be moved against a ruling by the chairperson under clause 9.3(b).

Mayoral minutes

- 9.6 Subject to clause 9.9, if the mayor is the chairperson at a meeting of the council, the mayor may, by minute signed by the mayor, put to the meeting without notice any matter or topic that is within the jurisdiction of the council, or of which the council has official knowledge.
- 9.7 A mayoral minute, when put to a meeting, takes precedence over all business on the council's agenda for the meeting. The chairperson (but only if the chairperson is the mayor) may move the adoption of a mayoral minute without the motion being seconded.
- 9.8 A recommendation made in a mayoral minute put by the mayor is, so far as it

is adopted by the council, a resolution of the council.

- 9.9 A mayoral minute must not be used to put without notice matters that are routine and not urgent, or matters for which proper notice should be given because of their complexity. For the purpose of this clause, a matter will be urgent where it requires a decision by the council before the next scheduled ordinary meeting of the council.
- 9.10 Where a mayoral minute makes a recommendation which, if adopted, would require the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan, it must identify the source of funding for the expenditure that is the subject of the recommendation. If the mayoral minute does not identify a funding source, the council must defer consideration of the matter, pending a report from the general manager on the availability of funds for implementing the recommendation if adopted.

Staff reports

- 9.11 A recommendation made in a staff report is, so far as it is adopted by the council, a resolution of the council.

Reports of committees of council

- 9.12 The recommendations of a committee of the council are, so far as they are adopted by the council, resolutions of the council.
- 9.13 If in a report of a committee of the council distinct recommendations are made, the council may make separate decisions on each recommendation.

Questions

- 9.14 A question must not be asked at a meeting of the council unless it concerns a matter on the agenda of the meeting or notice has been given of the question in accordance with clauses 3.10 and 3.14.
- 9.15 A councillor may, through the chairperson, put a question to another councillor about a matter on the agenda.
- 9.16 A councillor may, through the general manager, put a question to a council employee about a matter on the agenda. Council employees are only obliged to answer a question put to them through the general manager at the direction of the general manager.
- 9.17 A councillor or council employee to whom a question is put is entitled to be given reasonable notice of the question and, in particular, sufficient notice to enable reference to be made to other persons or to documents. Where a councillor or council employee to whom a question is put is unable to respond to the question at the meeting at which it is put, they may take it on notice and report the response to the next meeting of the council.
- 9.18 Councillors must put questions directly, succinctly, respectfully and without argument.

- 9.19 The chairperson must not permit discussion on any reply to, or refusal to reply to, a question put to a councillor or council employee.

10 RULES OF DEBATE

Motions to be seconded

- 10.1 Unless otherwise specified in this code, a motion or an amendment cannot be debated unless or until it has been seconded.

Notices of motion

- 10.2 A councillor who has submitted a notice of motion under clause 3.10 is to move the motion the subject of the notice of motion at the meeting at which it is to be considered.
- 10.3 If a councillor who has submitted a notice of motion under clause 3.10 wishes to withdraw it after the agenda and business paper for the meeting at which it is to be considered have been sent to councillors, the councillor may request the withdrawal of the motion when it is before the council.
- 10.4 In the absence of a councillor who has placed a notice of motion on the agenda for a meeting of the council:
- (a) any other councillor may, with the leave of the chairperson, move the motion at the meeting, or
 - (b) the chairperson may defer consideration of the motion until the next meeting of the council.

Chairperson's duties with respect to motions

- 10.5 It is the duty of the chairperson at a meeting of the council to receive and put to the meeting any lawful motion that is brought before the meeting.
- 10.6 The chairperson must rule out of order any motion or amendment to a motion that is unlawful or the implementation of which would be unlawful.
- 10.7 Before ruling out of order a motion or an amendment to a motion under clause 10.6, the chairperson is to give the mover an opportunity to clarify or amend the motion or amendment.
- 10.8 Any motion, amendment or other matter that the chairperson has ruled out of order is taken to have been lost.

Motions requiring the expenditure of funds

- 10.9 A motion or an amendment to a motion which if passed would require the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan must identify the source of funding for the expenditure that is the subject of the motion. If the motion does not identify a funding source, the council must defer

consideration of the matter, pending a report from the general manager on the availability of funds for implementing the motion if adopted.

Amendments to motions

- 10.10 An amendment to a motion must be moved and seconded before it can be debated.
- 10.11 An amendment to a motion must relate to the matter being dealt with in the original motion before the council and must not be a direct negative of the original motion. An amendment to a motion which does not relate to the matter being dealt with in the original motion, or which is a direct negative of the original motion, must be ruled out of order by the chairperson.
- 10.12 The mover of an amendment is to be given the opportunity to explain any uncertainties in the proposed amendment before a seconder is called for.
- 10.13 If an amendment has been lost, a further amendment can be moved to the motion to which the lost amendment was moved, and so on, but no more than one (1) motion and one (1) proposed amendment can be before council at any one time.
- 10.14 While an amendment is being considered, debate must only occur in relation to the amendment and not the original motion. Debate on the original motion is to be suspended while the amendment to the original motion is being debated.
- 10.15 If the amendment is carried, it becomes the motion and is to be debated. If the amendment is lost, debate is to resume on the original motion.
- 10.16 An amendment may become the motion without debate or a vote where it is accepted by the councillor who moved the original motion.

Foreshadowed motions

- 10.17 A councillor may propose a foreshadowed motion in relation to the matter the subject of the original motion before the council, without a seconder during debate on the original motion. The foreshadowed motion is only to be considered if the original motion is lost or withdrawn and the foreshadowed motion is then moved and seconded. If the original motion is carried, the foreshadowed motion lapses.
- 10.18 Where an amendment has been moved and seconded, a councillor may, without a seconder, foreshadow a further amendment that they propose to move after the first amendment has been dealt with. There is no limit to the number of foreshadowed amendments that may be put before the council at any time. However, no discussion can take place on foreshadowed amendments until the previous amendment has been dealt with and the foreshadowed amendment has been moved and seconded.
- 10.19 Foreshadowed motions and foreshadowed amendments are to be considered in the order in which they are proposed. However, foreshadowed

motions cannot be considered until all foreshadowed amendments have been dealt with.

Limitations on the number and duration of speeches

- 10.20 A councillor who, during a debate at a meeting of the council, moves an original motion, has the right to speak on each amendment to the motion and a right of general reply to all observations that are made during the debate in relation to the motion, and any amendment to it at the conclusion of the debate before the motion (whether amended or not) is finally put.
- 10.21 A councillor, other than the mover of an original motion, has the right to speak once on the motion and once on each amendment to it.
- 10.22 A councillor must not, without the consent of the council, speak more than once on a motion or an amendment, or for longer than five (5) minutes at any one time.
- 10.23 Despite clause 10.22, the chairperson may permit a councillor who claims to have been misrepresented or misunderstood to speak more than once on a motion or an amendment, and for longer than five (5) minutes on that motion or amendment to enable the councillor to make a statement limited to explaining the misrepresentation or misunderstanding.
- 10.24 Despite clause 10.22, the council may resolve to shorten the duration of speeches to expedite the consideration of business at a meeting.
- 10.25 Despite clauses 10.20 and 10.21, a councillor may move that a motion or an amendment be now put:
- (a) if the mover of the motion or amendment has spoken in favour of it and no councillor expresses an intention to speak against it, or
 - (b) if at least two (2) councillors have spoken in favour of the motion or amendment and at least two (2) councillors have spoken against it.
- 10.26 The chairperson must immediately put to the vote, without debate, a motion moved under clause 10.25. A seconder is not required for such a motion.
- 10.27 If a motion that the original motion or an amendment be now put is passed, the chairperson must, without further debate, put the original motion or amendment to the vote immediately after the mover of the original motion has exercised their right of reply under clause 10.20.
- 10.28 If a motion that the original motion or an amendment be now put is lost, the chairperson must allow the debate on the original motion or the amendment to be resumed.
- 10.29 All councillors must be heard without interruption and all other councillors must, unless otherwise permitted under this code, remain silent while another councillor is speaking.
- 10.30 Once the debate on a matter has concluded and a matter has been dealt with, the chairperson must not allow further debate on the matter.

Participation by non-voting representatives in joint organisation board meetings

- 10.31 Non-voting representatives of joint organisation boards may speak on but must not move, second or vote on any motion or an amendment to a motion.

Note: Under section 400T(1)(c) of the Act, non-voting representatives of joint organisation boards may attend but are not entitled to vote at a meeting of the board.

Note: Joint organisations must adopt clause 10.31. Councils must not adopt clause 10.31.

11 VOTING

Voting entitlements of councillors

- 11.1 Each councillor is entitled to one (1) vote.

Note: Clause 11.1 reflects section 370(1) of the Act.

Note: Under section 400T(1) of the Act, voting representatives of joint organisation boards are entitled to one (1) vote each at meetings of the board.

- 11.2 The person presiding at a meeting of the council has, in the event of an equality of votes, a second or casting vote.

Note: Clause 11.2 reflects section 370(2) of the Act.

- 11.3 Where the chairperson declines to exercise, or fails to exercise, their second or casting vote, in the event of an equality of votes, the motion being voted upon is lost.

- 11.4 A motion at a meeting of the board of a joint organisation is taken to be lost in the event of an equality of votes.

Note: Clause 11.4 reflects clause 397E of the Regulation. Joint organisations must adopt clause 11.4 and omit clauses 11.2 and 11.3. Councils must not adopt clause 11.4.

Note: Under section 400U(4) of the Act, joint organisations may specify more stringent voting requirements for decisions by the board such as a 75% majority or consensus decision making. Where a joint organisation's charter specifies more stringent voting requirements, clause 11.4 must be adapted to reflect those requirements.

Voting at council meetings

- 11.5 A councillor who is present at a meeting of the council but who fails to vote on a motion put to the meeting is taken to have voted against the motion.

- 11.6 If a councillor who has voted against a motion put at a council meeting so requests, the general manager must ensure that the councillor's dissenting vote is recorded in the council's minutes.
- 11.7 The decision of the chairperson as to the result of a vote is final, unless the decision is immediately challenged and not fewer than two (2) councillors rise and call for a division.
- 11.8 When a division on a motion is called, the chairperson must ensure that the division takes place immediately. The general manager must ensure that the names of those who vote for the motion and those who vote against it are recorded in the council's minutes for the meeting.
- 11.9 When a division on a motion is called, any councillor who fails to vote will be recorded as having voted against the motion in accordance with clause 11.5 of this code.
- 11.10 Voting at a meeting, including voting in an election at a meeting, is to be by open means (such as on the voices, by show of hands or by a visible electronic voting system). However, the council may resolve that the voting in any election by councillors for mayor or deputy mayor is to be by secret ballot.
- 11.11 All voting at council meetings, (including meetings that are closed to the public), must be recorded in the minutes of meetings with the names of councillors who voted for and against each motion or amendment, (including the use of the casting vote), being recorded.

Note: If clause 11.11 is adopted, clauses 11.6 – 11.9 and clause 11.13 may be omitted.

Voting on planning decisions

- 11.12 The general manager must keep a register containing, for each planning decision made at a meeting of the council or a council committee (including, but not limited to a committee of the council), the names of the councillors who supported the decision and the names of any councillors who opposed (or are taken to have opposed) the decision.
- 11.13 For the purpose of maintaining the register, a division is taken to have been called whenever a motion for a planning decision is put at a meeting of the council or a council committee.
- 11.14 Each decision recorded in the register is to be described in the register or identified in a manner that enables the description to be obtained from another publicly available document.
- 11.15 Clauses 11.12–11.14 apply also to meetings that are closed to the public.

Note: Clauses 11.12–11.15 reflect section 375A of the Act.

Note: The requirements of clause 11.12 may be satisfied by maintaining a register of the minutes of each planning decision.

12 COMMITTEE OF THE WHOLE

- 12.1 The council may resolve itself into a committee to consider any matter before the council.

Note: Clause 12.1 reflects section 373 of the Act.

- 12.2 All the provisions of this code relating to meetings of the council, so far as they are applicable, extend to and govern the proceedings of the council when in committee of the whole, except the provisions limiting the number and duration of speeches.

Note: Clauses 10.20–10.30 limit the number and duration of speeches.

- 12.3 The general manager or, in the absence of the general manager, an employee of the council designated by the general manager, is responsible for reporting to the council the proceedings of the committee of the whole. It is not necessary to report the proceedings in full but any recommendations of the committee must be reported.
- 12.4 The council must ensure that a report of the proceedings (including any recommendations of the committee) is recorded in the council's minutes. However, the council is not taken to have adopted the report until a motion for adoption has been made and passed.

13 DEALING WITH ITEMS BY EXCEPTION

- 13.1 The council or a committee of council may, at any time, resolve to adopt multiple items of business on the agenda together by way of a single resolution.
- 13.2 Before the council or committee resolves to adopt multiple items of business on the agenda together under clause 13.1, the chairperson must list the items of business to be adopted and ask councillors to identify any individual items of business listed by the chairperson that they intend to vote against the recommendation made in the business paper or that they wish to speak on.
- 13.3 The council or committee must not resolve to adopt any item of business under clause 13.1 that a councillor has identified as being one they intend to vote against the recommendation made in the business paper or to speak on.
- 13.4 Where the consideration of multiple items of business together under clause 13.1 involves a variation to the order of business for the meeting, the council or committee must resolve to alter the order of business in accordance with clause 8.3.
- 13.5 A motion to adopt multiple items of business together under clause 13.1 must identify each of the items of business to be adopted and state that they are to be adopted as recommended in the business paper.
- 13.6 Items of business adopted under clause 13.1 are to be taken to have been

adopted unanimously.

- 13.7 Councillors must ensure that they declare and manage any conflicts of interest they may have in relation to items of business considered together under clause 13.1 in accordance with the requirements of the council's code of conduct.

14 CLOSURE OF COUNCIL MEETINGS TO THE PUBLIC

Grounds on which meetings can be closed to the public

- 14.1 The council or a committee of the council may close to the public so much of its meeting as comprises the discussion or the receipt of any of the following types of matters:
- (a) personnel matters concerning particular individuals (other than councillors),
 - (b) the personal hardship of any resident or ratepayer,
 - (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business,
 - (d) commercial information of a confidential nature that would, if disclosed:
 - (i) prejudice the commercial position of the person who supplied it, or
 - (ii) confer a commercial advantage on a competitor of the council, or
 - (iii) reveal a trade secret,
 - (e) information that would, if disclosed, prejudice the maintenance of law,
 - (f) matters affecting the security of the council, councillors, council staff or council property,
 - (g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege,
 - (h) information concerning the nature and location of a place or an item of Aboriginal significance on community land,
 - (i) alleged contraventions of the council's code of conduct.

Note: Clause 14.1 reflects section 10A(1) and (2) of the Act.

- 14.2 The council or a committee of the council may also close to the public so much of its meeting as comprises a motion to close another part of the meeting to the public.

Note: Clause 14.2 reflects section 10A(3) of the Act.

Matters to be considered when closing meetings to the public

- 14.3 A meeting is not to remain closed during the discussion of anything referred to in clause 14.1:
- (a) except for so much of the discussion as is necessary to preserve the relevant confidentiality, privilege or security, and
 - (b) if the matter concerned is a matter other than a personnel matter concerning particular individuals, the personal hardship of a resident or ratepayer or a trade secret – unless the council or committee concerned

is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest.

Note: Clause 14.3 reflects section 10B(1) of the Act.

14.4 A meeting is not to be closed during the receipt and consideration of information or advice referred to in clause 14.1(g) unless the advice concerns legal matters that:

- (a) are substantial issues relating to a matter in which the council or committee is involved, and
- (b) are clearly identified in the advice, and
- (c) are fully discussed in that advice.

Note: Clause 14.4 reflects section 10B(2) of the Act.

14.5 If a meeting is closed during the discussion of a motion to close another part of the meeting to the public (as referred to in clause 14.2), the consideration of the motion must not include any consideration of the matter or information to be discussed in that other part of the meeting other than consideration of whether the matter concerned is a matter referred to in clause 14.1.

Note: Clause 14.5 reflects section 10B(3) of the Act.

14.6 For the purpose of determining whether the discussion of a matter in an open meeting would be contrary to the public interest, it is irrelevant that:

- (a) a person may misinterpret or misunderstand the discussion, or
- (b) the discussion of the matter may:
 - (i) cause embarrassment to the council or committee concerned, or to councillors or to employees of the council, or
 - (ii) cause a loss of confidence in the council or committee.

Note: Clause 14.6 reflects section 10B(4) of the Act.

14.7 In deciding whether part of a meeting is to be closed to the public, the council or committee concerned must consider any relevant guidelines issued by the Chief Executive of the Office of Local Government.

Note: Clause 14.7 reflects section 10B(5) of the Act.

Notice of likelihood of closure not required in urgent cases

14.8 Part of a meeting of the council, or of a committee of the council, may be closed to the public while the council or committee considers a matter that has not been identified in the agenda for the meeting under clause 3.21 as a matter that is likely to be considered when the meeting is closed, but only if:

- (a) it becomes apparent during the discussion of a particular matter that the matter is a matter referred to in clause 14.1, and
- (b) the council or committee, after considering any representations made under clause 14.9, resolves that further discussion of the matter:
 - (i) should not be deferred (because of the urgency of the matter),

- and
(ii) should take place in a part of the meeting that is closed to the public.

Note: Clause 14.8 reflects section 10C of the Act.

Representations by members of the public

- 14.9 The council, or a committee of the council, may allow members of the public to make representations to or at a meeting, before any part of the meeting is closed to the public, as to whether that part of the meeting should be closed.

Note: Clause 14.9 reflects section 10A(4) of the Act.

- 14.10 A representation under clause 14.9 is to be made after the motion to close the part of the meeting is moved and seconded.
- 14.11 Where the matter has been identified in the agenda of the meeting under clause 3.21 as a matter that is likely to be considered when the meeting is closed to the public, in order to make representations under clause 14.9, members of the public must first make an application to the council in the approved form. Applications must be received by **by close of business on the day before** the meeting at which the matter is to be considered.
- 14.12 The general manager (or their delegate) may refuse an application made under clause 14.11. The general manager or their delegate must give reasons in writing for a decision to refuse an application.
- 14.13 No more than **two (2)** speakers are to be permitted to make representations under clause 14.9.
- 14.14 If more than the permitted number of speakers apply to make representations under clause 14.9, the general manager or their delegate may request the speakers to nominate from among themselves the persons who are to make representations to the council. If the speakers are not able to agree on whom to nominate to make representations under clause 14.9, the general manager or their delegate is to determine who will make representations to the council.
- 14.15 The general manager (or their delegate) is to determine the order of speakers.
- 14.16 Where the council or a committee of the council proposes to close a meeting or part of a meeting to the public in circumstances where the matter has not been identified in the agenda for the meeting under clause 3.21 as a matter that is likely to be considered when the meeting is closed to the public, the chairperson is to invite representations from the public under clause 14.9 after the motion to close the part of the meeting is moved and seconded. The chairperson is to permit no more than **two (2)** speakers to make representations in such order as determined by the chairperson.
- 14.17 Each speaker will be allowed **five (5)** minutes to make representations, and this time limit is to be strictly enforced by the chairperson. Speakers must confine their representations to whether the meeting should be closed to the

public. If a speaker digresses to irrelevant matters, the chairperson is to direct the speaker not to do so. If a speaker fails to observe a direction from the chairperson, the speaker will not be further heard.

Expulsion of non-councillors from meetings closed to the public

- 14.18 If a meeting or part of a meeting of the council or a committee of the council is closed to the public in accordance with section 10A of the Act and this code, any person who is not a councillor and who fails to leave the meeting when requested, may be expelled from the meeting as provided by section 10(2)(a) or (b) of the Act.
- 14.19 If any such person, after being notified of a resolution or direction expelling them from the meeting, fails to leave the place where the meeting is being held, a police officer, or any person authorised for the purpose by the council or person presiding, may, by using only such force as is necessary, remove the first-mentioned person from that place and, if necessary restrain that person from re-entering that place for the remainder of the meeting.

Information to be disclosed in resolutions closing meetings to the public

- 14.20 The grounds on which part of a meeting is closed must be stated in the decision to close that part of the meeting and must be recorded in the minutes of the meeting. The grounds must specify the following:
- (a) the relevant provision of section 10A(2) of the Act,
 - (b) the matter that is to be discussed during the closed part of the meeting,
 - (c) the reasons why the part of the meeting is being closed, including (if the matter concerned is a matter other than a personnel matter concerning particular individuals, the personal hardship of a resident or ratepayer or a trade secret) an explanation of the way in which discussion of the matter in an open meeting would be, on balance, contrary to the public interest.

Note: Clause 14.20 reflects section 10D of the Act.

Resolutions passed at closed meetings to be made public

- 14.21 If the council passes a resolution during a meeting, or a part of a meeting, that is closed to the public, the chairperson must make the resolution public as soon as practicable after the meeting, or the relevant part of the meeting, has ended, and the resolution must be recorded in the publicly available minutes of the meeting.
- 14.22 Resolutions passed during a meeting, or a part of a meeting, that is closed to the public must be made public by the chairperson under clause 14.21 during a part of the meeting that is webcast.

15 KEEPING ORDER AT MEETINGS

Points of order

- 15.1 A councillor may draw the attention of the chairperson to an alleged breach of this code by raising a point of order. A point of order does not require a seconder.
- 15.2 A point of order cannot be made with respect to adherence to the principles contained in clause 2.1.
- 15.3 A point of order must be taken immediately it is raised. The chairperson must suspend the business before the meeting and permit the councillor raising the point of order to state the provision of this code they believe has been breached. The chairperson must then rule on the point of order – either by upholding it or by overruling it.

Questions of order

- 15.4 The chairperson, without the intervention of any other councillor, may call any councillor to order whenever, in the opinion of the chairperson, it is necessary to do so.
- 15.5 A councillor who claims that another councillor has committed an act of disorder, or is out of order, may call the attention of the chairperson to the matter.
- 15.6 The chairperson must rule on a question of order immediately after it is raised but, before doing so, may invite the opinion of the council.
- 15.7 The chairperson's ruling must be obeyed unless a motion dissenting from the ruling is passed.

Motions of dissent

- 15.8 A councillor can, without notice, move to dissent from a ruling of the chairperson on a point of order or a question of order. If that happens, the chairperson must suspend the business before the meeting until a decision is made on the motion of dissent.
- 15.9 If a motion of dissent is passed, the chairperson must proceed with the suspended business as though the ruling dissented from had not been given. If, as a result of the ruling, any motion or business has been rejected as out of order, the chairperson must restore the motion or business to the agenda and proceed with it in due course.
- 15.10 Despite any other provision of this code, only the mover of a motion of dissent and the chairperson can speak to the motion before it is put. The mover of the motion does not have a right of general reply.

Acts of disorder

- 15.11 A councillor commits an act of disorder if the councillor, at a meeting of the council or a committee of the council:
- (a) contravenes the Act or any regulation in force under the Act or this code, or
 - (b) assaults or threatens to assault another councillor or person present at the meeting, or
 - (c) moves or attempts to move a motion or an amendment that has an unlawful purpose or that deals with a matter that is outside the jurisdiction of the council or the committee, or addresses or attempts to address the council or the committee on such a motion, amendment or matter, or
 - (d) insults or makes personal reflections on or imputes improper motives to any other council official, or alleges a breach of the council's code of conduct, or
 - (e) says or does anything that is inconsistent with maintaining order at the meeting or is likely to bring the council or the committee into disrepute.
- 15.12 The chairperson may require a councillor:
- (a) to apologise without reservation for an act of disorder referred to in clauses 15.11(a) or (b), or
 - (b) to withdraw a motion or an amendment referred to in clause 15.11(c) and, where appropriate, to apologise without reservation, or
 - (c) to retract and apologise without reservation for an act of disorder referred to in clauses 15.11(d) and (e).

How disorder at a meeting may be dealt with

- 15.13 If disorder occurs at a meeting of the council, the chairperson may adjourn the meeting for a period of not more than fifteen (15) minutes and leave the chair. The council, on reassembling, must, on a question put from the chairperson, decide without debate whether the business is to be proceeded with or not. This clause applies to disorder arising from the conduct of members of the public as well as disorder arising from the conduct of councillors.

Expulsion from meetings

- 15.14 All chairpersons of meetings of the council and committees of the council are authorised under this code to expel any person, including any councillor, from a council or committee meeting, for the purposes of section 10(2)(b) of the Act.
- 15.15 All chairpersons of meetings of the council and committees of the council are authorised under this code to expel any person other than a councillor, from a council or committee meeting, for the purposes of section 10(2)(b) of the Act. Councillors may only be expelled by resolution of the council or the committee of the council.

Note: Councils may use either clause 15.14 or clause 15.15.

- 15.16 Clause 15.14 does not limit the ability of the council or a committee of the council to resolve to expel a person, including a councillor, from a council or committee meeting, under section 10(2)(a) of the Act.
- 15.17 A councillor may, as provided by section 10(2)(a) or (b) of the Act, be expelled from a meeting of the council for having failed to comply with a requirement under clause 15.12. The expulsion of a councillor from the meeting for that reason does not prevent any other action from being taken against the councillor for the act of disorder concerned.
- 15.18 A member of the public may, as provided by section 10(2)(a) or (b) of the Act, be expelled from a meeting of the council for engaging in or having engaged in disorderly conduct at the meeting.
- 15.19 Where a councillor or a member of the public is expelled from a meeting, the expulsion and the name of the person expelled, if known, are to be recorded in the minutes of the meeting.
- 15.20 If a councillor or a member of the public fails to leave the place where a meeting of the council is being held immediately after they have been expelled, a police officer, or any person authorised for the purpose by the council or person presiding, may, by using only such force as is necessary, remove the councillor or member of the public from that place and, if necessary, restrain the councillor or member of the public from re-entering that place for the remainder of the meeting.

Use of mobile phones and the unauthorised recording of meetings

- 15.21 Councillors, council staff and members of the public must ensure that mobile phones are turned to silent during meetings of the council and committees of the council.
- 15.22 A person must not live stream or use an audio recorder, video camera, mobile phone or any other device to make a recording of the proceedings of a meeting of the council or a committee of the council without the prior authorisation of the council or the committee.
- 15.23 Any person who contravenes or attempts to contravene clause 15.22, may be expelled from the meeting as provided for under section 10(2) of the Act.
- 15.24 If any such person, after being notified of a resolution or direction expelling them from the meeting, fails to leave the place where the meeting is being held, a police officer, or any person authorised for the purpose by the council or person presiding, may, by using only such force as is necessary, remove the first-mentioned person from that place and, if necessary, restrain that person from re-entering that place for the remainder of the meeting.

16 CONFLICTS OF INTEREST

- 16.1 All councillors and, where applicable, all other persons, must declare and manage any conflicts of interest they may have in matters being considered at meetings of the council and committees of the council in accordance with

the council's code of conduct. All declarations of conflicts of interest and how the conflict of interest was managed by the person who made the declaration must be recorded in the minutes of the meeting at which the declaration was made.

17 DECISIONS OF THE COUNCIL

Council decisions

- 17.1 A decision supported by a majority of the votes at a meeting of the council at which a quorum is present is a decision of the council.

Note: Clause 17.1 reflects section 371 of the Act in the case of councils and section 400T(8) in the case of joint organisations.

Note: Under section 400U(4) of the Act, joint organisations may specify more stringent voting requirements for decisions by the board such as a 75% majority or consensus decision making. Where a joint organisation's charter specifies more stringent voting requirements, clause 17.1 must be adapted to reflect those requirements.

- 17.2 Decisions made by the council must be accurately recorded in the minutes of the meeting at which the decision is made.

Rescinding or altering council decisions

- 17.3 A resolution passed by the council may not be altered or rescinded except by a motion to that effect of which notice has been given under clause 3.10.

Note: Clause 17.3 reflects section 372(1) of the Act.

- 17.4 If a notice of motion to rescind a resolution is given at the meeting at which the resolution is carried, the resolution must not be carried into effect until the motion of rescission has been dealt with.

Note: Clause 17.4 reflects section 372(2) of the Act.

- 17.5 If a motion has been lost, a motion having the same effect must not be considered unless notice of it has been duly given in accordance with clause 3.10.

Note: Clause 17.5 reflects section 372(3) of the Act.

- 17.6 A notice of motion to alter or rescind a resolution, and a notice of motion which has the same effect as a motion which has been lost, must be signed by three (3) councillors if less than three (3) months has elapsed since the resolution was passed, or the motion was lost.

Note: Clause 17.6 reflects section 372(4) of the Act.

- 17.7 If a motion to alter or rescind a resolution has been lost, or if a motion which has the same effect as a previously lost motion is lost, no similar motion may be brought forward within three (3) months of the meeting at which it was

lost. This clause may not be evaded by substituting a motion differently worded, but in principle the same.

Note: Clause 17.7 reflects section 372(5) of the Act.

- 17.8 The provisions of clauses 17.5–17.7 concerning lost motions do not apply to motions of adjournment.

Note: Clause 17.8 reflects section 372(7) of the Act.

- 17.9 A notice of motion submitted in accordance with clause 17.6 may only be withdrawn under clause 3.11 with the consent of all signatories to the notice of motion.

- 17.10 A notice of motion to alter or rescind a resolution relating to a development application must be submitted to the general manager no later than [council to specify the period of time] after the meeting at which the resolution was adopted.

- 17.11 A motion to alter or rescind a resolution of the council may be moved on the report of a committee of the council and any such report must be recorded in the minutes of the meeting of the council.

Note: Clause 17.11 reflects section 372(6) of the Act.

- 17.12 Subject to clause 17.7, in cases of urgency, a motion to alter or rescind a resolution of the council may be moved at the same meeting at which the resolution was adopted, where:

- (a) a notice of motion signed by three councillors is submitted to the chairperson, and
- (b) a motion to have the motion considered at the meeting is passed, and
- (c) the chairperson rules the business that is the subject of the motion is of great urgency on the grounds that it requires a decision by the council before the next scheduled ordinary meeting of the council.

- 17.13 A motion moved under clause 17.12(b) can be moved without notice. Despite clauses 10.20–10.30, only the mover of a motion referred to in clause 17.12(b) can speak to the motion before it is put.

- 17.14 A motion of dissent cannot be moved against a ruling by the chairperson under clause 17.12(c).

Recommitting resolutions to correct an error

- 17.15 Despite the provisions of this Part, a councillor may, with the leave of the chairperson, move to recommit a resolution adopted at the same meeting:

- (a) to correct any error, ambiguity or imprecision in the council's resolution, or
- (b) to confirm the voting on the resolution.

- 17.16 In seeking the leave of the chairperson to move to recommit a resolution for

the purposes of clause 17.15(a), the councillor is to propose alternative wording for the resolution.

- 17.17 The chairperson must not grant leave to recommit a resolution for the purposes of clause 17.15(a), unless they are satisfied that the proposed alternative wording of the resolution would not alter the substance of the resolution previously adopted at the meeting.
- 17.18 A motion moved under clause 17.15 can be moved without notice. Despite clauses 10.20–10.30, only the mover of a motion referred to in clause 17.15 can speak to the motion before it is put.
- 17.19 A motion of dissent cannot be moved against a ruling by the chairperson under clause 17.15.
- 17.20 A motion moved under clause 17.15 with the leave of the chairperson cannot be voted on unless or until it has been seconded.

18 TIME LIMITS ON COUNCIL MEETINGS

- 18.1 Meetings of the council and committees of the council are to conclude no later than **[council to specify the time]**.
- 18.2 If the business of the meeting is unfinished at **[council to specify the time]**, the council or the committee may, by resolution, extend the time of the meeting.
- 18.3 If the business of the meeting is unfinished at **[council to specify the time]**, and the council does not resolve to extend the meeting, the chairperson must either:
- (a) defer consideration of the remaining items of business on the agenda to the next ordinary meeting of the council, or
 - (b) adjourn the meeting to a time, date and place fixed by the chairperson.
- 18.4 Clause 18.3 does not limit the ability of the council or a committee of the council to resolve to adjourn a meeting at any time. The resolution adjourning the meeting must fix the time, date and place that the meeting is to be adjourned to.
- 18.5 Where a meeting is adjourned under clause 18.3 or 18.4, the general manager must:
- (a) individually notify each councillor of the time, date and place at which the meeting will reconvene, and
 - (b) publish the time, date and place at which the meeting will reconvene on the council's website and in such other manner that the general manager is satisfied is likely to bring notice of the time, date and place of the reconvened meeting to the attention of as many people as possible.

19 AFTER THE MEETING

Minutes of meetings

- 19.1 The council is to keep full and accurate minutes of the proceedings of meetings of the council.

Note: Clause 19.1 reflects section 375(1) of the Act.

- 19.2 At a minimum, the general manager must ensure that the following matters are recorded in the council's minutes:

- (a) details of each motion moved at a council meeting and of any amendments moved to it,
- (b) the names of the mover and seconder of the motion or amendment,
- (c) whether the motion or amendment was passed or lost, and
- (d) such other matters specifically required under this code.

- 19.3 The minutes of a council meeting must be confirmed at a subsequent meeting of the council.

Note: Clause 19.3 reflects section 375(2) of the Act.

- 19.4 Any debate on the confirmation of the minutes is to be confined to whether the minutes are a full and accurate record of the meeting they relate to.

- 19.5 When the minutes have been confirmed, they are to be signed by the person presiding at the subsequent meeting.

Note: Clause 19.5 reflects section 375(2) of the Act.

- 19.6 The confirmed minutes of a meeting may be amended to correct typographical or administrative errors after they have been confirmed. Any amendment made under this clause must not alter the substance of any decision made at the meeting.

- 19.7 The confirmed minutes of a council meeting must be published on the council's website. This clause does not prevent the council from also publishing unconfirmed minutes of its meetings on its website prior to their confirmation.

Access to correspondence and reports laid on the table at, or submitted to, a meeting

- 19.8 The council and committees of the council must, during or at the close of a meeting, or during the business day following the meeting, give reasonable access to any person to inspect correspondence and reports laid on the table at, or submitted to, the meeting.

Note: Clause 19.8 reflects section 11(1) of the Act.

- 19.9 Clause 19.8 does not apply if the correspondence or reports relate to a matter that was received or discussed or laid on the table at, or submitted to, the meeting when the meeting was closed to the public.

Note: Clause 19.9 reflects section 11(2) of the Act.

- 19.10 Clause 19.8 does not apply if the council or the committee resolves at the meeting, when open to the public, that the correspondence or reports are to be treated as confidential because they relate to a matter specified in section 10A(2) of the Act.

Note: Clause 19.10 reflects section 11(3) of the Act.

- 19.11 Correspondence or reports to which clauses 19.9 and 19.10 apply are to be marked with the relevant provision of section 10A(2) of the Act that applies to the correspondence or report.

Implementation of decisions of the council

- 19.12 The general manager is to implement, without undue delay, lawful decisions of the council.

Note: Clause 19.12 reflects section 335(b) of the Act.

20 COUNCIL COMMITTEES

Application of this Part

- 20.1 This Part only applies to committees of the council whose members are all councillors.

Council committees whose members are all councillors

- 20.2 The council may, by resolution, establish such committees as it considers necessary.
- 20.3 A committee of the council is to consist of the mayor and such other councillors as are elected by the councillors or appointed by the council.
- 20.4 The quorum for a meeting of a committee of the council is to be:
- (a) such number of members as the council decides, or
 - (b) if the council has not decided a number – a majority of the members of the committee.

Functions of committees

- 20.5 The council must specify the functions of each of its committees when the committee is established, but may from time to time amend those functions.

Notice of committee meetings

- 20.6 The general manager must send to each councillor, regardless of whether they are a committee member, at least three (3) days before each meeting of the committee, a notice specifying:
- (a) the time, date and place of the meeting, and
 - (b) the business proposed to be considered at the meeting.

- 20.7 Notice of less than three (3) days may be given of a committee meeting called in an emergency.

Attendance at committee meetings

- 20.8 A committee member (other than the mayor) ceases to be a member of a committee if the committee member:
- (a) has been absent from three (3) consecutive meetings of the committee without having given reasons acceptable to the committee for the member's absences, or
 - (b) has been absent from at least half of the meetings of the committee held during the immediately preceding year without having given to the committee acceptable reasons for the member's absences.
- 20.9 Clause 20.8 does not apply if all of the members of the council are members of the committee.

Non-members entitled to attend committee meetings

- 20.10 A councillor who is not a member of a committee of the council is entitled to attend, and to speak at a meeting of the committee. However, the councillor is not entitled:
- (a) to give notice of business for inclusion in the agenda for the meeting, or
 - (b) to move or second a motion at the meeting, or
 - (c) to vote at the meeting.

Chairperson and deputy chairperson of council committees

- 20.11 The chairperson of each committee of the council must be:
- (a) the mayor, or
 - (b) if the mayor does not wish to be the chairperson of a committee, a member of the committee elected by the council, or
 - (c) if the council does not elect such a member, a member of the committee elected by the committee.
- 20.12 The council may elect a member of a committee of the council as deputy chairperson of the committee. If the council does not elect a deputy chairperson of such a committee, the committee may elect a deputy chairperson.
- 20.13 If neither the chairperson nor the deputy chairperson of a committee of the council is able or willing to preside at a meeting of the committee, the committee must elect a member of the committee to be acting chairperson of the committee.
- 20.14 The chairperson is to preside at a meeting of a committee of the council. If the chairperson is unable or unwilling to preside, the deputy chairperson (if any) is to preside at the meeting, but if neither the chairperson nor the deputy chairperson is able or willing to preside, the acting chairperson is to preside

at the meeting.

Procedure in committee meetings

- 20.15 Subject to any specific requirements of this code, each committee of the council may regulate its own procedure. The provisions of this code are to be taken to apply to all committees of the council unless the council or the committee determines otherwise in accordance with this clause.
- 20.16 Whenever the voting on a motion put to a meeting of the committee is equal, the chairperson of the committee is to have a casting vote as well as an original vote unless the council or the committee determines otherwise in accordance with clause 20.15.
- 20.17 A motion at a committee of a joint organisation is taken to be lost in the event of an equality of votes.

Note: Clause 20.17 reflects clause 397E of the Regulation. Joint organisations must adopt clause 20.17 and omit clause 20.16. Councils must not adopt clause 20.17.

- 20.18 Voting at a council committee meeting is to be by open means (such as on the voices, by show of hands or by a visible electronic voting system).

Closure of committee meetings to the public

- 20.19 The provisions of the Act and Part 14 of this code apply to the closure of meetings of committees of the council to the public in the same way they apply to the closure of meetings of the council to the public.
- 20.20 If a committee of the council passes a resolution, or makes a recommendation, during a meeting, or a part of a meeting that is closed to the public, the chairperson must make the resolution or recommendation public as soon as practicable after the meeting or part of the meeting has ended, and report the resolution or recommendation to the next meeting of the council. The resolution or recommendation must also be recorded in the publicly available minutes of the meeting.
- 20.21 Resolutions passed during a meeting, or a part of a meeting that is closed to the public must be made public by the chairperson under clause 20.20 during a part of the meeting that is webcast.

Disorder in committee meetings

- 20.22 The provisions of the Act and this code relating to the maintenance of order in council meetings apply to meetings of committees of the council in the same way as they apply to meetings of the council.

Minutes of council committee meetings

- 20.23 Each committee of the council is to keep full and accurate minutes of the proceedings of its meetings. At a minimum, a committee must ensure that the following matters are recorded in the committee's minutes:

- (a) details of each motion moved at a meeting and of any amendments moved to it,
 - (b) the names of the mover and seconder of the motion or amendment,
 - (c) whether the motion or amendment was passed or lost, and
 - (d) such other matters specifically required under this code.
- 20.24 All voting at meetings of committees of the council (including meetings that are closed to the public), must be recorded in the minutes of meetings with the names of councillors who voted for and against each motion or amendment, (including the use of the casting vote), being recorded.
- 20.25 The minutes of meetings of each committee of the council must be confirmed at a subsequent meeting of the committee.
- 20.26 Any debate on the confirmation of the minutes is to be confined to whether the minutes are a full and accurate record of the meeting they relate to.
- 20.27 When the minutes have been confirmed, they are to be signed by the person presiding at that subsequent meeting.
- 20.28 The confirmed minutes of a meeting may be amended to correct typographical or administrative errors after they have been confirmed. Any amendment made under this clause must not alter the substance of any decision made at the meeting.
- 20.29 The confirmed minutes of a meeting of a committee of the council must be published on the council's website. This clause does not prevent the council from also publishing unconfirmed minutes of meetings of committees of the council on its website prior to their confirmation.

21 IRREGULARITIES

- 21.1 Proceedings at a meeting of a council or a council committee are not invalidated because of:
- (a) a vacancy in a civic office, or
 - (b) a failure to give notice of the meeting to any councillor or committee member, or
 - (c) any defect in the election or appointment of a councillor or committee member, or
 - (d) a failure of a councillor or a committee member to declare a conflict of interest, or to refrain from the consideration or discussion of, or vote on, the relevant matter, at a council or committee meeting in accordance with the council's code of conduct, or
 - (e) a failure to comply with this code.

Note: Clause 21.1 reflects section 374 of the Act.

22 DEFINITIONS

the Act	means the <i>Local Government Act 1993</i>
act of disorder	means an act of disorder as defined in clause 15.11 of this code
amendment	in relation to an original motion, means a motion moving an amendment to that motion
audio recorder	any device capable of recording speech
business day	means any day except Saturday or Sunday or any other day the whole or part of which is observed as a public holiday throughout New South Wales
chairperson	in relation to a meeting of the council – means the person presiding at the meeting as provided by section 369 of the Act and clauses 6.1 and 6.2 of this code, and in relation to a meeting of a committee – means the person presiding at the meeting as provided by clause 20.11 of this code
this code	means the council's adopted code of meeting practice
committee of the council	means a committee established by the council in accordance with clause 20.2 of this code (being a committee consisting only of councillors) or the council when it has resolved itself into committee of the whole under clause 12.1
council official	has the same meaning it has in the Model Code of Conduct for Local Councils in NSW
day	means calendar day
division	means a request by two councillors under clause 11.7 of this code requiring the recording of the names of the councillors who voted both for and against a motion
foreshadowed amendment	means a proposed amendment foreshadowed by a councillor under clause 10.18 of this code during debate on the first amendment
foreshadowed motion	means a motion foreshadowed by a councillor under clause 10.17 of this code during debate on an original motion
open voting	means voting on the voices or by a show of hands or by a visible electronic voting system or similar means
planning decision	means a decision made in the exercise of a function of a council under the <i>Environmental Planning and Assessment Act 1979</i> including any decision relating to a development application, an environmental planning instrument, a development control plan or a development contribution plan under that Act, but not including the making of an order under Division 9.3 of Part 9 of that Act
performance	means an order issued under section 438A of

improvement order	the Act
quorum	means the minimum number of councillors or committee members necessary to conduct a meeting
the Regulation	means the <i>Local Government (General) Regulation 2005</i>
webcast	a video or audio broadcast of a meeting transmitted across the internet either concurrently with the meeting or at a later time
year	means the period beginning 1 July and ending the following 30 June

2018
2022



ADOPTED DELIVERY PROGRAM 2018-2022

THEME 1: OUR COMMUNITY							
STRATEGY 1: TO LIVE IN AN INCLUSIVE, TOLERANT AND HEALTHY COMMUNITY WHICH DEMONSTRATES A POSITIVE ATTITUDE							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Develop relationships with both local and regional communities fostering healthy and community attitude.	1. Regular media items broadcast to the community.	The number of items broadcast for each reporting period with cumulative totals combined along with available web page and Facebook statistics. In 2020 the community survey will measure success since the 2016 survey.	General Manager	*	*	*	*
	2. Number of formal Councillor and Senior Staff engagement opportunities.	Details of engagement opportunities for each reporting period with cumulative totals.	General Manager	*	*	*	*
	3. Proactive S.355 Committees with the monitoring of outcomes achieved and compliance with LGA.	Proactive committees with meetings conducted as per terms of reference and held as scheduled. Minutes of Committees made available to Council and the community.	Deputy General Manager Corporate and Community	*	*	*	*

1 Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

<p>2. Continue with strategic advocacy for the delivery of integrated health and wellbeing programs.</p>	<p>1. Details of the number of meetings held and details of outcomes from these meetings.</p>	<p>Details of advocacy efforts during the reporting period and outcomes.</p>	<p>General Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
<p>3. Continue positive interactions with the Narrandera Interagency also the Aboriginal representative bodies within the community.</p>	<p>1. Where possible attend meetings with the outcome being stronger links for inclusiveness in service planning and delivery.</p>	<p>Number of meetings attended and outcomes from the meetings.</p>	<p>Community Development and Library Manger</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
<p>4. Implementation and monitoring of the Positive Aging Strategy & Disability Inclusion Action Plan.</p>	<p>1. Documented achievements arising from both the Positive Aging Strategy and the Disability Inclusion Action Plan.</p>	<p>Details of progressive achievements measured against the relevant plan.</p>	<p>Community Development and Library Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
<p>5. Transport options are available to identified members of the community.</p>	<p>1. Details of the number of clients utilising the service and cumulative totals categorised as Aged, Transport Disadvantaged and Aboriginal.</p>	<p>The number of clients provided with community transport during the reporting period.</p>	<p>Community Transport & Home Support Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>

2

Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

<p>6. Information about community services accessible within the Shire to be broadcast through various means.</p>	<p>1. Current information delivered through traditional print material and also Council social media opportunities.</p>	<p>The currency and accuracy of information available to the community also the number of website page hits and Facebook page likes.</p>	<p>Community Transport & Home Support Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
<p>7. Where possible ensure socially disadvantaged members of the community have access to or are advised of how services that can reduce their isolation.</p>	<p>1. Through other activities of Council also Ageing, Disability and Home Care identify members of the community where social isolation may be an issue.</p>	<p>The number of persons that have been assisted with social support during the reporting period who may have been referred through the My Aged Care portal or NDIS planners.</p>	<p>Community Transport & Home Support Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>

UNCHANGED

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 1: OUR COMMUNITY							
STRATEGY 2: TO ADVOCATE FOR QUALITY EDUCATIONAL AND CULTURAL OPPORTUNITIES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Continued strategic advocacy for strengthening of the Narrandera centres of learning.	1. Outcomes of advocacy efforts for Narrandera TAFE as well as early childhood centres to secondary schools.	When required details of advocacy efforts.	General Manager	*	*	*	*
2. Develop a Narrandera Shire Cultural Plan to increase community participation in the Arts and cultural activities.	1. Increased usage and patronage of the Narrandera Arts and Community Centre.	Details of events held at the centre including type of event and attendance statistics.	Community Development and Library Manager	*	*	*	*
	2. Events that cater for a wide spectrum of the community, making the Arts accessible and increasing community involvement.	Regular review of strategies and target groups in response to event statistics.	Community Development and Library Manager	*	*	*	*

4

Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 1: OUR COMMUNITY							
STRATEGY 3: TO FEEL CONNECTED AND SAFE							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Strategic advocacy for an enhanced Police presence, at the very least the maintenance of current levels.	1. Details on the number of advocacy meetings held with decision makers.	Number of advocacy interactions and outcomes.	General Manager	*	*	*	*
2. Maintain and enhance the current network of CCTV cameras in key locations.	2. Maintain current CCTV cameras in working order and plan for enhancements so to assist the Police and local community to discourage crime and anti-social behaviour.	Number of cameras within current network and a timeline for upgrade and/or the installation of new cameras; also ongoing statistical information on how many times the footage has been requested for viewing by NSW Police.	Manager Information Technology	*	*	*	*

5

Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 2: OUR ENVIRONMENT							
STRATEGY 1: TO VALUE, CARE FOR AND PROTECT OUR NATURAL ENVIRONMENT							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Encourage and promote environmental awareness.	1. Council's key environmentally sensitive areas are managed to ensure those areas are protected and enhanced.	Project delivery and works programs result in minimal environmental harm.	Deputy General Manager Infrastructure	*	*	*	*
	2. Update on targeted 300 property inspections across the Shire for noxious weeds.	Statistical information on the number of inspections performed also a summary of the inspections results – are we being effective, are we achieving control.	Open Spaces and Recreation Manager	*	*	*	*
	3. Update on programs for works originating from the 2nd generation Tree Audit with the aim to do the utmost to preserve and maintain our signature treescape.	Works finalised against the schedule of works, progressive and comparative statistical data on trees removed, trees replaced and new plantings.	Open Spaces and Recreation Manager	*	*	*	*

6

Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

	4. Update on preservation measures to protect our unique koala population.	Strategies and plans to preserve a unique feature of our native fauna.	Open Spaces and Recreation Manager	*	*	*	*
--	--	--	------------------------------------	---	---	---	---

UNCHANGED

7

Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 2: OUR ENVIRONMENT							
STRATEGY 2: TO EFFECTIVELY MANAGE AND BEAUTIFY OUR PUBLIC SPACES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Focus on the Narrandera CBD Masterplan.	1. Finalise design concepts, costings and identify funding opportunities for the Narrandera CBD upgrade.	Achieving project milestones.	Manager of Projects and Assets	*	*	*	*
	2. The needs of all members of the community are considered within designs such as pedestrian access, disabled parking and loading zones.	Spaces where the needs of the community as a whole are considered.	Manager of Projects and Assets	*	*	*	*
2. Develop a small parks strategy.	1. The needs of the community for parks and recreation opportunities are met through a hierarchy of parks.	Accessible parks that provide for local play, passive recreation, general open space and urban beautification within easy access of residents and visitors.	Open Spaces and Recreation Manager	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 2: OUR ENVIRONMENT							
STRATEGY 3: TO LIVE IN A COMMUNITY WHERE THERE ARE SUSTAINABLE PRACTICES							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Consider and where possible implement sustainable environmental practices.	1. Develop a Waste Management Masterplan to minimise waste to landfill and promoting recycling and resource recovery.	Progress of the Masterplan also statistical data on the tonnage of waste diverted from landfill by recycling and other waste diversion methods. Lobbying efforts for and promotion of a container deposit scheme facility for Narrandera.	Manager Development and Environment	*	*	*	*
	2. Council continues to implement energy saving infrastructure at its facilities to reduce costs and CO ₂ emissions where economically viable.	Actions taken by Council to reduce its environmental footprint such as quantifiable billing trends.	Manager of Projects and Assets	*	*	*	*
	3. Initiate projects to water community parks and reserves with re-use or untreated water rather than potable water.	Council managed parks and reserves to be watered with re-use or untreated water rather than potable water.	Manager of Projects and Assets	*	*	*	*

9

Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 3: OUR ECONOMY							
STRATEGY 1: TO ENCOURAGE NEW BUSINESS AND INDUSTRY THAT CAN BE SUSTAINED ALSO SUPPORT LOCAL BUSINESS AND INDUSTRY TO GROW AND PROSPER							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Continued delivery of actions contained within the Economic Development Strategy.	1. Report on actions and outcomes contained within the Economic Development Strategy (EDS).	Information to Council and the community on efforts to encourage new business and industry but also support existing enterprises.	Manager Economic Development	*	*	*	*
	2. Support and nurture existing businesses – EDS 3.2	Attend Narrandera Business Group Meetings; facilitate guest speakers at Business Group functions; provide information, advice and leverage opportunities for information sharing.	Manager Economic Development	*	*	*	*
	3. Strengthen and grow key sectors; explore new development opportunities for processing and value-adding opportunities also use of waste products – EDS 3.3	Facilitate an industry specific forum to inform landholders and investors of opportunities in the Shire for the pig and chicken industry.	Manager Economic Development	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

	<p>4. Facilitate further development of the Red Hill Industrial Estate – EDS 4.2.</p>	<p>Review sales policy for Council owned land in the Industrial Estate to address incentives for developers; enhance appearance of the Estate with signage, flags and landscaping including 'gateway' treatment.</p>	<p>Manager Economic Development</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
--	---	--	-------------------------------------	----------	----------	----------	----------

UNCHANGED

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 3: OUR ECONOMY							
STRATEGY 2: POPULATION GROWTH, RETENTION AND IDENTIFY NEEDS FOR OUR YOUTH							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Strategic advocacy to support population retention with particular focus on the youth of our Shire.	1. Report on the outcomes achieved by the Youth Development Officer.	Youth projects and engagement opportunities.	Community Development and Library Manager	*	*		
2. Strategic advocacy for diverse housing options.	1. When opportunities arise advocate for accommodation options that align with our population demographics.	Enhanced accommodation options that may be made available to members of the community.	Community Development and Library Manager	*	*	*	*

UNCHANGED

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 4: OUR INFRASTRUCTURE							
STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Through advocacy seek funding commitments for identified roadway projects and strategies.	1. Secure funding from each of the transport strategy funding streams.	Advocacy efforts and the reporting of successful outcomes using a timeline.	Works Manager	*	*	*	*
2. Road assets are managed in accordance with the road service review and asset management plans.	1. The road service review and asset management plans are to be consulted when planning for works.	Strategic mapping of reseal, re-sheeting or grading works made available to the community also details of works undertaken during the reporting period.	Works Manager	*	*	*	*
3. Maintain the condition rating of the road network across the Shire in accordance with agreed service levels.	1. Maintain the road network in accordance with adopted levels of service.	A complete and reliable asset management plan.	Works Manager	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 4: OUR INFRASTRUCTURE							
STRATEGY 2: TO IMPROVE, MAINTAIN AND VALUE-ADD TO OUR ESSENTIAL PUBLIC AND RECREATIONAL INFRASTRUCTURE							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Plan and source funding for redevelopment of or the construction of key facilities and infrastructure.	1. Implementation of an asset management system.	Availability of accurate and relevant data for all classes of assets.	Manager of Projects and Assets	*	*	*	*
	2. Preparation of future plans for the renewal or replacement of assets.	Completion of projects identified within projected timeframe and budget.	Manager of Projects and Assets	*	*	*	*
	3. Funding opportunities to replace key facilities and infrastructure.	Details of applications submitted and the outcome.	Manager of Water and Sewer Operations	*	*	*	*
2. Continuation and monitoring of the Integrated Water Cycle Management Plan (IWCMP).	1. Implement IWCMP; report on direct actions derived from the IWCMP with relevant timeline and Key Performance Indicators.	Reporting of milestones achieved within the IWCMP.	Manager of Water and Sewer Operations	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

<p>3. An ongoing program of capital works for both water and sewer operations of Council.</p>	<p>1. Ongoing 10 year Capital Works Program within funding.</p>	<p>Progress of proposed works followed by the completion of projects within budget and effectiveness measured by a timeline.</p>	<p>Manager of Water and Sewer Operations</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
---	---	--	--	----------	----------	----------	----------

UNCHANGED

ADOPTED DELIVERY PROGRAM 2018-2022

THEME 5: OUR CIVIC LEADERSHIP							
STRATEGY 1: TO HAVE A COUNCIL THAT DEMONSTRATES EFFECTIVE MANAGEMENT CONSISTENTLY, ALSO A COUNCIL THAT COMMUNICATES AND ENGAGES WELL WITH THE COMMUNITY AND WORKS COLLABORATIVELY							
ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Accountable, transparent and ensure open communication between the community and Council.	1. Continued three monthly reporting on measureables contained within the Delivery Program.	Report submitted to Council and community during September, December, March and June annually on outcomes.	Governance and Engagement Manager	*	*	*	*
	2. Undertake a second Community Survey early 2020.	Scheduled for early 2020 and will inform Council of the views of the community against industry benchmarks.	Governance and Engagement Manager		*		
	3. Report on Fit for the Future strategies.	Outcomes promised by Council in its Fit for the Future Improvement Plan.	Deputy General Manager Corporate and Community	*	*	*	*

16

Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

	4.	Update the Customer Service Charter to include reference to AS/NZS 1002:2014 'Guidelines for complaint management in organisations'.	Amendments to be made by 31 December 2018. Review the Customer Request System reporting to ensure requests are dealt with as per the Charter and ways to determine if the customer is happy with the outcome.	Governance and Engagement Manager Governance and Engagement Manager	*	*		
	5.	Where possible support community projects where groups or organisations have clear goals and outcomes.	Council to consider any requests in accordance with the Community Strategic Plan 2017-2030.	Governance and Engagement Manager	*	*	*	*
	6.	Ensure that the Council website is compliant with current industry standards.	Compliance with Australian Government Digital Service Standard also details of website content review and where possible details of website visits and pages most frequently visited.	Communications Officer	*	*	*	*
	7.	Council procurement provides best value and protects against fraud and corruption.	Revise Council's Procurement Policy by 31 December 2018.	Governance and Engagement Manager	*			

17

Adopted by Council at its meeting 19 June 2018

ADOPTED DELIVERY PROGRAM 2018-2022

2. A highly skilled and motivated workforce.	1. Ensure workforce policies remain current in a changing work environment.	Reviewed at least every 2 years or when there is legislative or award changes.	Manager of Human Resources	*	*	*	*
	2. Develop and implement succession planning.	Action recommendations within the Workforce Strategic Plan 2017-2021; report September annually on staff demographics in comparison to previous 3 years.	Manager of Human Resources	*	*	*	*
	3. Implement approved revisions of the salary administration and Employee Performance Management System.	Amendments are made as soon as possible; report September annually performance appraisal outcomes.	Manager of Human Resources	*	*	*	*
	4. Identified Council staff undertake training for excellent written communication and presentation skills.	Information presented is accurate, relevant and easy to read.	Manager of Human Resources	*	*	*	*
3. As an organisation the information management capability meets the needs of the users and the community.	1. Maintain an Information Management Strategy providing best value contemporary services.	Implement actions within the Information Management Strategy 2014-2019. Review and update the Information Strategy 2014-2019 during 2020.	Manager of Information Technology	*	*	*	*
			Manager of Information Technology	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

4. Financial sustainability is critical with maximum rate revenue to be achieved and other income sources maximised.	1. Monitor Council's financial situation and progress against Fit for the Future benchmarks.	Recommendations to maximise Council's financial position.	Manager of Finance	*	*	*	*
	2. Monitor the level of State and Federal Government grants payable to Council.	Have systems in place that details grants applied for, and where successful that monies have been received, expended and acquitted in accordance with the funding body requirements.	Manger of Finance	*	*	*	*
	3. Ensure that Council funds are invested in accordance with legislative provisions and income yield is maintained within Council's risk profile.	Reported monthly to Council against a timeline.	Manager of Finance	*	*	*	*
5. The community displays a high level of understanding and compliance with legislative in regard to the keeping of and control of companion animals and other animals.	1. Number of dogs registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals also to be reported.	Manger of Development & Environment	*	*	*	*
	2. Number of cats registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals also to be reported.	Manger of Development & Environment	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

6. The Narrandera Shire Local Environmental Plan 2013 (LEP) is reviewed within a 5 year cycle.	1. Maintain the LEP to meet community aspirations, land needs and environmental outcomes.	Review the current LEP within the timeframe established by the Department of Planning and Environment.	Deputy General Manager Infrastructure			*	*
7. Planning instruments reflect the intent and direction of land use strategies and facilitate development and growth of the Shire.	1. Documents are reviewed against intended outcomes.	Compliance with guidelines from the Department of Planning and Environment.	Deputy General Manager Infrastructure			*	*
8. Development Applications received and assessed within statutory timeframes.	1. Statistical data on Development Applications received, also comparing to previous years.	The number of Development Applications received during the reporting period also financial year cumulative totals	Manager of Development & Environment	*	*	*	*
		Comparative yearly data to past 2 year's data.	Manager of Development & Environment	*	*	*	*
	2. Compliance with statutory timeframes for assessment.	Comparison of assessment timeframe against Department of Planning & Environment averages.	Manager of Development & Environment	*	*	*	*

ADOPTED DELIVERY PROGRAM 2018-2022

<p>9. Maintain a strong voice in regional groups such as RAMROC, the proposed RAMJO also Destination NSW.</p>	<p>1. Proactive engagement at appropriate forums and continued political lobbying with our partners.</p>	<p>Details of engagement opportunities.</p>	<p>General Manager</p>	<p>*</p>	<p>*</p>	<p>*</p>	<p>*</p>
---	--	---	------------------------	----------	----------	----------	----------

UNCHANGED

DRAFT

**2019
2020**



DRAFT OPERATIONAL PLAN 2019-2020

THEME 1: OUR COMMUNITY					
STRATEGY 1: TO LIVE IN AN INCLUSIVE, TOLERANT AND HEALTHY COMMUNITY WHICH DEMONSTRATES A POSITIVE ATTITUDE					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Develop relationships with both local and regional communities fostering healthy and community attitude.	1. Regular media items broadcast to the community.	A more informed community.	At least three media items broadcast per week; the use of web page and Facebook analytics also new Community Survey 2020 will assist.	General Manager	211
	2. Number of Councillor and Senior Staff engagement opportunities.	A more personalised Council with which the community can engage with.	Councillor engagement such as participating in the monthly roster.	General Manager	111
	3. Proactive S.355 Committees with the monitoring of outcomes achieved and compliance with LGA.	Proactive committees that have clear goals and objectives, meetings managed per the terms of reference.	Achievements also reporting and financial compliance.	Deputy General Manager Corporate and Community	111

1

DRAFT document presented to Council at its meeting 16 April 2019

DRAFT OPERATIONAL PLAN 2019-2020

<p>2. Continue with strategic advocacy for the delivery of integrated health and wellbeing programs.</p>	<p>1. Details of the number of meetings held and details of outcomes from these meetings.</p>	<p>A Council that continues with its advocacy efforts.</p>	<p>Details of advocacy opportunities and any outcomes.</p>	<p>General Manager</p>	<p>111</p>
<p>3. Continue positive interactions with Narrandera Interagency also the Aboriginal representative bodies within the community.</p>	<p>1. Details of the number of meetings held with outcomes forging stronger links for inclusiveness in service planning and delivery.</p>	<p>A Council that is more engaged with the Aboriginal community.</p>	<p>The number of opportunities to interact with the Aboriginal community.</p>	<p>Community Development and Library Manger</p>	<p>211</p>
<p>4. Implementation and monitoring of the Positive Aging Strategy & Disability Inclusion Action Plan.</p>	<p>1. Documents achievements from both the Positive Aging Strategy and the Disability Inclusion Action Plan.</p>	<p>A more inclusive community.</p>	<p>Documented achievements within respective plans.</p>	<p>Community Development and Library Manager</p>	<p>610</p>
<p>5. Transport options are available to identified members of the community.</p>	<p>1. Details of the number of clients utilising the service and cumulative totals categorised as Aged, Transport Disadvantaged and Aboriginal.</p>	<p>A more inclusive community.</p>	<p>The number of clients provided with services also assessing any feedback received.</p>	<p>Community Transport & Home Support Manager</p>	<p>613</p>

DRAFT OPERATIONAL PLAN 2019-2020

<p>6. Information about community services accessible within the Shire to be broadcast through various means.</p>	<p>1. Current information delivered through traditional print material and also Council social media opportunities.</p>	<p>A more inclusive community.</p>	<p>The currency and accuracy of information available also the number of website page hits and Facebook likes.</p>	<p>Community Transport & Home Support Manager</p>	<p>616</p>
<p>7. Where possible ensure socially disadvantaged members of the community have access to or are advised of how services that can reduce their isolation.</p>	<p>1. Through other activities of Council also Ageing, Disability and Home Care identify members of the community where social isolation may be an issue.</p>	<p>A more inclusive community.</p>	<p>The number of clients assisted with social support also the number of new clients through networking and referral from the My Aged Care Portal or NDIS planners.</p>	<p>Community Transport & Home Support Manager</p>	<p>610</p>

DRAFT

DRAFT OPERATIONAL PLAN 2019-2020

THEME 1: OUR COMMUNITY					
STRATEGY 2: TO ADVOCATE FOR QUALITY EDUCATIONAL AND CULTURAL OPPORTUNITIES					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Continued strategic advocacy for strengthening of Narrandera centres of learning.	1. Outcomes of advocacy efforts for Narrandera TAFE as well as early childhood centres to secondary schools.	Retained and enhanced educational opportunities.	The number of advocacy opportunities and any outcomes.	General Manager	111
2. Development of a Narrandera Shire Cultural Plan to increase community participation in the Arts and cultural activities.	1. Increased usage and patronage of the Narrandera Arts and Community Centre.	A facility that is utilised most of the time.	Statistics such as number of events held, the types of events and attendance statistics.	Community Development and Library Manager	1015
	2. Events that cater for a wide spectrum of the community, making the Arts accessible and increasing community involvement.	Regular review of strategies and target groups in response to event statistics.	Relevant strategies and statistical data.	Community Development and Library Manager	1015

DRAFT OPERATIONAL PLAN 2019-2020

THEME 1: OUR COMMUNITY					
STRATEGY 3: TO FEEL CONNECTED AND SAFE					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Strategic advocacy for an enhanced Police presence, at the very least the maintenance of current levels.	1. Details on the number of advocacy meetings held with decision makers.	A community that is represented to decision makers.	The number of advocacy opportunities and any outcomes.	General Manager	1015
2. Maintain and enhance the current network of CCTV cameras in key locations.	2. Maintain current CCTV cameras in working order and plan for enhancements so to assist the Police and local community to discourage crime and anti-social behaviour.	A community that feels safe in the knowledge that some key locations are monitored.	The number of cameras in key locations also ongoing statistic information on how many occasions the footage has been requested for viewing by NSW Police.	Manger Information Technology	311

DRAFT OPERATIONAL PLAN 2019-2020

THEME 2: OUR ENVIRONMENT					
STRATEGY 1: TO VALUE, CARE FOR AND PROTECT OUR NATURAL ENVIRONMENT					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Encourage and promote environmental awareness.	1. Council's key environmentally sensitive areas are managed to ensure those areas are protected and enhanced.	Works programs result in minimal environment damage.	How effective the works have been in limiting any adverse effects.	Deputy General Manager Infrastructure	711
	2. Update on targeted 300 property inspections across the Shire for noxious weeds.	A proactive and educational approach to noxious weeds.	Whether the target of 300 property inspections was achieved, what are the results and are we being effective and in control.	Open Spaces and Recreation Manager	511
	3. Update on programs for works originating from the 2nd generation Tree Audit with the aim to do the utmost to preserve and maintain our signature treescape.	Preservation of a unique feature of the Narrandera landscape.	Actions on the recommendations contained within the report also details of trees removed, trees replaced and new plantings.	Open Spaces and Recreation Manager	500

6

DRAFT document presented to Council at its meeting 16 April 2019

DRAFT OPERATIONAL PLAN 2019-2020

	4. Update on preservation measures to protect our unique koala population.	Protection for our unique native fauna.	Strategies and plans to preserve a unique feature of our native fauna.	Open Spaces and Recreation Manager	711
--	--	---	--	------------------------------------	-----

DRAFT

DRAFT OPERATIONAL PLAN 2019-2020

THEME 2: OUR ENVIRONMENT					
STRATEGY 2: TO EFFECTIVELY MANAGE AND BEAUTIFY OUR PUBLIC SPACES					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Focus on the Narrandera CBD Masterplan.	1. Finalise design concepts, costings and identify funding opportunities for the Narrandera CBD upgrade.	A revitalised Narrandera CBD.	Achievement of project milestones.	Manager of Projects and Assets	714
	2. The needs of all members of the community are considered within designs such as pedestrian access, disabled parking and loading zones.	Spaces where the needs of the community as a whole are considered.	Practical parking arrangements.	Manager of Projects and Assets	714
2. Develop a small parks strategy.	1. The needs of the community for parks and recreation opportunities are met through a hierarchy of parks.	Accessible parks that provide for local play, passive recreation, general open space and urban beautification within easy access of residents and visitors.	The development of a strategy and the achievement of milestones.	Open Spaces and Recreation Manager	300

DRAFT OPERATIONAL PLAN 2019-2020

THEME 2: OUR ENVIRONMENT					
STRATEGY 3: TO LIVE IN A COMMUNITY WHERE THERE ARE SUSTAINABLE PRACTICES					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Consider and where possible implement sustainable environmental practices.	1. Develop a Waste Management Masterplan to minimise waste to landfill and promoting recycling and resource recovery.	A better understanding of waste management across this Shire and estimated life span of current sites.	Progression of the Masterplan.	Manager Development and Environment	512
	2. Council continues to implement energy saving infrastructure at its facilities to reduce costs and CO ₂ emissions where economically viable.	Council works toward reducing its environmental footprint.	Actions taken to work toward reducing the environmental footprint such as analysing electricity billing.	Manager of Projects and Assets	512
	3. Initiate projects to water community parks and reserves with re-use or untreated water rather than potable water.	A reduction in the reliance on potable water to water parks and reserves.	Details of parks and reserves watered with non-potable water.	Open Spaces and Recreation Manager	2000

DRAFT OPERATIONAL PLAN 2019-2020

THEME 3 : OUR ECONOMY					
STRATEGY 1: TO ENCOURAGE NEW BUSINESS AND INDUSTRY THAT CAN BE SUSTAINED ALSO SUPPORT LOCAL BUSINESS AND INDUSTRY TO GROW AND PROSPER					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Continued delivery of actions contained within the Economic Development Strategy.	1. Report on actions and outcomes contained within the Economic Development Strategy.	Information to Council and the community on efforts to encourage new business and industry but also support existing enterprises.	Completed and ongoing actions and outcomes contained with the strategy.	Manager Economic Development	1013
	2. Support and nurture existing businesses – EDS 3.2.	A business community that is supported.	Attendance at business group meetings, promote information sharing.	Manager Economic Development	1013
	3. Strengthen and grow key sectors; explore new development opportunities for processing and value-adding opportunities also use of waste products – EDS 3.3	Exploration of new development opportunities and value-adding opportunities.	Facilitation of industry specific forums.	Manager Economic Development	1013

DRAFT OPERATIONAL PLAN 2019-2020

	4. Facilitate further development of the Red Hill Industrial Estate – EDS 4.2	Amended sales policy and an enhanced Estate.	Progress of policy review and visual enhancements.	Manager of Economic Development	1013
--	---	--	--	---------------------------------	------

DRAFT

DRAFT OPERATIONAL PLAN 2019-2020

THEME 3: OUR ECONOMY					
STRATEGY 2: POPULATION GROWTH, RETENTION AND IDENTIFY NEEDS FOR OUR YOUTH					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Strategic advocacy to support population retention with particular focus on the youth of our Shire.	1. Report on the outcomes achieved by the Youth Development Officer.	Projects and engagement opportunities by the Youth Development Officer.	The engagement of a Youth Development Officer and resulting projects and engagement opportunities.	Community Development and Library Manager	617
2. Strategic advocacy for diverse housing options.	2. When opportunities arise advocate for accommodation options that align with our demographics.	Enhanced accommodation options.	The number of advocacy opportunities and any outcomes.	Community Development and Library Manager	111

DRAFT OPERATIONAL PLAN 2019-2020

THEME 4: OUR INFRASTRUCTURE					
STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Through advocacy seek funding commitments for identified roadway projects and strategies.	1. Secure funding from each of the transport strategy funding streams.	Demonstrated commitment to advocacy where possible using a timeline.	The number of advocacy opportunities and any outcomes.	Works Manager	915
2. Road assets are managed in accordance with the road service review and asset management plans.	1. The road service review and asset management plans are to be consulted when planning for works.	Strategic mapping of proposed roadworks made available to the community.	Details of roadworks undertaken during the reporting period.	Works Manager	920
3. Maintain the condition rating of the road network across the Shire in accordance with agreed service levels.	1. Maintain the road network in accordance with adopted levels of service.	A complete and reliable asset management plan.	Roads maintained in accordance with adopted levels of service.	Works Manager	920

DRAFT OPERATIONAL PLAN 2019-2020

THEME 4: OUR INFRASTRUCTURE					
STRATEGY 2: TO IMPROVE, MAINTAIN AND VALUE-ADD TO OUR ESSENTIAL PUBLIC AND RECREATIONAL INFRASTRUCTURE					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Plan and source funding for redevelopment of or the construction of key facilities and infrastructure.	1. Implementation of an asset management system.	Accurate and relevant data for all classes of assets.	Progress of the implementation of the asset management system.	Manager of Projects and Assets	220
	2. Prepare of future plans for the renewal or replacement of assets.	Assets identified and potential funding identified.	Completion of projects identified within the plans.	Manager of Projects and Assets	220
	3. Funding opportunities to replace key facilities and infrastructure.	The submission of grant applications.	Details of applications submitted and the outcomes.	Manager of Projects and Assets	220
2. Continuation and monitoring of the Integrated Water Cycle Management Plan (IWCMP).	1. Implement IWCMP; report on direct actions derived from the IWCMP with relevant timeline and Key Performance Indicators.	A schedule of proposed actions and a timeline of milestones to be achieved.	Reporting of milestones achieved within the IWCMP.	Manager of Water and Sewer Operations	2000

DRAFT OPERATIONAL PLAN 2019-2020

<p>3. An ongoing program of capital works for both water and sewer operations of Council.</p>	<p>1. Ongoing 10 year Capital Works Program with funding.</p>	<p>Works undertaken within budget and timeframe.</p>	<p>Funding of proposed works followed by the completion of projects within budget and effectiveness.</p>	<p>Manager of Water and Sewer Operations</p>	<p>3000</p>
---	---	--	--	--	-------------

DRAFT

DRAFT OPERATIONAL PLAN 2019-2020

THEME 5: OUR CIVIC LEADERSHIP					
STRATEGY 1: TO HAVE A COUNCIL THAT DEMONSTRATES EFFECTIVE MANAGEMENT CONSISTENTLY, ALSO A COUNCIL THAT COMMUNICATES AND ENGAGES WELL WITH THE COMMUNITY AND WORKS COLLABORATIVELY					
ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Accountable, transparent and ensure open communication between the community and Council.	1. Continued three monthly reporting on measureables contained within the Delivery Program.	September, December, March and June annually.	By providing quarterly comments to Council and the community.	Governance and Engagement Manager	211
	2. Undertake a second Community Survey early 2020.	The 2020 survey will inform Council of the views of the community.	Views of the community against industry benchmarks.	Governance and Engagement Manager	111
	3. Report on Fit for the Future strategies.	Outcomes promised by Council in its Fit for the Future Improvement Plan.	Measures established by the Office of Local Government.	Deputy General Manager Corporate and Community	111

DRAFT OPERATIONAL PLAN 2019-2020

	<p>4. Update the Customer Service Charter to include reference to AS/NZS 1002:2014 'Guidelines for complaint management in organisations'.</p>	<p>Amendments will make the Charter more contemporary with database searches providing the number of customer requests and the outcomes achieved.</p>	<p>Assessment of requests received following the adoption of the revised Charter.</p>	<p>Governance and Engagement Manager</p>	<p>211</p>
	<p>5. Where possible support community projects where groups or organisations have established clear goals and outcomes.</p>	<p>A partnership between Council and the community.</p>	<p>Outcomes of the partnership.</p>	<p>Governance and Engagement Manager</p>	<p>111</p>
	<p>6. Ensure that the Council website is compliant with current industry standards.</p>	<p>A website that is informative to most members of the community.</p>	<p>Ensure website is Australian Government Digital Service Standard and information is relevant.</p>	<p>Communications Officer</p>	<p>211</p>
	<p>7. Council procurement provides best value and protects against fraud and corruption.</p>	<p>Amendments will make the policy more contemporary.</p>	<p>Assessment of procurement following the adoption of the revised Policy.</p>	<p>Governance and Engagement Manager</p>	<p>111</p>

DRAFT OPERATIONAL PLAN 2019-2020

2. A highly skilled and motivated workforce.	1. Ensure workforce policies remain current in a changing work environment.	A workforce that is aware of its obligations.	Polices reviewed and over a period of time gauge effectiveness.	Manager of Human Resources	213
	2. Develop and implement succession planning.	A workforce where knowledge and skills can be freely transferred to others.	Completion of plan and monitor effectiveness.	Manager of Human Resources	213
	3. Implement approved revisions of the salary administration and Employee Performance Management System.	A workforce that is remunerated correctly and that staff have access to up to date management tools.	Employee satisfaction also feedback from employees about the annual assessment process.	Manager of Human Resources	213
	4. Identified Council staff undertake training for excellent written communication and presentation skills.	Information that is accurate, relevant and easy to read.	Through the presentation of reports to Councillors and the community.	Manager of Human Resources	213
3. As an organisation the information management capability meets the needs of the users and the community.	1. Maintain an information Management Strategy to have Council's Information and Communication Technology system providing best value contemporary services.	Implement actions within the Information Management Strategy 2014-2019. An updated strategy in 2020.	Actions on the recommendations contained within the strategy. A contemporary strategy.	Manager of Information Technology Manager of Information Technology	211 211

DRAFT OPERATIONAL PLAN 2019-2020

4. Financial sustainability is critical with maximum rate revenue to be achieved and other income sources maximised.	1. Monitor Council's financial situation and progress against Fit for the Future benchmarks.	Maximised income opportunities.	Maximised income opportunities.	Manager of Finance	211
	2. Monitor the level of State and Federal Government grants payable to Council.	Have systems that monitor applications, funds, expenditure and acquittal.	Determine deficiencies in current remote access arrangements and find a solution.	Manger of Finance	211
	3. Ensure that Council funds are invested in accordance with legislative provisions and income yield is maintained within Council's risk profile.	Investments that generate revenue.	Reported monthly as part of the Business Paper of Council.	Manager of Finance	211
5. The community displays a high level of understanding and compliance with legislative in regard to the keeping of and control of companion animals and other animals.	1. Number of dogs registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals to be reported.	Education programs and an analysis of new registration statistics.	Manger of Development & Environment	310
	2. Number of cats registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals to be reported.	Education programs and an analysis of new registration statistics.	Manger of Development & Environment	310

DRAFT OPERATIONAL PLAN 2019-2020

<p>6. The Narrandera Shire Local Environmental Plan (LEP) is revised within a 7 year cycle.</p>	<p>1. Maintain the LEP to meet community aspirations, land needs and environmental outcomes.</p>	<p>A planning document that remains relevant.</p>	<p>Proposed amendments to the existing LEP.</p>	<p>Deputy General Manager Infrastructure</p>	<p>714</p>
<p>7. Planning instruments reflect the intent and direction of land use strategies and facilitate development and growth of the Shire.</p>	<p>1. Documents are reviewed against intended outcomes.</p>	<p>A planning document that remains relevant.</p>	<p>Proposed amendments to the existing LEP.</p>	<p>Deputy General Manager Infrastructure</p>	<p>714</p>
<p>8. Development Applications received and assessed within statutory timeframes.</p>	<p>1. To gauge the number of Development Applications received in comparison to previous years.</p>	<p>A measure of Development Application history.</p>	<p>Is the current level of Development Applications comparable to previous years.</p>	<p>Manger of Development & Environment</p>	<p>714</p>
	<p>2. To meet or exceed statutory timeframes for assessment.</p>	<p>A measure of how Council assessment of Development Applications compares to statutory timeframes.</p>	<p>Does the assessment timeline meet or exceed statutory timeframes.</p>	<p>Manger of Development & Environment</p>	<p>714</p>
<p>9. Maintain a strong voice in regional groups such as RAMROC, the proposed RAMJO also Destination NSW.</p>	<p>1. Proactive engagement at appropriate forums and continued political lobbying with our partners.</p>	<p>Our Council has a voice in regional issues.</p>	<p>Details of engagement opportunities.</p>	<p>General Manager</p>	<p>111</p>

Narrandera Shire Council
 10 Year Financial Plan for the Years ending
 30 June 2029
 SUMMARY OF ALL G/L ACCOUNTS - GENERAL
 FUND

by Budget Summary								Projected Years							
Scenario: Draft Budget 2019-2029		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Code	Description	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure	Reserve Income	Reserve Expenditure	Internal Income	Internal Expenditure	Net Result after Dep'n	Add back Depreciation	Net Result before Dep'n	Add back other non-cash Exp.	Less other non-cash Inc.	Net Result after all non-cash
111	Governance	-	789,665	-	-	-	-	-	-	(789,665)	-	(789,665)	-	-	(789,665)
112	Chambers	100	129,006	-	-	-	-	-	-	(128,906)	40,420	(88,486)	-	-	(88,486)
211	Administration	6,000	134,974	-	-	77,500	-	-	-	(61,474)	117,714	66,240	-	-	66,240
212	Finance	56,000	520,133	-	-	-	-	-	-	(465,133)	-	(464,900)	-	-	(464,900)
213	Human Resources	45,000	363,534	-	-	-	-	-	-	(318,534)	-	(318,534)	-	-	(318,534)
214	Information Services	-	561,300	-	225,000	-	-	-	-	(786,300)	-	(786,300)	-	-	(786,300)
215	DGMCC	-	201,400	-	-	-	-	-	-	(201,400)	-	(201,400)	-	-	(201,400)
216	Property/Revenue	15,000	94,250	-	-	-	-	-	-	(79,250)	-	(79,250)	-	-	(79,250)
217	Control Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-
218	To be allocated	-	-	-	-	-	-	-	-	-	-	-	-	-	-
220	Infrastructure Admin	-	582,923	-	-	-	-	-	-	(582,923)	47,931	(634,892)	-	-	(634,892)
221	Oncoats	-	-	-	-	-	-	-	-	-	-	-	-	-	-
250	Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-
310	Ordinance	17,000	131,475	-	6,000	-	-	-	-	(120,475)	-	(120,475)	-	-	(120,475)
311	Street Cameras	-	16,133	-	18,000	-	-	-	-	(34,133)	7,833	(26,300)	-	-	(26,300)
312	Emergency Services	106,250	332,342	60,000	60,000	-	-	-	-	(226,092)	15,047	(211,045)	-	-	(211,045)
410	Health	18,500	21,980	-	-	-	-	-	-	(3,480)	480	(3,000)	-	-	(3,000)
430	Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-
510	Insect & Vermin Control	-	1,000	-	-	-	-	-	-	(1,000)	-	(1,000)	-	-	(1,000)
511	Noxious Weeds	44,470	186,554	-	-	-	-	-	-	(142,084)	-	(142,084)	-	-	(142,084)
512	Waste Management	986,100	798,036	165,000	390,000	425,000	196,420	-	-	189,644	10,156	199,800	-	-	199,800
513	Stormwater Management	259,796	333,101	-	103,560	145,969	71,225	-	-	(102,101)	102,101	-	-	-	-
610	Aged & Disabled	6,550	6,550	-	-	-	-	-	-	-	-	-	-	-	-
611	Social Support	49,500	49,500	-	-	-	-	-	-	-	-	-	-	-	-
612	HMMS	47,000	47,000	-	-	-	-	-	-	-	-	-	-	-	-
613	Community Transport	485,849	485,849	-	-	-	-	-	-	-	-	-	-	-	-
614	COPS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
616	Community Services	7,500	94,740	-	-	-	-	-	-	(87,240)	9,050	(78,190)	-	-	(78,190)
617	Youth/Childcare Services	64,480	176,426	-	-	-	-	-	-	(111,946)	-	(111,946)	-	-	(111,946)
710	H&C Admin	-	62,742	-	-	-	-	-	-	(62,742)	-	(62,742)	-	-	(62,742)
711	Environmental Protection	3,700	3,500	-	-	-	-	-	-	200	-	200	-	-	200
712	Street Lighting	32,000	152,366	-	-	-	-	6,769	-	(127,155)	3,266	(123,889)	-	-	(123,889)
713	Public Cemeteries	131,530	148,647	-	7,800	-	-	-	-	(25,117)	24,244	(873)	-	-	(873)
714	Development Control	137,350	380,893	470,000	-	-	-	-	-	226,457	-	226,457	-	-	226,457
717	Effluent Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
800	Recreation & Culture	-	-	-	-	-	-	-	-	-	-	-	-	-	-
810	Library	75,298	343,676	-	29,696	-	-	-	-	(268,074)	45,041	(253,033)	-	-	(253,033)
811	Swimming Pools	-	-	-	-	-	-	-	-	-	-	-	-	-	-
812	Lake Talbot Swimming Pool	24,450	477,761	-	1,998,500	1,856,500	-	-	-	(453,311)	144,269	(309,042)	-	-	(309,042)
813	Barellan Pool	150	117,644	-	159,000	-	-	-	-	(276,494)	35,534	(240,960)	-	-	(240,960)
814	Parks & Gardens	-	-	-	-	-	-	-	-	-	-	-	-	-	-
815	Sportsgrounds	12,050	382,457	-	185,000	-	-	22,637	-	(568,044)	151,514	(436,530)	-	-	(436,530)
816	Parks & Reserves	-	955,504	-	171,500	-	-	-	-	(1,127,004)	164,984	(962,020)	-	-	(962,020)
818	Lake Talbot	-	35,576	-	10,000	-	-	-	-	(46,576)	11,576	(34,000)	-	-	(34,000)
820	Sports Stadiums	65,565	175,827	-	5,000	-	-	-	-	(115,062)	58,505	(58,567)	-	-	(58,567)
821	Cultural	-	50,067	-	-	-	-	-	-	(50,067)	-	(50,067)	-	-	(50,067)
910	Urban Roads	-	1,058,500	-	2,097,984	1,668,109	-	-	-	(1,488,375)	335,000	(1,153,375)	-	-	(1,153,375)
911	Rural Roads Sealed	-	946,700	-	769,050	-	-	-	-	(1,715,750)	665,000	(1,050,750)	-	-	(1,050,750)
912	Rural Roads Unsealed	-	1,537,880	-	-	-	-	-	-	(1,537,880)	740,000	(797,880)	-	-	(797,880)
913	Bridges	-	171,125	-	-	-	-	-	-	(171,125)	166,000	(5,125)	-	-	(5,125)
915	Regional Roads	556,000	427,400	85,000	430,800	-	-	-	-	(217,000)	217,000	-	-	-	-
916	State Roads	334,500	334,500	-	-	-	-	-	-	-	-	-	-	-	-
918	Roads to Recovery	797,890	-	-	797,890	-	-	-	-	-	-	-	-	-	-
920	Ancillary Roadworks	128,390	197,136	147,320	228,719	21,950	-	-	-	(129,195)	36,515	(92,680)	-	-	(92,680)
923	Carparking	-	4,805	-	-	-	-	-	-	(4,805)	4,805	-	-	-	-
1,010	Economic Development / Real Estate	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,012	Industrial Subdivision	-	1,550	-	-	-	-	-	-	(1,550)	-	(1,550)	-	-	(1,550)
1,013	Industrial Promotion	-	248,109	-	-	-	-	-	-	(248,109)	-	(248,109)	-	-	(248,109)
1,014	Marketing & Tourism	2,000	148,837	-	-	-	-	-	-	(146,837)	-	(146,837)	-	-	(146,837)
1,015	Arts Centre	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,016	Visitors Services	60,450	381,929	-	-	-	-	-	-	(301,479)	9,337	(292,142)	-	-	(292,142)

**Narrandera Shire Council
10 Year Financial Plan for the Years ending
30 June 2029
SUMMARY OF ALL G/L ACCOUNTS - GENERAL
FUND**

by Budget Summary Scenario: Draft Budget 2019-2029		Projected Years 2019/20													
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Code	Description	Operating Income	Operating Expenditure	Capital Income	Capital Expenditure	Reserve Income	Reserve Expenditure	Internal Income	Internal Expenditure	Net Result after Dep'n	Add back Depreciation	Net Result before Dep'n	Add back other non-cash Exp.	Less other non-cash Inc.	Net Result after all non-cash
1,017	Saleyards	460	12,615	-	-	-	-	-	-	(12,055)	10,280	(1,775)	-	-	(1,775)
1,018	Caravan Parks	89,000	77,807	-	20,000	20,000	44,860	-	-	(33,457)	58,457	25,000	-	-	25,000
1,019	Plant	89,217	(188,668)	452,940	1,468,380	1,468,380	1,268,973	-	-	(588,280)	588,250	-	-	-	-
1,020	External Plant Revenues	-	(88,000)	-	-	-	-	-	-	89,000	-	89,000	-	-	89,000
1,021	Privats Works	210,000	125,000	-	-	-	-	-	-	85,000	-	85,000	-	-	85,000
1,022	Council Buildings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,023	Council Buildings	161,700	211,635	-	235,900	-	-	-	-	(295,835)	92,040	(193,795)	-	-	(193,795)
1,025	Aerodrome	149,577	391,028	205,000	420,000	-	-	-	11,323	(467,774)	137,863	(328,911)	-	-	(328,911)
1,110	General Purpose Income	10,180,125	-	-	-	-	-	-	-	10,180,125	-	10,180,125	-	(91,500)	10,088,625
2,000	Water Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3,000	Sewer Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8,000	Trust Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		15,455,477	15,343,221	1,585,260	9,748,579	5,725,428	1,613,268	-	40,749	(3,979,652)	4,098,412	118,760	-	(91,500)	27,260
Sum above		15,455,477	15,343,221	1,585,260	9,748,579	5,725,428	1,613,268	-	40,749	(3,979,652)	4,098,412	118,760	-	(91,500)	27,260
per statutory format		15,480,149	15,404,005	1,585,260	9,748,579	5,725,428	1,613,268	-	40,749	(4,036,784)	4,098,412	62,648	-	(91,500)	(28,852)
variance		(4,672)	(60,784)	-	-	-	-	-	-	56,112	-	56,112	-	-	56,112
															27,260
															(28,852)
															56,112

Draft Capital Works Program 2019 - 2023

Dept	Fund	New/Renewal	GL No.	Project	Project Total	Capital Funding FY 19/20					Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23					
						Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	
Information Services																										
IS	GF	Renewal	0214-4200-0000	Replace Desktops/Laptops	\$ 180,000						\$ 20,000	\$ 20,000				\$ 20,000	\$ 20,000				\$ 20,000	\$ 20,000				
IS	GF	Renewal	0214-4200-0000	SQL Server Software Licenses	\$ 60,000						\$ 30,000	\$ 30,000														
IS	GF	Renewal	0214-4200-0000	Councillor iPad Project	\$ 40,000																\$ 20,000	\$ 20,000				
IS	GF	New	0214-4100-0000	Electronic Business Papers	\$ 25,000																					
IS	GF	Renewal	0214-4200-0000	EDMS Refresh Project	\$ 50,000																					
IS	GF	Renewal	0214-4200-0000	Replacement Workgroup Printers	\$ 10,000						\$ 2,000	\$ 2,000									\$ 2,000	\$ 2,000				
IS	GF	Renewal	0214-4200-0000	Software Licencing	\$ 160,000	\$ 10,000	\$ 10,000				\$ 10,000	\$ 10,000				\$ 30,000	\$ 30,000				\$ 10,000	\$ 10,000				
IS	GF	New	0214-4100-0000	Network Penetration Testing	\$ 50,000	\$ 10,000	\$ 10,000				\$ 10,000	\$ 10,000				\$ 10,000	\$ 10,000									
IS	GF	Renewal	0214-4200-0000	Replace Virtualising Hardware & Software	\$ 175,000	\$ 95,000	\$ 47,500	\$ 47,500																		
IS	GF	Renewal	0214-4200-0000	Replace Plotter/ Scanner	\$ 30,000						\$ 15,000	\$ 15,000														
IS	GF	Renewal	0214-4200-0000	Replace Backup Hardware	\$ 10,000											\$ 5,000	\$ 5,000				\$ 5,000	\$ 5,000				
IS	GF	Renewal	0214-4200-0000	GIS Instruments	\$ 40,000											\$ 20,000	\$ 20,000									
IS	GF	Renewal	0214-4200-0000	Replace Firewall	\$ 60,000						\$ 30,000	\$ 30,000														
IS	GF	Renewal	0214-4200-0000	Secure Wireless Network	\$ 40,000											\$ 20,000	\$ 20,000									
IS	GF	Renewal	0214-4200-0000	Upgrade Phone System	\$ 120,000	\$ 60,000	\$ 30,000	\$ 30,000																		
IS	GF	Renewal	0214-4200-0000	Replace Network Switches	\$ 40,000											\$ 20,000	\$ 20,000									
IS	GF	Renewal	0214-4200-0000	Website revamp	\$ 100,000																	\$ 50,000	\$ 50,000			
IS	GF	Renewal	0214-4200-0000	Business Continuity Site	\$ 60,000	\$ 30,000	\$ 30,000																			
IS	GF	Renewal	0214-4200-0000	Server Backup System Replacement	\$ 70,000																					
IS	GF	Renewal	0214-4200-0000	Manager iPads	\$ 20,000																	\$ 10,000				
IS	GF	Renewal	0214-4200-0000	MS Exchange Replacement	\$ 60,000																					
IS	GF	Renewal	0214-4200-0000	MS Office Replacement	\$ 70,000																					
IS	GF	Renewal	0214-4200-0000	Server Room Maintenance	\$ -																					
IS	GF	New	0214-4100-0000	Council email archiving	\$ 20,000																					
IS	GF	New	0214-4100-0000	Council meeting Webcasting	\$ 40,000																	\$ 20,000				
IS	GF	Renewal	0214-4200-0000	NBN Router with 4G backup	\$ 16,000						\$ 8,000	\$ 8,000														
IS	GF	New	0214-4100-0000	NBN Fibre Upgrade	\$ 35,000						\$ 15,000	\$ 15,000														
IS	GF	New	0214-4100-0000	IT Review	\$ 10,000	\$ 5,000	\$ 5,000																			
IS	GF	New	0214-4100-0000	Photocopier Replacement	\$ 75,000	\$ 15,000	\$ 15,000																			
IS	GF	New	0214-4100-0000	iFerret search application	\$ 25,000						\$ 25,000	\$ 25,000														
Total - Information Services					\$ 1,671,000	\$ 225,000	\$ 147,500	\$ 77,500	\$ -	\$ -	\$ 155,000	\$ 155,000	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 132,000	\$ 102,000	\$ -	\$ -	\$ -	\$ -
Ordinance																										
ORD	GF	New	0310-4100-0000	Pound: Cattery Holding System	\$ 6,000	\$ 6,000	\$ 6,000																			
Total - Ordinance					\$ 6,000	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street Cameras																										
SC	GF	New	0311-4100-0000	CCTV Review	\$ 5,000																					
SC	GF	Renewal	0311-4200-0000	Two Cameras at Marie Bashir Park positioned in the Grandstand	\$ 8,000																\$ 4,000	\$ 4,000				
SC	GF	Renewal	0311-4200-0000	Council Chambers Roof still camera overlooking the Chambers Roof	\$ 4,000																\$ 2,000	\$ 2,000				
SC	GF	Renewal	0311-4200-0000	CCTV for Kiesling Lane Public Toilet Block	\$ 20,000						\$ 10,000	\$ 10,000														
SC	GF	Renewal	0311-4200-0000	CCTV for Marie Bashir Park Public Toilet Block	\$ 20,000																\$ 10,000	\$ 10,000				
SC	GF	Renewal	0311-4200-0000	CCTV camera in Bolton Street overlooking the VIC	\$ 10,000						\$ 5,000	\$ 5,000														
SC	GF	Renewal	0311-4200-0000	CCTV camera positioned outside Beta Electrical Store in East Street	\$ 10,000	\$ 5,000	\$ 5,000																			
SC	GF	Renewal	0311-4200-0000	Wireless Links for Main Street CCTV System	\$ 16,000	\$ 8,000	\$ 8,000																			
SC	GF	Renewal	0311-4200-0000	CCTV camera positioned outside the Criterion B&B in East Street	\$ 10,000						\$ 5,000	\$ 5,000														
SC	GF	Renewal	0311-4200-0000	CCTV camera positioned outside the Post Office in East Street	\$ 10,000	\$ 5,000	\$ 5,000																			
SC	GF	Renewal	0311-4200-0000	CCTV Hardware positioned in Executive Services	\$ 16,000											\$ 16,000	\$ 16,000									
Total - Street Cameras					\$ 129,000	\$ 18,000	\$ 18,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 16,000	\$ 16,000	\$ -	\$ -	\$ -	\$ 16,000	\$ 16,000	\$ -	\$ -	\$ -	
RFS																										
RFS	GF	New	0312-4100-0000	Barellan Station Amenities	\$ 60,000	\$ 60,000			\$ 60,000																	
Total - RFS					\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health																										
HTH	GF				\$ -																					
Total - Health					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Waste Management																										
Noranda Landfill																										
NL	GF	Renewal	0512-4200-0000	New cell	\$ 85,000	\$ 40,000	\$ -	\$ 40,000																		
NL	GF	New	0512-4100-0000	Improvement works Barellan - possibility of grant funding	\$ 87,000											\$ 87,000	\$ -	\$ 87,000								
NL	GF	New	0512-4100-0000	Masterplan improvement works - possibility of grant funding	\$ 330,000	\$ 330,000	\$ -	\$ 165,000	\$ 165,000																	
NL	GF	Renewal	0512-4200-0000	Plant Replacement - loader	\$ 20,000																					
NL	GF	Renewal	0512-4200-0000	Operational control room (transportable, dust-free - re-	\$ 20,000	\$ 20,000		\$ 20,000																		
Total - Waste Management					\$ 522,000	\$ 390,000	\$ 225,000	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,000	\$ -	\$ 87,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Draft Capital Works Program 2019 - 2023

Dept	Fund	New/Re newal	GL No.	Project	Project Total	Capital Funding FY 19/20					Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23								
						Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan				
Stormwater																													
STW	GF	New	0513-4100-0000	Siphon Retaining Wall Renewal	\$ 28,560	\$ 28,560		\$ 28,560																					
STW	GF	New	0513-4100-0000	Drainage Improvement Driscoll Rd	\$ 75,000	\$ 75,000		\$ 75,000																					
Total - Stormwater					\$ 103,560	\$ 103,560		\$ 103,560																					
Public Cemeteries																													
<i>Narrandera Cemetery</i>																													
NC	GF	New	0713-4100-0000	Beautification landscaping	\$ -																								
NC	GF	New	0713-4100-0000	Furniture - Narrandera Cemetery	\$ 10,000													\$ 5,000		\$ 5,000									
NC	GF	Renewal	0713-4200-0000	Fencing (rear boundary) - Narrandera Cemetery	\$ 25,000													\$ 25,000		\$ 25,000									
Total - Narrandera Cemetery					\$ 35,000													\$ 30,000		\$ 30,000									
<i>Barellan Cemetery</i>																													
BC	GF	New	0713-4101-0000	Furniture	\$ 7,800	\$ 2,800	\$ 2,800											\$ 5,000		\$ 5,000									
Total - Barellan Cemetery					\$ 7,800	\$ 2,800	\$ 2,800												\$ 5,000		\$ 5,000								
<i>Grong Grong Cemetery</i>																													
GOC	GF	New	0713-4102-0000	Furniture - Grong Grong Cemetery	\$ 5,000	\$ 5,000	\$ 5,000																						
Total - Grong Grong Cemetery					\$ 5,000	\$ 5,000	\$ 5,000																						
Total - Public Cemeteries					\$ 47,800	\$ 7,800	\$ 7,800												\$ 35,000		\$ 35,000								
Library																													
LB	GF	Renewal	0810-4200-0000	Book & Resources annual replacement	\$ 325,166	\$ 29,696	\$ 29,696											\$ 30,896		\$ 30,896									
LB	GF	Renewal	0810-4200-0000	Replacement of Computer Seating	\$ 3,000													\$ 3,000		\$ 3,000									
LB	GF	Renewal	0810-4200-0000	Replacement of Client / Casual Seating	\$ 16,000													\$ 16,000		\$ 16,000									
LB	GF	Renewal	0810-4200-0000	Replacement of Air Conditioners (Replacement of 7 Air-conditioning Cassettes - based on cost of replacement unit Jan 2017)	\$ 25,000													\$ 5,000		\$ 5,000									
LB	GF	Renewal	0810-4200-0000	Replacement of Service Desk	\$ 5,000													\$ 5,000		\$ 5,000									
Total - Library					\$ 374,166	\$ 29,696	\$ 29,696											\$ 59,896		\$ 59,896									
Swimming Pools																													
<i>Lake Talbot Swimming Pool Complex</i>																													
LTP	GF	Renewal	0812-4200-0000	Emergency Plant Works	\$ -																								
LTP	GF	New	0812-4100-0000	Construct Shade structures for BBQ areas	\$ 12,000													\$ 12,000		\$ 12,000									
LTP	GF	New	0812-4100-0000	Replace BBQ Infrastructure	\$ 6,000													\$ 6,000		\$ 6,000									
LTP	GF	Renewal	0812-4200-0000	Demolish Boat Shed and Landscape area	\$ 30,000																								
LTP	GF	Renewal	0812-4200-0000	Upgrade Septic System	\$ 15,000																								
LTP	GF	Renewal	0812-4200-0000	Replace Sump wall Pump	\$ 7,000																								
LTP	GF	New	0812-4100-0000	Additional Seating (Replace Settings)	\$ 20,000													\$ 5,000		\$ 5,000									
LTP	GF	Renewal	0812-4200-0000	Replace Kitchen at Cottage	\$ 20,000													\$ 20,000		\$ 20,000									
LTP	GF	Renewal	0812-4200-0000	Rehabilitate / Repair Rampage Bottom Section of Slide	\$ -																								
LTP	GF	Renewal	0812-4200-0000	Replace Main Balance Tank Pumps	\$ -																								
LTP	GF	Renewal	0812-4200-0000	Shotcrete Crib Wall Behind Bottom Toilets	\$ 20,000													\$ 20,000		\$ 20,000									
LTP	GF	Renewal	0812-4200-0000	Masterplan - Renew Filtration	\$ 3,147,000	\$ 1,573,500	\$ 1,573,500											\$ 1,573,500		\$ 279,500									
LTP	GF	Renewal	0812-4200-0000	Masterplan - Solar Heating Olympic Pool	\$ 335,000													\$ 335,000		\$ 335,000									
LTP	GF	Renewal	0812-4200-0000	Masterplan - Water Play Park	\$ 650,000	\$ 325,000	\$ 325,000											\$ 325,000		\$ 325,000									
LTP	GF	Renewal	0812-4200-0000	Replace Open Slide Pump	\$ 6,000																								
Total - Lake Talbot Swimming Pool Complex					\$ 4,268,000	\$ 1,898,500	\$ 1,898,500											\$ 2,251,500		\$ 299,500									
<i>Barellan Swimming Pools</i>																													
BSP	GF	Renewal	0813-4200-0000	Emergency Works	\$ -																								
BSP	GF	Renewal	0813-4200-0000	Upgrade Filtration system / Waste water irrigation	\$ 155,000	\$ 155,000	\$ 155,000																						
BSP	GF	Renewal	0813-4200-0000	Replace Well Pump	\$ 7,000																								
BSP	GF	New	0813-4100-0000	Water play Equipment	\$ 20,000																								
BSP	GF	Renewal	0813-4200-0000	Rehabilitate, Refurbish & Paint Kiosk / Toilet including	\$ 45,000																								
BSP	GF	Renewal	0813-4200-0000	Replacement of Pool Cleaner	\$ 8,000																								
BSP	GF	Renewal	0813-4200-0000	Safety Signage & Pool Marking to Current Standards	\$ 6,000																								
BSP	GF	New	0813-4100-0000	Construction of additional BBQ Shelter	\$ 25,000																								
BSP	GF	Renewal	0813-4200-0000	Replace Cafe Furniture	\$ 2,000																								
BSP	GF	Renewal	0813-4200-0000	Relocate pool Lighting Southern Side	\$ 9,000													\$ 9,000		\$ 9,000									
BSP	GF	Renewal	0813-4200-0000	Replace Solar heater Pump	\$ 11,000													\$ 1,000		\$ 1,000									
BSP	GF	Renewal	0813-4200-0000	Replace Filtration Pump	\$ 8,000																								
BSP	GF	Renewal	0813-4200-0000	Replace Dosing unit	\$ 20,000													\$ 10,000		\$ 10,000									
BSP	GF	Renewal	0813-4200-0000	Replace BBQ	\$ -																								
BSP	GF	Renewal	0813-4200-0000	Replacement of Ride on Mower	\$ 7,000																								
BSP	GF	Renewal	0813-4200-0000	Replace Septic system Pump	\$ 2,000																								
BSP	GF	Renewal	0813-4200-0000	Replace Marine Carpet	\$ 14,000	\$ 4,000	\$ 4,000																						
Total - Barellan Swimming Pools					\$ 339,000	\$ 159,000	\$ 159,000											\$ 20,000		\$ 20,000									
Total - Swimming Pools					\$ 4,607,000	\$ 2,057,500	\$ 189,000	\$ 1,898,500											\$ 2,271,500		\$ 319,500								

Draft Capital Works Program 2019 - 2023

Dept	Fund	New/Renewal	GL No.	Project	Project Total	Capital Funding FY 19/20					Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23						
						Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan		
Sportsgrounds																											
Narrandera Sportsground																											
NSG	GF	Renewal	0815-4200-0000	Narrandera Sportsground drainages + Soak	\$ 160,000	\$ 160,000	\$ 160,000																				
NSG	GF	Renewal	0815-4200-0000	Hot Water System Replacements	\$ 6,000																\$ 6,000	\$ -			\$ 6,000		
NSG	GF	New	0815-4100-0000	Hot mixing spectator walkways	\$ 50,000										\$ 40,000	\$ 40,000											
NSG	GF	Renewal	0815-4200-0000	Grandstand improvements (in progress \$15k Grant FY	\$ 12,000					\$ 12,000	\$ 12,000																
NSG	GF	Renewal	0815-4200-0000	External fence replacement	\$ 80,000																						
NSG	GF	Renewal	0815-4200-0000	Building upgrades (old Klask etc.)	\$ 25,000	\$ 10,000	\$ 10,000																				
NSG	GF	New	0815-4100-0000	Irrigation system for trees	\$ 15,000																						
Total - Narrandera Sportsground					\$ 348,000	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ 6,000	\$ -	
Outdoor courts																											
ODC	GF	New	0815-4101-0000	Furniture/shelters	\$ -	\$ -	\$ -																				
Total - Outdoor courts					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Barellan Sports Ground																											
BSG	GF	Renewal	0815-4202-0000	Lighting Upgrades	\$ 84,000																\$ 84,000	\$ 44,000			\$ 40,000		
BSG	GF	Renewal	0815-4202-0000	Repair Irrigation tank	\$ -																						
BSG	GF	Renewal	0815-4202-0000	Court 3 upgrade	\$ 160,000	\$ -	\$ -			\$ 160,000	\$ 80,000	\$ 80,000															
BSG	GF	New	0815-4102-0000	sealing parking area/ driveway	\$ 30,000					\$ -	\$ -				\$ 30,000	\$ 30,000											
Total - Barellan Sports Ground					\$ 274,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ 44,000	\$ -	\$ -	\$ 40,000	
Henry Mathieson Oval																											
HMO	GF	Renewal	0815-4203-0000	Level and resurface	\$ 25,000	\$ 25,000	\$ 25,000																				
HMO	GF	Renewal	0815-4203-0000	Junior rugby league field (not needed as yet)	\$ 40,000					\$ -	\$ -				\$ 40,000	\$ 40,000											
Total - Henry Mathieson Oval					\$ 65,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Narrandera Park Oval																											
NPO	GF	Renewal	0815-4204-0000	Resurface (couch)	\$ 40,000																						
NPO	GF	Renewal	0815-4204-0000	Grandstand upgrade	\$ 30,000										\$ 30,000	\$ 30,000											
Total - Narrandera Park Oval					\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Brewery Flats Oval																											
BPO	GF	New	0815-4105-0000	Brewery Flats Oval	\$ 40,000																						
Total - Brewery Flats Oval					\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Sportsgrounds					\$ 797,000	\$ 195,000	\$ 195,000	\$ -	\$ -	\$ -	\$ 172,000	\$ 12,000	\$ 80,000	\$ 80,000	\$ -	\$ 140,000	\$ 140,000	\$ -	\$ -	\$ -	\$ 90,000	\$ 44,000	\$ -	\$ -	\$ 46,000	\$ -	
Parks and Reserves																											
Marie Bashir Park/Narrandera Parks																											
MBP	GF	New	0816-4100-0000	Marie Bashir park seating and BBQ areas including shell	\$ 40,000										\$ -	\$ -					\$ 40,000	\$ 40,000					
MBP	GF	New	0816-4100-0000	Irrigation management system	\$ 200,000					\$ -	\$ -										\$ 200,000	\$ 200,000					
MBP	GF	New	0816-4100-0000	Paths	\$ 30,000																						
MBP	GF	New	0816-4100-0000	Pergola Areas	\$ -																						
MBP	GF	New	0816-4100-0000	Garden bed new	\$ 5,000										\$ -	\$ -											
MBP	GF	New	0816-4100-0000	Lighting (pathways)	\$ -																						
MBP	GF	New	0816-4100-0000	Up Lighting adventure playground	\$ 45,000	\$ 15,000	\$ 15,000								\$ 15,000	\$ 15,000											
MBP	GF	New	0816-4100-0000	Furniture	\$ 50,000																\$ 25,000	\$ 25,000					
MBP	GF	New	0816-4100-0000	Drinking fountains/ bottle fillers	\$ 20,000	\$ 8,000	\$ 8,000														\$ 12,000	\$ 12,000					
MBP	GF	New	0816-4100-0000	Powerpoints	\$ 20,000	\$ -	\$ -								\$ 20,000	\$ 20,000											
MBP	GF	New	0816-4100-0000	Other Town Park upgrades	\$ 150,000	\$ 50,000	\$ 50,000			\$ 50,000	\$ 50,000				\$ 50,000	\$ 50,000											
MBP	GF	Renewal	0816-4200-0000	Narrandera Playgrounds Upgrades	\$ 40,000	\$ 10,000	\$ 10,000								\$ 10,000	\$ 10,000											
Total - Marie Bashir Park/Narrandera Parks					\$ 600,000	\$ 83,000	\$ 83,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 95,000	\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ 277,000	\$ 277,000	\$ -	\$ -	\$ -	\$ -	
Barellan Parks																											
BP	GF	Renewal	0816-4201-0000	Barellan Playground Upgrades	\$ 10,000					\$ 5,000	\$ 5,000																
BP	GF	Renewal	0816-4201-0000	Adventure playground upgrades	\$ 45,000										\$ 25,000	\$ -			\$ 25,000								
BP	GF	Renewal	0816-4201-0000	BBQ replacement	\$ 5,000																						
BP	GF	New	0816-4101-0000	Park Furniture	\$ 5,000																\$ 5,000	\$ 5,000					
BP	GF	New	0816-4101-0000	Skate Park	\$ -																						
BP	GF	New	0816-4101-0000	Irrigation System for Main Street trees BARELLAN	\$ 30,000					\$ 30,000	\$ 30,000																
Total - Barellan Parks					\$ 95,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	
Grong Grong General Parks																											
GGP	GF	Renewal	0816-4202-0000	Park Furniture	\$ 15,000										\$ 5,000	\$ -			\$ 5,000		\$ 5,000	\$ -		\$ 5,000			
GGP	GF	Renewal	0816-4202-0000	BBQ Replacement - Grong Grong Park	\$ -																						
GGP	GF	Renewal	0816-4202-0000	Playground replacements and shade structure - Grong	\$ 15,000					\$ 5,000	\$ 5,000																
Total - Grong Grong General Parks					\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -		

Draft Capital Works Program 2019 - 2023

Dept	Fund	New/Renewal	GL No.	Project	Project Total	Capital Funding FY 19/20					Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23						
						Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan		
Narrandera Memorial Park & Other Areas																											
NMP	GF	New	0816-4103-0000	Lighting and uplighting memorials and trees	\$ 30,000											\$ 30,000	\$ 30,000										
NMP	GF	New	0816-4103-0000	Edging lawn areas and garden beds	\$ 20,000	\$ -	\$ -															\$ 20,000	\$ 20,000				
NMP	GF	New	0816-4103-0000	Victoria ave stage 2 - level, irrigate, formalise driveways	\$ 80,000	\$ 80,000	\$ 80,000																				
NMP	GF	New	0816-4103-0000	Victoria ave stage 3 - irrigation, formalise driveways, curb	\$ 80,000						\$ 80,000	\$ 80,000															
NMP	GF	New	0816-4103-0001	Larner St - Irrigation, formalise Driveways, curb etc.	\$ 80,000											\$ 80,000	\$ 80,000										
NMP	GF	Renewal	0816-4203-0000	Fountain Maintenance	\$ 100,000																						
NMP	GF	New	0816-4103-0000	Festive Mega Tree (Star) inclusion	\$ 3,500	\$ 3,500	\$ 3,500																				
Total - Narrandera Memorial Park & Other Areas					\$ 392,500	\$ 83,500	\$ 83,500	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	
Brewery Flats																											
BFP	GF	Renewal	0816-4204-0000	Brewery Flats landscaping, furniture replacement, paint	\$ 13,000	\$ 5,000	\$ 5,000															\$ 8,000	\$ -		\$ 8,000		
Total - Brewery Flats					\$ 13,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000	\$ -	\$ -	\$ 8,000	\$ -
Total - Parks and Reserves					\$ 1,131,500	\$ 171,500	\$ 171,500	\$ -	\$ -	\$ -	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ -	\$ 285,000	\$ 255,000	\$ -	\$ 30,000	\$ -	\$ -	\$ 315,000	\$ 102,000	\$ -	\$ 13,000	\$ -	
Lake Talbot Recreation Area																											
Lake Talbot Recreation area																											
LTRA	GF	New	0818-4100-0000	Toilet block landscaping	\$ 20,000						\$ 20,000	\$ 20,000															
LTRA	GF	New	0818-4100-0000	Park Furniture	\$ 12,000											\$ 12,000	\$ 12,000										
LTRA	GF	New	0818-4100-0000	Drinking Fountain/ Bottle filler	\$ -																						
LTRA	GF	Renewal	0818-4200-0000	Shore work to connect boat ramp area to the island	\$ 80,000											\$ 80,000	\$ 80,000										
LTRA	GF	Renewal	0818-4200-0000	Seating and Shelter Revamp	\$ 10,000	\$ 10,000	\$ 10,000																				
LTRA	GF	New	0818-4100-0000	Viewing Platform from lookout	\$ 68,000																	\$ 68,000	\$ 68,000				
LTRA	GF	New	0818-4100-0000	Stage 2 Lake Talbot Retaining Wall	\$ 27,000	\$ -	\$ -				\$ 27,000	\$ 27,000															
LTRA	GF	New	0818-4100-0000	Drinking Fountain/ Bottle filler - Lake Talbot	\$ -																						
LTRA	GF	New	0818-4100-0000	Irrigation systems (where Possible)	\$ 15,000											\$ 15,000	\$ 15,000										
Total - Lake Talbot Recreation area					\$ 232,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 47,000	\$ 47,000	\$ -	\$ -	\$ -	\$ 107,000	\$ 107,000	\$ -	\$ -	\$ -	\$ -	\$ 68,000	\$ 68,000	\$ -	\$ -	\$ -	
Boating																											
BOAT	GF	New	0818-4101-0000		\$ -																						
Total - Boating					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Lake Talbot Recreation Area					\$ 332,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 47,000	\$ 47,000	\$ -	\$ -	\$ -	\$ 107,000	\$ 107,000	\$ -	\$ -	\$ -	\$ -	\$ 68,000	\$ 68,000	\$ -	\$ -	\$ -	
Sports Stadiums																											
Narrandera Stadium																											
NSS	GF	Renewal	0820-4200-0000	Floor surfacing	\$ 8,000																						
NSS	GF	New	0820-4100-0000	Foam guards	\$ 5,000	\$ 5,000	\$ 2,500		\$ 2,500																		
NSS	GF	Renewal	0820-4200-0000	Lighting Replacement - Narrandera Stadium	\$ 10,000																						
Total - Sports Stadiums					\$ 23,000	\$ 5,000	\$ 2,500	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transport																											
Urban Roads																											
UR	GF	Renewal	0910-4200-0000	Urban Roads Construction	\$ 1,400,986	\$ 125,050	\$ 125,050				\$ 128,176	\$ 128,176				\$ 131,381	\$ 131,381							\$ 134,666	\$ 134,666		
UR	GF	New	0910-4100-0000	Urban Roads Construction - Laneways	\$ 436,373	\$ 38,950	\$ 38,950				\$ 39,924	\$ 39,924				\$ 40,922	\$ 40,922							\$ 41,945	\$ 41,945		
UR	GF	Renewal	0910-4200-0000	Urban Roadseals	\$ 1,286,150	\$ 114,800	\$ 114,800				\$ 117,670	\$ 117,670				\$ 120,612	\$ 120,612							\$ 123,627	\$ 123,627		
UR	GF	Renewal	0910-4200-0000	Urban Pavement Rehabilitation	\$ 1,412,466	\$ 126,075	\$ 126,075				\$ 129,227	\$ 129,227				\$ 132,458	\$ 132,458							\$ 135,769	\$ 135,769		
UR	GF	Renewal	0910-4200-0000	Urban K&G Replacement	\$ 168,051	\$ 15,000	\$ 15,000				\$ 15,375	\$ 15,375				\$ 15,750	\$ 15,750							\$ 16,153	\$ 16,153		
UR	GF	Renewal	0910-4200-0000	Urban Footpath Replacement	\$ 112,094	\$ 10,000	\$ 10,000				\$ 10,250	\$ 10,250				\$ 10,506	\$ 10,506							\$ 10,769	\$ 10,769		
UR	GF	Renewal	0910-4200-0000	NBCMP - Bolton St (Cadell to East)	\$ 1,668,109	\$ 1,668,109		\$ 1,668,109																			
UR	GF	Renewal	0910-4200-0000	Roads to Recovery (25 % of R2R proposed to expend in Urban Area) Grant (Roads to Recovery -Urban)	\$ 2,070,000	\$ 200,000		\$ 200,000			\$ 200,000	\$ -		\$ 200,000		\$ 200,000	\$ -		\$ 200,000		\$ 200,000	\$ -		\$ 200,000	\$ -		
Total - Urban Roads					\$ 8,354,169	\$ 2,297,984	\$ 429,875	\$ 1,668,109	\$ 200,000	\$ -	\$ 640,622	\$ 440,622	\$ -	\$ 200,000	\$ -	\$ 651,638	\$ 451,638	\$ -	\$ 200,000	\$ -	\$ -	\$ 662,929	\$ 462,929	\$ -	\$ 200,000	\$ -	
Rural Local Roads																											
RLR	GF	Renewal	0911-4200-0000	Rural Sealed Roads Construction - Revenue (Rural Roads Construction)?? - title is inconsistent	\$ 3,003,066	\$ 268,050	\$ 268,050				\$ 274,751	\$ 274,751				\$ 281,620	\$ 281,620							\$ 288,661	\$ 288,661		
RLR	GF	Renewal	0911-4200-0000	Roads Resheeting - (Unsealed rural roads resheeting)	\$ 3,970,759	\$ 354,425	\$ 354,425				\$ 363,286	\$ 363,286				\$ 372,368	\$ 372,368							\$ 381,677	\$ 381,677		
RLR	GF	Renewal	0911-4200-0000	Rural Roads Roadseals	\$ 1,642,132	\$ 146,575	\$ 146,575				\$ 150,239	\$ 150,239				\$ 153,995	\$ 153,995							\$ 157,845	\$ 157,845		
RLR	GF	Renewal	0911-4200-0000	Roads to Recovery (75 % of R2R proposed to expend on Rural Area) Grant (Roads to Recovery -Rural)	\$ 6,169,450	\$ 597,890	\$ -	\$ 597,890			\$ 597,890	\$ -		\$ 597,890		\$ 597,890	\$ -		\$ 597,890		\$ 597,890	\$ -		\$ 597,890	\$ -		
Total - Rural Local Roads					\$ 14,785,407	\$ 1,366,940	\$ 769,050	\$ -	\$ 597,890	\$ -	\$ 1,386,166	\$ 788,276	\$ -	\$ 597,890	\$ -	\$ 1,405,873	\$ 807,983	\$ -	\$ 597,890	\$ -	\$ -	\$ 1,426,072	\$ 828,182	\$ -	\$ 597,890	\$ -	
Regional Roads																											
RR	GF	Renewal	0915-4100-0000	Regional Roads Capital Works (Capital Component of BR	\$ 3,295,421	\$ 260,400	\$ -	\$ 260,400			\$ 266,900	\$ -	\$ 266,900			\$ 273,600	\$ -	\$ 273,600			\$ 330,513	\$ -	\$ 330,513				
RR	GF	Renewal	0915-4100-0000	Repair Grant (with 50 % contribution from Block Grant	\$ 1,924,032	\$ 170,200	\$ -	\$ 170,200			\$ 174,500	\$ -	\$ 174,500			\$ 178,900	\$ -	\$ 178,900			\$ 285,551	\$ -	\$ 285,551				
Total - Regional Roads					\$ 5,219,453	\$ 430,600	\$ -	\$ 430,600	\$ -	\$ -	\$ 441,400	\$ -	\$ -	\$ 441,400	\$ -	\$ -	\$ 452,500	\$ -	\$ -	\$ -	\$ -	\$ 616,064	\$ -	\$ -	\$ 616,064	\$ -	
Lighting																											
SR	GF	New	0712-4100-0000	Keisling Lane Festive Light Project	\$ 3,500	\$ -	\$ -				\$ 3,500	\$ 3,500				\$ -	\$ -							\$ -	\$ -		
Total - Lighting					\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Draft Capital Works Program 2019 - 2023

Dept	Fund	New/Renewal	GL No.	Project	Project Total	Capital Funding FY 19/20					Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23										
						Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan						
Ancillary Roadworks																															
ARW	GF	New	0920-4100-0000	Stage 3 AMS Implementation	\$ 25,000																										
ARW	GF	New	0920-4100-0000	Shared Cycleway (Active Transport - 50/50 RMS Funding)	\$ 419,000	\$ 51,000	\$ 25,500		\$ 25,500		\$ 68,000	\$ 34,000		\$ 34,000		\$ 50,000	\$ 25,000		\$ 25,000		\$ 50,000	\$ 25,000		\$ 25,000		\$ 50,000	\$ 25,000		\$ 25,000		
ARW	GF	New	0920-4100-0000	PAMP - (Active Transport - 50/50 RMS Funding)	\$ 350,000						\$ 50,000	\$ 25,000		\$ 25,000		\$ 50,000	\$ 25,000		\$ 25,000		\$ 50,000	\$ 25,000		\$ 25,000		\$ 50,000	\$ 25,000		\$ 25,000		
ARW	GF	New	0920-4100-0000	PAMP - (Active Transport - 100% RMS Funding)	\$ 243,720				\$ 121,820		\$ 121,900			\$ 121,900																	
ARW	GF	New	0920-4100-0000	PAMP - (Safety Around the School Program)	\$ 25,000						\$ 25,000	\$ 25,000																			
ARW	GF	New	0920-4100-0000	Drone Survey / Inspection	\$ 7,899	\$ 7,899	\$ 3,949	\$ 3,950																							
ARW	GF	New	0920-4100-0000	Footpath - Audley Street (East to Cadell)	\$ 16,000																										
ARW	GF	New	0920-4100-0000	Banner poles - Leeton Road	\$ 15,000	\$ 15,000	\$ 15,000																								
ARW	GF	New	0920-4100-0000	Design pedestrian bridge Brewery Flat to East St	\$ 18,000	\$ 18,000	\$ 18,000																								
Total - Ancillary Roadworks					\$ 1,119,619	\$ 229,719	\$ 60,449	\$ 21,950	\$ 147,320	\$ -	\$ 289,900	\$ 84,000	\$ -	\$ 205,900	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ 50,000		
Total - Transport					\$ 29,682,149	\$ 4,325,243	\$ 1,259,374	\$ 1,690,059	\$ 1,375,810	\$ -	\$ 2,761,588	\$ 1,316,396	\$ -	\$ 1,445,190	\$ -	\$ 2,010,011	\$ 1,309,621	\$ -	\$ 1,300,390	\$ -	\$ 2,705,065	\$ 1,441,111	\$ -	\$ 1,363,934	\$ -	\$ 2,705,065	\$ 1,441,111	\$ -	\$ 1,363,934		
Economic Development																															
<i>Economic Development / Real Estate</i>																															
EC	GF	New	1010-4100-0000	Economic Development	\$ 75,000										\$ 15,000	\$ -	\$ 15,000			\$ 15,000	\$ -	\$ 15,000			\$ 15,000	\$ -	\$ 15,000				
Total - Economic Development / Real Estate					\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	
<i>Industrial Promotion</i>																															
IP	GF	Renewal	1013-4200-0000	Gateway/Entrance signs	\$ 45,000	\$ -	\$ -				\$ 30,000	\$ 30,000				\$ 15,000	\$ 15,000														
Total - Industrial Promotion					\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Arts Centre</i>																															
AC	GF	New	1015-4100-0000		\$ -																										
Total - Arts Centre					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Visitor Services</i>																															
VS	GF	New	1016-4100-0000		\$ -																										
Total - Visitor Services					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Economic Development					\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	
Caravan Parks																															
<i>Lake Talbot Tourist Park</i>																															
LTPP	GF	New	1018-4100-0000	Lake Talbot Tourist Park Review of Plan of Management	\$ -	\$ -	\$ -																								
LTPP	GF	Renewal	1018-4200-0000	Replace roof of units and residence	\$ 60,000						\$ 60,000	\$ -	\$ 60,000																		
LTPP	GF	Renewal	1018-4200-0000	Road Improvements	\$ 60,000	\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000													
LTPP	GF	New	1018-4100-0000	Upgrade Amenity Block	\$ 300,000																										
Total - Caravan Parks					\$ 420,000	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Buildings																															
<i>Other Council buildings</i>																															
OCB	GF	Renewal	1023-4200-0000	Building renewal and upgrades in portfolio of Managers	\$ 1,538,195	\$ 93,200	\$ 93,200				\$ 140,000	\$ 140,000				\$ 140,000	\$ 140,000				\$ 146,412	\$ 146,412				\$ 146,412	\$ 146,412				
OCB	GF	New	1023-4100-0000	Council chambers upgrade of storage facility	\$ 9,000	\$ 9,000	\$ 9,000																								
OCB	GF	New	1023-4100-0000	Council Chambers back-up A/C for computer room	\$ -																										
OCB	GF	Renewal	1023-4200-0000	Upgrading No 8 Twynam Street Shop handbasin, taps etc	\$ 6,700	\$ 6,700	\$ 6,700																								
OCB	GF	Renewal	1023-4200-0000	Provision of offstreet staff parking	\$ 70,000	\$ 70,000	\$ 70,000																								
OCB	GF	Renewal	1023-4200-0000	Keisling Drive - replace oven/hotplates	\$ -																										
OCB	GF	New	1023-4100-0000	Museum - Building upgrades as required.	\$ 57,000	\$ 57,000	\$ 57,000																								
OCB	GF	New	1023-4100-0000	4 Victoria Square - 2 A/C units (SMT Meeting 17/1/2018)	\$ 6,000						\$ 6,000	\$ 6,000																			
Total - Other Council buildings					\$ 1,623,895	\$ 235,900	\$ 235,900	\$ -	\$ -	\$ -	\$ 146,000	\$ 140,000	\$ -	\$ -	\$ -	\$ 140,000	\$ 140,000	\$ -	\$ -	\$ -	\$ 146,412	\$ 146,412	\$ -	\$ -	\$ -	\$ 146,412	\$ 146,412	\$ -	\$ -		
<i>Emergency Operations Centre</i>																															
EOC	GF	New	1023-4101-0000	Additional Split System Airconditioner - Incident Room	\$ 7,000						\$ 7,000	\$ 7,000																			
EOC	GF	Renewal	1023-4101-0000	Replacement of Air Conditioners	\$ 28,000						\$ 7,000	\$ 7,000				\$ 7,000	\$ 7,000				\$ 7,000	\$ 7,000				\$ 7,000	\$ 7,000				
Total - Emergency Operations Centre					\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000	\$ 14,000	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ -		
<i>Quarry Communications Tower</i>																															
QCT	GF	Renewal	1023-4202-0000	Static Line Replacement & Structural Inspection	\$ 18,000																										
QCT	GF	New	1023-4102-0000	Building Renewal Works	\$ 3,000																										
Total - Quarry Communications Tower					\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Buildings					\$ 1,742,895	\$ 235,900	\$ 235,900	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000	\$ -	\$ -	\$ -	\$ 147,000	\$ 147,000	\$ -	\$ -	\$ -	\$ 161,412	\$ 161,412	\$ -	\$ -	\$ -	\$ 161,412	\$ 161,412	\$ -	\$ -		
Aerodrome																															
AERO	GF	Renewal	1025-4200-0000	Runway resealing & re-marking	\$ 410,000	\$ 410,000	\$ 5,000	\$ 200,000	\$ 205,000																						
AERO	GF	Renewal	1025-4200-0000	Taxi and apron resealing & re-marking	\$ 300,000						\$ 300,000			\$ 150,000	\$ 150,000																
AERO	GF	New	1025-4100-0000	Ongoing small airside improvements including flood gate	\$ 10,000	\$ 10,000	\$ 10,000																								
AERO	GF	Renewal	1025-4200-0000	Terminal building CCTV security upgrade	\$ 20,000																	\$ 20,000	\$ 10,000		\$ 10,000						
AERO	GF	Renewal	1025-4200-0000	Female toilet upgrade including painting tiles on walls	\$ 15,000						\$ 15,000	\$ 15,000																			
AERO	GF	Renewal	1025-4200-0000	New airside terminal security fence	\$ 25,000																										
AERO	GF	Renewal	1025-4200-0000	Carpark, apron and hangar lighting improvements	\$ 25,000																										
AERO	GF	Renewal	1025-4200-0000	Security fencing irrigation way Main Road 80.	\$ 100,000																										
Total - Aerodrome					\$ 905,000	\$ 420,000	\$ 15,000	\$ 200,000	\$ 205,000	\$ -	\$ 315,000	\$ 15,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -</														

Draft Capital Works Program 2019 - 2023

Dept	Fund	New/Renewal	GL No.	Project	Project Total	Capital Funding FY 19/20					Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23				
						Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
Plant																									
Plant	GF	New	1019-4100-0000	Light Vehicles	\$ 3,267,933	\$ 352,690	\$ -	\$ 352,690			\$ 277,296	\$ -	\$ 277,296			\$ 389,425	\$ -	\$ 389,425			\$ 438,274	\$ -	\$ 438,274		
Plant	GF	New	1019-4100-0000	Trucks & Trailers	\$ 3,495,250	\$ 722,000	\$ -	\$ 722,000			\$ 452,100	\$ -	\$ 452,100			\$ 178,600	\$ -	\$ 178,600			\$ 93,000	\$ -	\$ 93,000		
Plant	GF	New	1019-4100-0000	Heavy Plant Sales	\$ 4,136,113	\$ 373,700	\$ -	\$ 373,700			\$ 590,000	\$ -	\$ 590,000			\$ 28,800	\$ -	\$ 28,800			\$ 873,050	\$ -	\$ 873,050		
Plant	GF	New	1019-4100-0000	Other Plant Capital	\$ 180,000	\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000		
Total - Plant					\$ 11,079,296	\$ 1,468,390	\$ -	\$ 1,468,390	\$ -	\$ -	\$ 1,339,396	\$ -	\$ 1,339,396	\$ -	\$ -	\$ 616,825	\$ -	\$ 616,825	\$ -	\$ -	\$ 1,424,324	\$ -	\$ 1,424,324	\$ -	\$ -
Water																									
WAT	WF	Renewal	2000-4200-0000	Water Main Replacements	\$ 3,250,000	\$ 250,000	\$ -	\$ 250,000			\$ 250,000	\$ -	\$ 250,000			\$ 250,000	\$ -	\$ 250,000			\$ 250,000	\$ -	\$ 250,000		
WAT	WF	Renewal	2000-4200-0000	Hydrant and Valve replacements	\$ 500,000	\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000		
WAT	WF	Renewal	2000-4200-0000	Services Replacements	\$ 500,000	\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000		
WAT	WF	New	2000-4100-0000	SCADA and Instrumentation upgrades (online chlorine)	\$ 50,000	\$ 50,000	\$ -	\$ 50,000																	
WAT	WF	New	2000-4100-0000	WTP filter/Upgrade - including energy efficiency	\$ 18,000,000	\$ 1,000,000	\$ -	\$ 250,000	\$ 750,000		\$ 8,500,000	\$ -	\$ 2,875,000	\$ 5,625,000		\$ 8,500,000	\$ -	\$ 2,875,000	\$ 5,625,000						
WAT	WF	Renewal	2000-4200-0000	Bore 3 replacement	\$ 350,000																				
WAT	WF	Renewal	2000-4200-0000	Pine Hill Pumps replacement	\$ 50,000																				
WAT	WF	Renewal	2000-4200-0000	Water Meter Replacements	\$ 275,000																				
WAT	WF	New	2000-4100-0000	New Water Mains	\$ 600,000										\$ 200,000	\$ -	\$ 200,000			\$ 200,000	\$ -	\$ 200,000			
WAT	WF	New	2000-4100-0000	Fencing Bore 1	\$ 20,000						\$ 20,000	\$ -	\$ 20,000												
WAT	WF	New	2000-4100-0000	Fencing Bore 2	\$ 20,000						\$ 20,000	\$ -	\$ 20,000												
WAT	WF	New	2000-4100-0000	Gordon St fencing	\$ 50,000										\$ 50,000	\$ -	\$ 50,000								
WAT	WF	New	2000-4100-0000	High and Low Level fencing	\$ 75,000	\$ 75,000	\$ -	\$ 75,000																	
WAT	WF	Renewal	2000-4200-0000	Decommission Low Level reservoir	\$ 200,000						\$ 200,000	\$ -	\$ 200,000												
WAT	WF	Renewal	2000-4200-0000	Pine Hill reservoir replacement	\$ 315,000						\$ 315,000	\$ -	\$ 315,000												
WAT	WF	Renewal	2000-4200-0000	Pine Hill reservoir fencing	\$ 50,000										\$ 50,000	\$ -	\$ 50,000								
WAT	WF	New	2000-4100-0000	Bundiggery-Barellan Road ring main	\$ 375,000															\$ 375,000	\$ -	\$ 375,000			
WAT	WF	New	2000-4100-0000	Cul-de-sac ring mains	\$ 140,000										\$ 140,000	\$ -	\$ 140,000								
WAT	WF	New	2000-4100-0000	Valve Exerciser + Non destructive digger	\$ 135,000										\$ 135,000	\$ -	\$ 135,000								
Total - Water					\$ 24,955,000	\$ 1,475,000	\$ -	\$ 725,000	\$ 750,000	\$ -	\$ 9,405,000	\$ -	\$ 3,780,000	\$ 5,625,000	\$ -	\$ 9,425,000	\$ -	\$ 3,800,000	\$ 5,625,000	\$ -	\$ 925,000	\$ -	\$ 925,000	\$ -	\$ -
Sewer																									
SEW	SF	Renewal	3000-4200-0000	Sewer Main Relines	\$ 2,125,000						\$ 375,000	\$ -	\$ 375,000							\$ 250,000	\$ -	\$ 250,000			
SEW	SF	Renewal	3000-4200-0000	Manhole Replacements	\$ 800,000	\$ 50,000	\$ -	\$ 50,000							\$ 50,000	\$ -	\$ 50,000			\$ 100,000	\$ -	\$ 100,000			
SEW	SF	Renewal	3000-4200-0000	Sewer Service Replacements	\$ 900,000	\$ 100,000	\$ -	\$ 100,000							\$ 100,000	\$ -	\$ 100,000			\$ 100,000	\$ -	\$ 100,000			
SEW	SF	Renewal	3000-4200-0000	Sewer Main Replacements	\$ 100,000	\$ 50,000	\$ -	\$ 50,000							\$ 50,000	\$ -	\$ 50,000								
SEW	SF	Renewal	3000-4200-0000	SPS1 Replacement	\$ 250,000																				
SEW	SF	Renewal	3000-4200-0000	SPS3 Replacement	\$ 200,000	\$ 200,000	\$ -	\$ 200,000																	
SEW	SF	Renewal	3000-4200-0000	SPS4 Replacement	\$ 200,000										\$ 200,000	\$ -	\$ 200,000								
SEW	SF	New	3000-4100-0000	Barellan Sewer	\$ 6,490,000	\$ 1,000,000	\$ -		\$ 750,000	\$ 250,000	\$ 5,490,000	\$ -	\$ 4,120,000	\$ 1,370,000											
SEW	SF	New	3000-4100-0000	New Sewer Mains (Pine Hill)	\$ -																				
SEW	SF	New	3000-4100-0000	New Sewer Mains (Nallaboomba)	\$ -																				
SEW	SF	New	3000-4100-0000	New Sewer Mains (Bells estate)	\$ -																				
Total - Sewer					\$ 11,065,000	\$ 1,400,000	\$ -	\$ 400,000	\$ 750,000	\$ 250,000	\$ 5,865,000	\$ -	\$ 375,000	\$ 4,120,000	\$ 1,370,000	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -
GRAND TOTAL					\$ 89,673,366	\$ 12,623,579	\$ 2,257,270	\$ 6,807,999	\$ 3,308,310	\$ 250,000	\$ 22,945,774	\$ 1,976,688	\$ 1,976,896	\$ 11,420,190	\$ 3,474,000	\$ 14,125,732	\$ 2,221,517	\$ 4,948,825	\$ 6,955,390	\$ -	\$ 6,426,315	\$ 2,139,537	\$ 2,826,324	\$ 1,445,454	\$ -
General Fund					\$ 53,623,366	\$ 9,748,579	\$ 2,257,270	\$ 5,682,999	\$ 1,808,310	\$ -	\$ 7,579,774	\$ 1,976,688	\$ 1,823,896	\$ 1,675,190	\$ 2,104,000	\$ 4,300,732	\$ 2,221,517	\$ 748,825	\$ 3,330,390	\$ -	\$ 5,053,315	\$ 2,139,537	\$ 1,451,324	\$ 1,445,454	\$ -
Water					\$ 24,955,000	\$ 1,475,000	\$ -	\$ 725,000	\$ 750,000	\$ -	\$ 9,405,000	\$ -	\$ 3,780,000	\$ 5,625,000	\$ -	\$ 9,425,000	\$ -	\$ 3,800,000	\$ 5,625,000	\$ -	\$ 925,000	\$ -	\$ 925,000	\$ -	
Sewer					\$ 11,065,000	\$ 1,400,000	\$ -	\$ 400,000	\$ 750,000	\$ 250,000	\$ 5,865,000	\$ -	\$ 375,000	\$ 4,120,000	\$ 1,370,000	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 450,000	\$ -	\$ 450,000	\$ -	
Total					\$ 89,673,366	\$ 12,623,579	\$ 2,257,270	\$ 6,807,999	\$ 3,308,310	\$ 250,000	\$ 22,945,774	\$ 1,976,688	\$ 1,976,896	\$ 11,420,190	\$ 3,474,000	\$ 14,125,732	\$ 2,221,517	\$ 4,948,825	\$ 6,955,390	\$ -	\$ 6,426,315	\$ 2,139,537	\$ 2,826,324	\$ 1,445,454	\$ -

2019
2020



PART 3

REVENUE POLICY

1 July 2019 –
30 June 2020

DRAFT

PROPOSED RATES & CHARGES

RATES:

ORDINARY RATE

The Local Government Act, 1993 permits Council to use either of the following rating options for 2019-2020.

Minimum or Ad-Valorem Rate

- (a) An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A minimum rate is an amount levied that reflects the lowest financial contribution required from a rateable property to the overall ordinary rate yield. Where an ad-valorem rate is lower than the minimum rate, the minimum rate shall be levied; conversely where an ad-valorem rate is greater than the minimum rate the ad-valorem rate shall be levied.

Or

Base Amount & Ad-Valorem Rate

- (b) An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A base amount is an amount levied that reflects the lowest financial contribution required to cover the cost of common services. In this rating option a base amount is levied in addition to an ad-valorem amount. The two amounts are added together to form the ordinary rate levy.

Council's present rating structure (2018-2019) utilises both of these options.

CATEGORISATION OF LANDS:

Pursuant to the provisions of Section 514 to 531 of the Local Government Act 1993, the following categories and sub-categories shall apply for the purpose of ordinary rating within the Narrandera Shire for 2019-2020.

CATEGORY - FARMLAND ORDINARY RATE

- 1) A parcel of rateable land valued as one assessment, and its dominant use is for farming, which:
 - o has a significant and substantial commercial purpose or character; and
 - o is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2) Land is not to be categorised as farmland if it is rural residential land. Rural Residential Land is the site of a dwelling, is between two (2) hectares and forty (40) hectares in area, is zoned for non-urban purposes and does not have a significant and substantial commercial purpose or character.

CATEGORY - RESIDENTIAL ORDINARY RATE

A parcel of rateable land valued as one assessment and

- i) its dominant use is for residential accommodation (otherwise than as a hotel, motel, guest house etc); or
- ii) in the case of vacant land, is zoned or designated for residential purposes; or
- iii) it is rural residential land.

SUB CATEGORIES

**RESIDENTIAL ORDINARY NARRANDERA
RESIDENTIAL ORDINARY BARELLAN
RESIDENTIAL ORDINARY GRONG GRONG**

CATEGORY - BUSINESS ORDINARY RATE

Land is to be categorised as business, if it cannot be categorised as farmland or residential.

SUB CATEGORIES

**BUSINESS ORDINARY NARRANDERA
BUSINESS ORDINARY BARELLAN
BUSINESS ORDINARY GRONG GRONG**

DRAFT

RECOMMENDED RATING CATEGORIES & SUBCATEGORIES

(The maximum rate pegging limit set by the Independent Pricing and Regulatory Tribunal (IPART) for 2019-2020 is 2.7% and the proposed ordinary rate reflects a 2.7% increase)

ORDINARY RATE YIELD

Comprising:

Minimum and Ad-Valorem (Minimum Rate or Cents in the \$) or Base Amount and Ad Valorem (Base Amount and Cents in the \$)

Rate Category	Sub-Category	Rate (cents) in \$	Minimum Rate	Base Amount	Estimated Yield
F	Farmland Ordinary Rate	0.557247	270.00		2,943,309
R	Residential Ordinary Rate	0.885864	270.00		238,660
R	Residential Narrandera	1.727223	470.00		1,261,729
R	Residential Barellan	2.22932		191.35	65,831
R	Residential Grong Grong	2.61859		146.17	19,092
B	Business Ordinary Rate	1.313749	270.00		70,583
B	Business Narrandera	2.582688	470.00		323,777
B	Business Barellan	1.86880		259.16	19,040
B	Business Grong Grong	2.16891		178.47	4,735
				<u>Estimated Yield</u>	<u>\$4,946,756</u>

PRICING POLICY

Where permissible, Council intends to charge fees for the provision of all goods and services that it provides.

In the setting of the fees for its goods and services, the Council is endeavouring to adopt a "user-pay" principle, whilst being mindful of the capacity of the client to pay the fees being set. Accordingly, the fees set by Council in some cases will not recover the full cost of providing the goods and services.

NATIONAL COMPETITION POLICY

Council acknowledges the principles of National Competition Policy and their application to Council's operations. In particular with regard to the principle of Competitive Neutrality Council has identified its Water Supply Operation and Sewerage Operations as Category 2 Businesses (Category 2 are for Businesses of less than \$2 m sales/turnover). With regard to these Businesses, Council will be complying with the requirements of the National Competition Policy guidelines, in respect of Strategic and Business Planning, Accountability, Complaints Handling Systems and applying Competitive Neutrality Pricing requirements.

CHARGES

WATER:

Introduction

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that “as prudent managers of community resources, it is incumbent on Councils to adopt ‘best-practice’ management and charging policies for services such as water supply and sewerage”.

To comply with the directive of the Department and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, it is intended that for all lands that are supplied with water from a water pipe of the Council and for lands situated within 225 metres of a water pipe of the Council that the following water access charges be levied based upon the size of each water connection to a single assessment.

For the 2019-2020 financial year, Council proposes to levy the following water charges:-

Water Access Charges – Potable Charges

Water Access Charge 20mm	\$ 291.90
Water Access Charge 25mm	\$ 291.90
Water Access Charge 32mm	\$ 745.30
Water Access Charge 40mm	\$ 1,165.40
Water Access Charge 50mm	\$ 1,822.10
Water Access Charge 80mm	\$ 4,660.60
Water Access Charge 100mm	\$ 7,281.20
Water Access Charge Unmetered	\$ 291.90
Water Access Charge Strata	\$ 291.90

Water Access Charges – Non - Potable Charges

Water Access Charge 20mm	\$ 129.80
Water Access Charge 25mm	\$ 129.80
Water Access Charge 32mm	\$ 332.50
Water Access Charge 40mm	\$ 519.20
Water Access Charge 50mm	\$ 812.00
Water Access Charge 80mm	\$ 2,120.80
Water Access Charge 100mm	\$ 3,312.30

Standard Water Consumption Charge – Potable Supply

General Consumption (November 2019 account)

To avoid the imposition of a higher tariff on water consumed during the final months of the 2018-2019 financial year it is proposed to continue to levy one dollar ten cents (\$1.10) per kilolitre of water measured as being consumed for the water consumption account payable 30 November 2019. This account represents the billing period from early March 2019 to late August 2019.

General Consumption (February & May 2020 accounts)

One dollar thirteen cents (\$1.13) per kilolitre of water measured as being consumed for the water consumption accounts payable 28 February 2020 and 31 May 2020.

Standard Water Consumption Charge – Non –Potable Supply

Off-Peak levied per kilolitre (Not for profit organisations)	\$0.26
Peak levied per kilolitre	\$0.56

Estimated Water Consumption Accounts

Water meters may not accurately record water consumption or may cease to record water consumption for a number of reasons such as construction material deterioration, the build-up of sediment within the water meter, weather conditions such as extreme frost or physical damage by either intentional or non-intentional means.

Where a water meter has been determined to not be recording correctly or has ceased to record water consumption during a routine reading cycle, an estimated water consumption account shall be prepared and issued to the property owner based on the property water consumption data for the same routine reading and billing cycle 12 months prior to the current routine reading and billing cycle. An increased or decreased adjustment shall be made at the time of preparing the account based on the overall water consumption statistical data for all consumers between the two relevant billing periods. The estimated account shall be charged at the applicable water consumption charge for the relevant reading and billing cycle.

For example during the normal reading cycle for accounts payable at the end of February the routine reading cycle commences late November and concludes during December. Where a water meter has been found not to be recording accurately or has ceased to record water consumption, an estimated account shall be calculated using water consumption data derived for that property from the period late November and December 12 months prior. The value of the account shall be increased or decreased by the percentage variation in overall consumer consumption between the two water billing cycles.

Water Consumption Allowance for identified Medical Conditions

Upon application to Council by an individual for a water consumption allowance due to a specified medical condition, Council shall assess the needs of the individual on a case by case basis. An example of a specified medical condition is renal haemodialysis performed at home using a dialysis machine.

Issues to be addressed with a renal haemodialysis patient would be the frequency of dialysation and the volume of water used during each occasion.

SEWER:

Introduction

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that “as prudent managers of community resources, it is incumbent on Councils to adopt ‘best-practice’ management and charging policies for services such as water supply and sewerage”.

To comply with the directive of the Department of Local Government and with the ‘best-practice’ pricing guidelines issued by the Department of Water & Energy, Council intends to levy the following sewerage charges to all properties, regardless of current rateability status, that are connected to the Narrandera sewer system.

For the 2019-2020 financial year, Council proposes to levy the following sewer charges:-

Sewer Access Charges

Sewer Access Charge – Residential

Standard residential charge	\$651.50
-----------------------------	----------

Sewer Access Charge - Residential Multiple Occupancies

Standard residential charge multiplied by the number of separate occupancies	\$ as calculated
--	------------------

Sewer Access Charge – Non- Residential Multiple Occupancies

Standard non-residential minimum charge multiplied by the number of separate occupancies	\$ as calculated
--	------------------

Sewer Access Charge - Non-Residential

Sewer access charge is levied per water meter connected to the property capable of discharging waste water to the sewerage system (charge levied is the applicable sewer access charge MULTIPLIED by the applicable sewer discharge factor (SDF). The following charges are the base charges and are derived by using an industry standard formula.

Minimum charge (being combined sewer access charge & sewer usage charge for 2019-2020)	\$651.50
Unmetered premises	\$651.50
20mm water meter	\$472.20
25mm water meter	\$737.40
32mm water meter	\$1,208.60
40mm water meter	\$1,888.30
50mm water meter	\$2,950.50
80mm water meter	\$7,553.00
100mm water meter	\$11,804.40

Sewer Usage Charge

Levied per kilolitre of estimated sewage discharged to the sewer \$1.35 per kilolitre

DRAFT

Liquid Trade Waste Pricing

Liquid trade waste is waste water containing chemicals or other impurities from any business, trade or manufacturing premises other than domestic sewage, stormwater or unpolluted water.

All properties have been assessed, and those liable for charges will be advised and billed during 2019-2020.

Annual Trade Waste

Standard charge for 2019/2020	\$159.70
-------------------------------	----------

Annual Inspection Charge

Standard inspection charge	\$92.60
----------------------------	---------

Trade Waste Charge

Levied per kilolitre of estimated trade waste	\$1.26 per kilolitre
---	----------------------

Trade Waste – New Service

Levied per tenement for new developments where sewer service is supplied or proposed to be supplied	\$1,095.20
---	------------

Trade Waste – Existing Service

Levied per equivalent tenement for connecting to the sewer reticulation network where there has not been a previous connection	\$1,095.20
--	------------



Sewer discharge factors

The following sewer discharge factors shall apply to those non-residential assessments connected to the sewerage network.

Band A **0% discharge**
(0% of water consumed discharged to the sewerage system)

Carpark with no amenities, vacant land

Band B **20% discharge**
(20% of water consumed discharged to the sewerage system)

Education facility where water meter includes large area of sporting surface, caravan park where water meter includes large area of peripheral grounds, child care facility where water meter includes large area of recreational surface, showground where water meter includes large area of peripheral grounds, sporting club or facility where water meter includes large area of sporting surface, concrete batching plant, plant nursery

Band C **40% discharge**
(40% of water consumed discharged to the sewerage system)

Education facility where water meter excludes large area of sporting surface, caravan park where water meter excludes large area of peripheral grounds, child care facility where water meter excludes large area of recreational surface, showground where water meter excludes large area of peripheral grounds

Band D **70% discharge**
(70% of water consumed discharged to the sewerage system)

Aged care accommodation, assisted living accommodation, backpacker accommodation, bed & breakfast accommodation, emergency service property, guest house accommodation, health care facility, mixed commercial & residential property, motel, religious property

Band E **90% discharge**

(90% of water consumed discharged to the sewerage system)

Abattoir, accountant, antique store, agricultural product retail centre, agricultural product processing and/or storage facility, amusement centre, animal or animal bi-product dealer and/or processing and/or storage facility, art gallery, automotive electrical workshop, automotive sales dealer, automotive spare parts retailer, bakery, bank, barber, beauty salon, bituminous product storage and/or works depot, building supply depot, bus depot, butcher, cabinet maker, café, carwash, car detailing, cattery, charity outlet, chiropractor, coffee shop, commercial kitchen, community hall, craft store, delicatessen, dental surgery, dental technician, department store, drapery, dry cleaner, chemist, clothing store, community group meeting hall, community services centre, computer retailer and/or repairer, court house, dry cleaner, eatery, electrical goods retailer, electrical contractor, engineering workshop, fish shop, fish and chip shop, florist, fruit shop, funeral parlour, furniture store, general retail premises, general retail depot, general storage depot, general works premises, general workshop premises, gift store, grain depot, hairdresser, gunsmith, gym and/or sporting centre, hardware store, hotel, internet café, ironing service, jewellery store, juice bar, kennel, laboratory, landscape supplies, laundromat, legal practice, library, licensed club, lawn mower retailer and/or workshop, mechanical workshop, medical centre, group meeting hall, mortuary, motorcycle sales dealer and/or repairer, museum, music store, newsagent, nightclub, office, office and adjoining workshop, optometrist, panel beater, pathology centre, pawnbroker, pet store, petroleum storage facility, photographic processing, photographic studio, picture framing, pizzeria, police station, post office, printer, publisher, radiator repairer, restaurant, second-hand goods retailer, service station, scout or gin guide hall, sporting club or facility where water meter excludes large area of sporting surface, spray painter, supermarket, take-away food premises, tavern, telephone exchange, transport depot, travel agent, tyre retailer, veterinary surgery, video/dvd store, warehouse

(NOTE: The abovementioned non-residential activity list is not exhaustive and where a non-residential activity is being carried out on a property which is not listed above, an individual assessment shall be made to determine the most appropriate band for charging purposes)

WASTE MANAGEMENT:

Introduction

The Local Government Act, 1993 provides that waste management services of the Council are to be financed by a specific annual charge made and levied for that purpose alone.

For the 2019-2020 financial year, Council proposes to levy the following waste management charges noting that waste collection is a weekly service whilst the collection of recycling materials is a fortnightly service.

Domestic Waste Management (Section 496)

Narrandera	- Waste Collection (per 240L bin unit collected)	\$ 211.90 pa
	- Recycling Collection (per 240L bin unit collected)	\$ 80.50 pa
	- Availability Charge (per assessment)	\$ 50.00 pa
Barellan	- Waste Collection (per 240L bin unit collected)	\$ 211.90 pa
	- Recycling Collection (per 240L bin unit collected)	\$ 80.50 pa
	- Availability Charge (per assessment)	\$ 50.00 pa
Grong Grong	- Waste Collection (per 240L bin unit collected)	\$ 211.90 pa
	- Recycling Collection (per 240L bin unit collected)	\$ 80.50 pa
	- Availability Charge (per assessment)	\$ 50.00 pa

Non-Domestic Waste Management (Section 501)

Narrandera	- Waste Collection (per 240L bin unit collected)	\$ 211.90 pa
	- Waste Collection Bi-Weekly (per 240L bin unit collected)	\$ 423.00 pa
	- Recycling Collection (per 240L bin unit collected)	\$ 80.50 pa
	- Availability Charge (per assessment)	\$ 50.00 pa
Barellan	- Waste Collection (per 240L bin unit collected)	\$ 211.90 pa
	- Recycling Collection (per 240L bin unit collected)	\$ 80.50 pa
	- Availability Charge (per assessment)	\$ 50.00 pa

Grong Grong - Waste Collection (per 240L bin unit collected)	\$ 211.90 pa
- Recycling Collection (per 240L bin unit collected)	\$ 80.50 pa
- Availability Charge (per assessment)	\$ 50.00 pa

STORMWATER MANAGEMENT:

Introduction

In recognition of Councils key role in storm water management and the need for ongoing funding for storm water management, the NSW Government amended the Local Government Act, 1993 in October 2005 to allow Councils the option of levying a storm water management service charge.

Rather than fund storm water management services from ordinary rate yield, the income derived from this charge is to cover some or all of the costs of providing new/additional storm water management services within a catchment area.

The guidelines state that the upper charge limit is set at \$25.00 for residential land and \$25 per 350m2 or part thereof for non-residential land. For residential and non-residential strata assessments the property may only be charged 50% of the adopted charge as applied to standard properties.

Exempt properties from the charge are: - Crown land, Council owned land, land held under lease for private purposes under the Housing Act, 2001 (Department of Housing) or the Aboriginal Housing Act, 1998 (Aboriginal Housing Office), vacant land as in containing no buildings and no other impervious surfaces, land belonging to charities and public benevolent institutions.

For the 2019-2020 financial year, Council proposes to levy the following stormwater management charges:-

Stormwater Management Charges

Residential assessments – non strata (per assessment)	\$ 25.00 pa
Residential assessments – strata (per assessment)	\$ 12.50 pa
Non-Residential assessments - non strata (per 350m2 or part thereof of total assessment area)	\$ 25.00 pa / 350m ² (capped at \$425.00)
Non-Residential assessments - strata (per 350m2 or part thereof of total assessment area)	\$ 12.50 pa / 350m ² (capped at \$212.50)

Barellan Stormwater Management Charges

Residential assessments – non strata (per assessment)	\$25.00 pa
Residential assessments – strata (per assessment)	\$12.50 pa
Non-Residential assessments - non strata (per 350m2 or part thereof of total assessment area)	\$25.00 pa / 350m ² (capped at \$425.00)
Non-Residential assessments – strata (per 350m2 or part thereof of total assessment area)	\$12.50 pa / 350m ² (capped at \$212.50)

EXTRA CHARGES:

For the 2019-2020 financial year, Council proposes to levy the maximum penalty interest rate set by the Division of Local Government. The 2018–2019 maximum penalty interest rate is currently 7.5% per annum calculated daily. The Office of Local Government have set the 2019-2020 maximum penalty interest rate at 7.5%. (7.5% is the 18/19 interest rate we have not been advised by IPART as to the 19/20 interest rate at the time of submission)

DRAFT

UNIT RATES FOR PRIVATE WORKS

The Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may lawfully be carried out on the land.

In cases where Council does carry out such work it is the policy of the Council to charge a rate for such work, which is sufficient to ensure full cost recovery of such work, plus a normal commercial mark-up to provide for a profit. In this respect, the Council does not wish to actively compete with local contractors but will endeavour to meet the demands for the provision of plant and machinery to residents of the area, whenever convenient, without unduly interrupting other works programs.

Council's plant is to be operated by Council employees wherever possible; only under special circumstances may plant be hired to other experienced persons. Persons wishing to hire plant, or have private works completed, are to sign Council's standard request form for this purpose prior to the undertaking of any such work.

BORROWINGS PROPOSED

General Fund

No proposed borrowings are planned for 2019-2020

Water Fund

No proposed borrowings are planned for 2019-2020

Sewer Fund

No proposed borrowings are planned for 2019-2020

Future Trends

It is likely that Council will take up future loans for long-term projects. Strategic Business Plans for Council's Water & Sewerage operations provide for take up of loans for further capital works after 2019-2020.

Loan funds may be required to finance future improvements to infrastructure in General Fund including Airport runway resealing and re-marking.

DRAFT

FEES & CHARGES

Council may charge a fee for any service that it provides. The purpose of raising these fees, is to recover, or assist the Council in recovering, the cost of providing those services.

Council proposes to charge the fees as are shown in the following schedules, during the 2019-2020 financial year:

(Schedule of all proposed fees and charges are as follows)

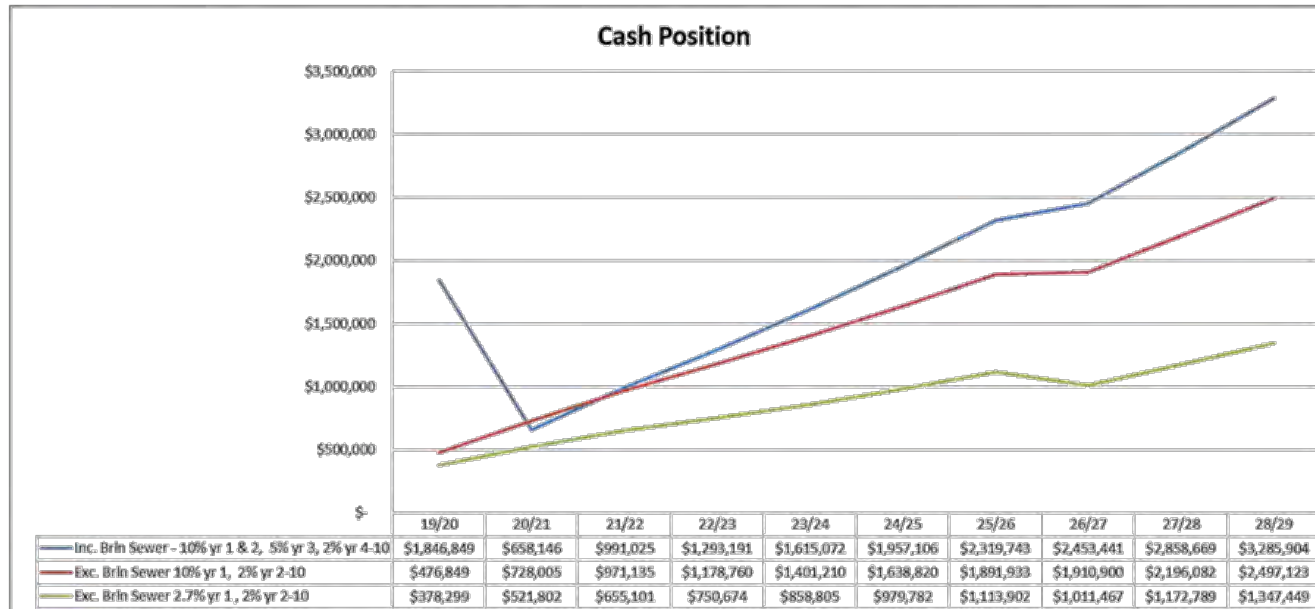
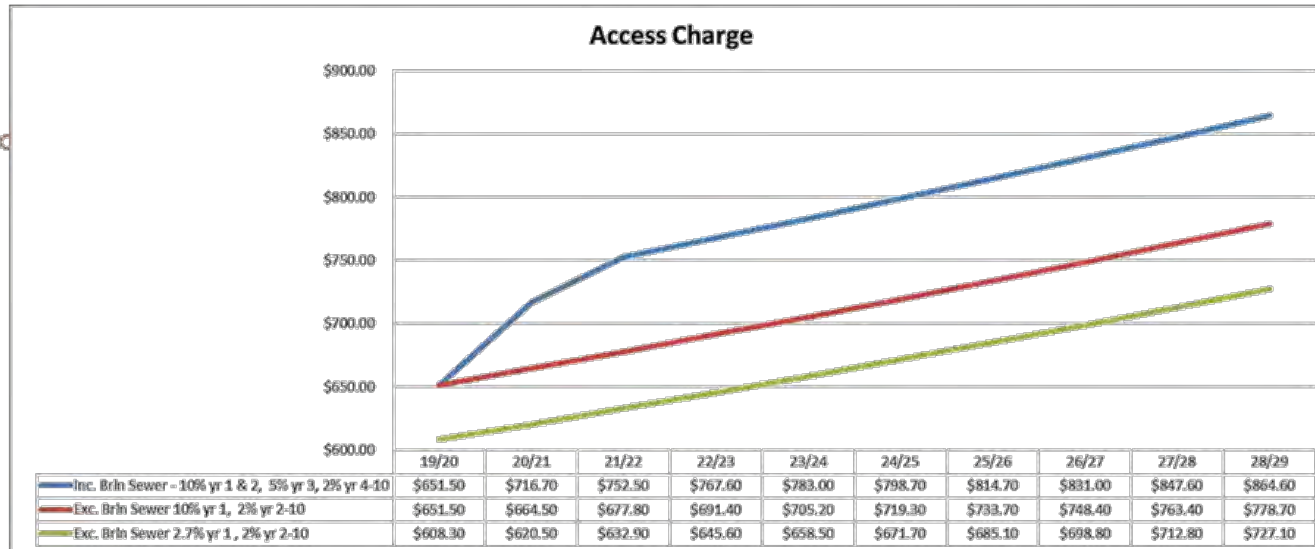
The schedule for fees and charges provides for the following code references.

- Code A Regulatory charges fixed by legislation
- B Regulatory charges not fixed by legislation
- C Full cost recovery charges plus commercial mark up
- D Full cost recovery charges
- E Zero or partial cost recovery charges

Water & Sewer Cash Position Summary

	Est Balance 30 June 2019	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Total
Water increase year 1 2.7%, years 2-10 2%												
Estimated cash position 1 July	6,741,000	6,741,000	7,027,491	4,277,575	1,531,907	1,686,171	2,091,056	2,672,278	3,155,569	3,741,681	4,356,652	
Operating result		1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585	15,392,622
Depreciation add back		511,427	521,507	531,789	842,276	858,973	876,004	893,376	911,095	929,168	947,603	7,823,218
Capital renewal		425,000	865,000	400,000	350,000	700,000	350,000	675,000	600,000	600,000	600,000	5,565,000
Capital new		1,050,000	8,540,000	9,025,000	575,000	-	200,000	-	-	-	-	19,390,000
Estimated cash position 30 June	6,741,000	7,027,491	4,277,575	1,531,907	1,686,171	2,091,056	2,672,278	3,155,569	3,741,681	4,356,652	5,001,840	5,001,840
Asset Renewal Ratio		83%	166%	75%	42%	81%	40%	76%	66%	65%	63%	71%
Sewer 10% year 1 & 2, 5% Year 3, 2% years 4-10												
Estimated cash position 1 July	281,000	281,000	1,846,849	658,146	991,025	1,293,191	1,615,072	1,957,106	2,319,743	2,453,441	2,858,669	
Operating result		1,037,470	4,366,646	418,165	432,317	446,831	461,713	476,974	492,623	508,672	525,127	9,166,538
Depreciation add back		308,379	395,563	403,365	411,324	419,442	427,722	436,168	444,783	453,570	462,533	4,162,849
Capital renewal		400,000	375,000	400,000	450,000	450,000	450,000	450,000	700,000	450,000	450,000	4,575,000
Capital new		1,000,000	5,490,000	-	-	-	-	-	-	-	-	6,490,000
New Loans		1,620,000										1,620,000
Loan repayments		-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	879,483
Estimated cash position 30 June	281,000	1,846,849	658,146	991,025	1,293,191	1,615,072	1,957,106	2,319,743	2,453,441	2,858,669	3,285,904	3,285,904
Asset Renewal Ratio		130%	95%	99%	109%	107%	105%	103%	157%	99%	97%	110%
Sewer 10% year 1, 2% years 2-10												
Estimated cash position 1 July	281,000	281,000	476,849	728,005	971,135	1,178,760	1,401,210	1,638,820	1,891,933	1,910,900	2,196,082	
Operating result		287,470	311,718	322,512	330,703	339,098	347,700	356,514	365,545	374,800	383,560	3,419,620
Depreciation add back		308,379	314,438	320,618	326,922	333,352	339,910	346,599	353,422	360,382	367,481	3,371,503
Capital renewal		400,000	375,000	400,000	450,000	450,000	450,000	450,000	700,000	450,000	450,000	4,575,000
Capital new		-	-	-	-	-	-	-	-	-	-	-
Estimated cash position 30 June	281,000	476,849	728,005	971,135	1,178,760	1,401,210	1,638,820	1,891,933	1,910,900	2,196,082	2,497,123	2,497,123
Asset Renewal Ratio		130%	119%	125%	138%	135%	132%	130%	198%	125%	122%	136%
Sewer year 1 2.7% , 2% years 2-10												
Estimated cash position 1 July	281,000	281,000	378,299	521,802	655,101	750,674	858,805	979,782	1,113,902	1,011,467	1,172,789	
Operating result		188,920	204,065	212,681	218,651	224,779	231,067	237,521	244,143	250,940	257,179	2,269,946
Depreciation add back		308,379	314,438	320,618	326,922	333,352	339,910	346,599	353,422	360,382	367,481	3,371,503
Capital renewal		400,000	375,000	400,000	450,000	450,000	450,000	450,000	700,000	450,000	450,000	4,575,000
Capital new		-	-	-	-	-	-	-	-	-	-	-
Estimated cash position 30 June	281,000	378,299	521,802	655,101	750,674	858,805	979,782	1,113,902	1,011,467	1,172,789	1,347,449	1,347,449
Asset Renewal Ratio		130%	119%	125%	138%	135%	132%	130%	198%	125%	122%	136%

Sewer Scenario Comparison



**2019
2020**

DRAFT

**FEEs AND
CHARGES**



Table Of Contents

NARRANDERA SHIRE COUNCIL.....6

ADMINISTRATION.....6

 BARELLAN HALL.....6

 GRONG GRONG HALL.....6

 PARKSIDE MUSEUM COTTAGE.....7

 ROOM HIRE CHARGES.....7

 COUNCIL CHAMBERS.....7

 INTERVIEW ROOM.....7

 RAILWAY STATION MEETING ROOM.....8

 COMMUNITY SERVICES BUILDING.....8

 EMERGENCY OPERATIONS CENTRE.....8

KEY DEPOSIT.....8

PHOTOCOPYING.....9

SHIRE BOOKS & MAPS.....9

 MAPS.....9

STALLHOLDERS.....10

LEASES, RATING & PROPERTY MATTERS.....11

 LEASE OF UNUSED ROADS/LAND.....11

 COMMUNICATIONS TOWER, NGURANG ROAD.....12

 RATING/PROPERTY MATTERS.....13

 RURAL ADDRESSING.....13

 GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009.....13

 APPLICATION FEE.....14

 PROCESSING FEE.....14

 RESEARCH FEE.....15

 USE OF FOOTPATH.....15

PUBLIC ORDER & SAFETY.....16

 ANIMAL CONTROL – PETS.....16

 ANIMAL CONTROL – STOCK.....17

 STOCK IMPOUNDING FEES.....17

DRAFT

OFFENCE FEES.....17

 BICYCLE & SKATEBOARD OFFENCES.....17

 ABANDONED VEHICLES.....17

 NOXIOUS WEEDS CONTROL CERTIFICATE.....18

HEALTH ADMINISTRATION & INSPECTIONS.....19

 INSPECTION FEES.....19

 LOCAL GOVERNMENT ACT S68 APPROVAL.....22

 SWIMMING POOLS.....22

DEVELOPMENT.....24

 DEVELOPMENT APPLICATIONS.....24

 ADDITIONAL FEES.....24

 COMPLYING DEVELOPMENTS.....25

 LODEGEMENT OF CERTIFICATES.....26

 SUBDIVISIONS.....26

 MODIFICATION OF DEVELOPMENT CONSENT.....27

 DEVELOPMENT CERTIFICATES.....28

 DEVELOPMENT OTHER.....28

 CONSTRUCTION CERTIFICATES.....29

 CONSTRUCTION INSPECTIONS.....30

 BUILDING CERTIFICATES.....31

 ENGINEERING INSPECTIONS.....31

WASTE.....32

 DEPOT DISPOSAL FEES.....32

 NARRANDERA DEPOT.....32

 NARRANDERA & BARELLAN DEPOT.....32

 GARBAGE BINS.....33

 WASTE AVAILABILITY & COLLECTION CHARGES.....34

 NARRANDERA.....34

 BARELLAN.....34

 GRONG GRONG.....35

CEMETERY.....36

 CEMETERY.....36

 NARRANDERA – GENERAL CEMETERY.....36

 NARRANDERA – LAWN CEMETERY.....36

DRAFT

NARRANDERA – NICHE WALL.....37

NARRANDERA – ROSE GARDEN.....37

BARELLAN – GENERAL CEMETERY.....37

BARELLAN – LAWN CEMETERY.....38

BARELLAN – NICHE WALL.....39

BARELLAN – ROSE GARDEN.....39

GRONG GRONG – GENERAL CEMETERY.....39

GRONG GRONG – NICHE WALL.....40

WATER.....41

WATER ACCESS CHARGE.....41

 ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT.....41

METERED CONNECTION.....41

TESTING FEES.....42

OTHER FEES.....42

WATER CONSUMPTION CHARGES.....43

EFFLUENT REUSE SYSTEM ACCESS CHARGE.....43

EFFLUENT REUSE SYSTEM METERED CONNECTION.....44

EFFLUENT REUSE CONSUMPTION CHARGES.....44

SEWER.....45

SEWER ACCESS CHARGE.....45

SEWER USEAGE CHARGE.....45

SEWER OTHER CHARGES.....46

STORMWATER CHARGES.....46

RECREATION.....48

SPORTS STADIUM.....48

OUTDOOR NETBALL COURTS.....48

SPORTSGROUNDS.....48

 NARRANDERA SPORTSGROUND.....48

 HENRY MATHIESON OVAL.....49

 BARELLAN SPORTSGROUND.....50

 OTHER.....50

TRANSPORT.....51

 PLANT HIRE.....51

 ANCILLARY (PRIVATE WORKS).....52

 TRUCK WASH.....53

 AERODROME.....53

COMMUNITY SERVICES.....55

 HOME AND COMMUNITY CARE.....55

 COMMUNITY TRANSPORT.....55

 HOME MODIFICATION.....56

 HOME MAINTENANCE.....56

 SOCIAL SUPPORT.....56

 LIBRARY.....57

 ARTS & COMMUNITY CENTRE.....59

 NOOSH.....61

 NARRANDERA OUT OF SCHOOL HOURS CARE.....61

 NARRANDERA VACATION CARE – BOOKED DAYS.....62

 NARRANDERA VACATION CARE – CASUAL DAYS.....63

ECONOMIC AFFAIRS.....64

 VISITOR INFORMATION CENTRE.....64

DRAFT

NARRANDERA SHIRE COUNCIL

ADMINISTRATION

BARELLAN HALL

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Debutante Ball Practice	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	n/a
Venue Hire	\$0.00	\$90.91	\$9.09	\$100.00	∞		Y	n/a
Venue Hire (Hourly)		\$25 for 1 hour or if using in a block \$20 per hour per week Min. Fee: \$25.00					N	n/a
Chair Hire	\$0.00	\$1.00	\$0.10	\$1.10	∞		Y	D
Coolroom Hire	\$0.00	\$45.45	\$4.55	\$50.00	∞		Y	D
Table Hire	\$0.00	\$5.00	\$0.50	\$5.50	∞		Y	D

GRONG GRONG HALL

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hall Hire (Only)	\$71.50	\$90.91	\$9.09	\$100.00	39.86%		Y	
Supper Room Hire (Only)	\$44.00	\$45.45	\$4.55	\$50.00	13.64%		Y	n/a
Supper Room & Kitchen Hire	\$66.00	\$72.73	\$7.27	\$80.00	21.21%		Y	n/a
Hall, Supper & Kitchen Room Hire (Private)	\$137.50	\$181.82	\$18.18	\$200.00	45.45%		Y	n/a
Hall, Supper & Kitchen Room Hire (Public Event-Entry Fee)	\$170.50	\$227.27	\$22.73	\$250.00	46.63%		Y	n/a
Coolroom Hire (3 day hire)	\$33.00	\$27.27	\$2.73	\$30.00	-9.09%		Y	n/a
Food Warmer Hire	\$27.50	\$18.18	\$1.82	\$20.00	-27.27%		Y	n/a
Table Hire (Old Trestles Only)	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Y	n/a
Chair Hire	\$1.10	\$1.00	\$0.10	\$1.10	0.00%		Y	n/a

PARKSIDE MUSEUM COTTAGE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Adult Admission	\$0.00	\$4.55	\$0.45	\$5.00	∞		Y	D
Pensioner/Senior Admission	\$0.00	\$3.64	\$0.36	\$4.00	∞		Y	D
Children / Student Admission	\$0.00	\$1.82	\$0.18	\$2.00	∞		Y	D
Children Under 5 – Free	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	D
Tour Group (Pre-booked per adult)	\$0.00	\$2.73	\$0.27	\$3.00	∞		Y	D
Family Discount (2x2)	\$0.00	\$10.91	\$1.09	\$12.00	∞		Y	D

ROOM HIRE CHARGES

COUNCIL CHAMBERS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$182.00	\$170.00	\$17.00	\$187.00	2.75%		Y	D
Half day or less uncatered	\$96.00	\$89.55	\$8.95	\$98.50	2.60%		Y	D

INTERVIEW ROOM

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$48.00	\$45.00	\$4.50	\$49.50	3.13%		Y	E
Half day or less uncatered	\$27.00	\$25.00	\$2.50	\$27.50	1.85%		Y	E

RAILWAY STATION MEETING ROOM

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$50.00	\$46.82	\$4.68	\$51.50	3.00%		Y	E
Half day or less uncatered	\$25.00	\$23.18	\$2.32	\$25.50	2.00%		Y	E

COMMUNITY SERVICES BUILDING

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hire of Large Meeting Room Full day uncatered	\$183.00	\$170.91	\$17.09	\$188.00	2.73%		Y	D
Hire of Large Meeting Room Half day or less uncatered	\$97.00	\$90.45	\$9.05	\$99.50	2.58%		Y	D
Hire of small meeting room for a full day – uncatered	\$48.00	\$46.82	\$4.68	\$51.50	7.29%		Y	E
Hire of small meeting room for half day or less – uncatered	\$26.50	\$26.36	\$2.64	\$29.00	9.43%		Y	E

EMERGENCY OPERATIONS CENTRE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Emergency Centre (Old RFS Room Only) Hire – Full day uncatered	\$77.00	\$70.00	\$7.00	\$77.00	0.00%		Y	D
Emergency Centre Building Hire (Excl Old RFS room) – Full day Uncatered	\$170.00	\$158.18	\$15.82	\$174.00	2.35%		Y	D

KEY DEPOSIT

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Installation of new keying system if lost key is a significant key					Actual Cost		Y	D
Deposit for a key providing access to a Council asset (excluding the Narrandera Shire Library)	\$39.00	\$41.00	\$0.00	\$41.00	5.13%		N	E

continued on next page

KEY DEPOSIT [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Replacement cost of a Council asset key by hirer if the key is lost	\$66.50	\$65.45	\$6.55	\$72.00	8.27%		Y	D

PHOTOCOPYING

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
A4 per page (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	C
A3 per page (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	C
A4 per page (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	C
A3 per page (Colour)	\$4.00	\$3.73	\$0.37	\$4.10	2.50%		Y	C
A4 multiple pages 10 – 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	C
A4 multiple pages > 100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Y	C
A3 multiple pages 10 – 100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	C
A3 multiple pages > 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	C
A4 multiple pages 10 – 100 (Colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Y	C
A4 multiple pages > 100 (Colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	C
A3 multiple pages 10 – 100 (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	C
A3 multiple pages > 100 (Colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	C

SHIRE BOOKS & MAPS

MAPS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
A4 single page map	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	C

continued on next page

Page 9 of 85

MAPS [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
A4 multiple page map	\$3.50	\$3.27	\$0.33	\$3.60	2.86%		Y	C
A3 single page map	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Y	C
A3 multiple page map	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Y	C
A2 single page map	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	C
A1 single page map	\$15.00	\$13.64	\$1.36	\$15.00	0.00%		Y	C
A0 single page map	\$25.00	\$23.64	\$2.36	\$26.00	4.00%		Y	C
Scanning or download of information per page onto customer supplied CD/DVD/USB	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	C
Map layout and information preparation per hour	\$50.00	\$46.36	\$4.64	\$51.00	2.00%		Y	C

STALLHOLDERS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
General street stallholder booking fee per occasion in CBD areas	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Y	B
Event stallholder food vendor per occasion in CBD areas	\$0.00	\$36.36	\$3.64	\$40.00	∞	Food vendors require access to a Council power supply and generate additional waste into public waste receptacles and public spaces that needs to be managed by Council	Y	D
Event stallholder regular merchandise vendor per occasion in CBD areas	\$0.00	\$22.73	\$2.27	\$25.00	∞		Y	D

continued on next page

Page 10 of 85

STALLHOLDERS [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Event stallholder food vendor per occasion other than in CBD areas	\$0.00	\$36.36	\$3.64	\$40.00	∞	Food vendors require access to a Council power supply and generate additional waste into public waste receptacles and public spaces that needs to be managed by Council	Y	D
Event stallholder regular merchandise vendor other than in CBD areas	\$0.00	\$22.73	\$2.27	\$25.00	∞		Y	D

LEASES, RATING & PROPERTY MATTERS

LEASE OF UNUSED ROADS/LAND

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual lease/licence fee	\$150.00	\$141.82	\$14.18	\$156.00	4.00%		Y	C
Annual lease/licence fee for a pipeline or similar located on/under/adjacent to Council managed land	\$113.00	\$140.91	\$14.09	\$155.00	37.17%	This line item has been increased to be in line with other annual Council lease/licence fees.	Y	C

continued on next page

Page 11 of 85

LEASE OF UNUSED ROADS/LAND [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual lease/licence fee for grazing purposes per hectare	\$17.50	\$16.36	\$1.64	\$18.00	2.86%		Y	C
Assessment of an application to lease/licence/purchase Council managed land	\$116.00	\$457.27	\$45.73	\$503.00	333.62%	The assessment of either the leasing/licensing or the purchase of a whole or part of Council managed land is extremely time consuming. The proposed charge factors in research, reports, consultation and final determination of the application.	Y	C
Lodgement of an application with a third party such as Crown Lands associated with the lease/licence/purchase of Council managed land					Actual		Y	C
Costs of advertising, survey, registration transfer and associated costs					Actual		Y	D

COMMUNITICATIONS TOWER, NGURANG ROAD

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Government & not for profit users (by negotiation but not less than the applicable commercial user charge set by Council)	\$2,688.46	\$2,571.14	\$257.11	\$2,828.25	5.20%		Y	C

continued on next page

Page 12 of 85

COMMUNICATIONS TOWER, NGURANG ROAD [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Commercial user	\$2,688.46	\$2,571.14	\$257.11	\$2,828.25	5.20%		Y	C

RATING/PROPERTY MATTERS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Administration & processing Fee	\$33.00	\$30.00	\$3.00	\$33.00	0.00%		Y	D
Reprinting of Notices	\$7.70	\$7.00	\$0.70	\$7.70	0.00%		Y	C
Section 603 Certificates (rates & charges) – Local Government Act, 1993	\$80.00	\$80.00	\$0.00	\$80.00	0.00%		N	A
Rating Records – Enquiry < 15 mins	\$63.00	\$64.00	\$0.00	\$64.00	1.59%		N	E
Rating Records – Enquiry > 15 mins – (hourly charge pro-rata)	\$91.00	\$93.00	\$0.00	\$93.00	2.20%		N	D
Interest penalty rate on overdue rates and charges					8%		N	A

RURAL ADDRESSING

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Numbered plate (supplied and installed by Council)	\$66.00	\$60.91	\$6.09	\$67.00	1.52%		Y	D
Numbered plate (supplied only)	\$37.00	\$34.55	\$3.45	\$38.00	2.70%		Y	D

GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Scanning of Documents < 10 pages	\$5.00	\$5.00	\$0.00	\$5.00	0.00%		N	E

continued on next page

Page 13 of 85

GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009 [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Scanning of documents > 10 Sheets	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E

APPLICATION FEE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Application fee – Initial Formal Application – own personal affairs (no reductions permissible for this application fee)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%		N	A
Application fee – Initial Formal Application – all other requests (no reductions permissible for this application fee)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%		N	A
Application fee – Internal Review of determination (no reductions permissible for this application fee)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%		N	A
Application fee – Amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	A

PROCESSING FEE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Processing fee per hour – Initial Formal Application – own personal affairs after first 20 hours (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%		N	A
Processing fee per hour – Initial Formal Application – all other requests after first hour (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	Fee is in accordance with S.64 of Government Information (Public Access) Act 2009	N	A
Processing fee per hour – Internal Review of determination	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	A

continued on next page

Page 14 of 85

PROCESSING FEE [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Processing fee per hour – Amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	A

RESEARCH FEE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
General research fee <15 mins	\$71.00	\$72.00	\$0.00	\$72.00	1.41%		N	D
General research fee >15 mins (calculated hourly on a pro-rata basis)	\$99.00	\$101.00	\$0.00	\$101.00	2.02%		N	D

USE OF FOOTPATH

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Assessment of application for the use of part of a Council footpath such as a hoarding or other barrier	\$27.00	\$100.00	\$0.00	\$100.00	270.37%	Increase better reflects the cost of assessing the application again Council's risk matrix.	N	D

PUBLIC ORDER & SAFETY

ANIMAL CONTROL – PETS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Registration – dog or cat NOT desexed					As gazetted		N	A
Registration – dog or cat IS desexed (CERTIFIED)					As gazetted		N	A
Registration – dog or cat OWNED by recognised breeder					As gazetted		N	A
Registration – dog or cat IS desexed (CERTIFIED) and OWNED by pensioner					As gazetted		N	A
Registration – dog or cat CERTIFIED as an assistance animal/working dog					As gazetted		N	A
Certificate of Compliance – prescribed enclosure (maximum fee)					As gazetted		N	A
Microchipping of animals by Council officer	\$36.00	\$33.64	\$3.36	\$37.00	2.78%		Y	D
Microchipping of animals – Undertaken by contractor					Actual + 5%		Y	C
Veterinary expenses for impounded animals					Actual + 5%		N	D
Surrender fee per animal – Dog	\$53.00	\$54.00	\$0.00	\$54.00	1.89%		N	C
Surrender fee per animal – Cat	\$32.00	\$33.00	\$0.00	\$33.00	3.13%		N	C
Weekly hire of animal traps – in advance	\$11.00	\$10.00	\$1.00	\$11.00	0.00%		Y	E
Bond for animal traps – refundable	\$50.00	\$50.00	\$0.00	\$50.00	0.00%		N	D
Euthanasia fee – identifiable owner					Actual costs 5%		N	D
Euthanasia administration fee – identifiable owner	\$57.00	\$59.00	\$0.00	\$59.00	3.51%		N	D
Impounding release fee – 1st offence	\$57.00	\$59.00	\$0.00	\$59.00	3.51%		N	B
Impounding release fee – 2nd or further offences	\$91.00	\$93.00	\$0.00	\$93.00	2.20%		N	B
Daily maintenance and sustenance fee per animal	\$24.00	\$25.00	\$0.00	\$25.00	4.17%		N	D

ANIMAL CONTROL – STOCK

STOCK IMPOUNDING FEES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Vehicle rate per hour	\$26.00	\$27.00	\$0.00	\$27.00	3.85%		N	D
Ranger rate per hour	\$49.00	\$50.00	\$0.00	\$50.00	2.04%		N	D
Transport costs					Actual + 5%		N	C
Veterinary expenses for impounded animals					Actual + 5%		N	C
Daily maintenance and sustenance fee per animal	\$24.00	\$25.00	\$0.00	\$25.00	4.17%		N	D
Release fee per animal	\$17.50	\$18.00	\$0.00	\$18.00	2.86%		N	B

OFFENCE FEES

BICYCLE & SKATEBOARD OFFENCES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Bike offences – impound and release fee – 1st offence	\$54.00	\$55.00	\$0.00	\$55.00	1.85%		N	B
Bike offences – impound and release fee – 2nd offence	\$108.00	\$110.00	\$0.00	\$110.00	1.85%		N	B
Bike offences – sale of bike following 3rd offence					Actual + 5%		N	B
Skateboard offences – impound and release fee – per offence	\$14.00	\$15.00	\$0.00	\$15.00	7.14%		N	B

ABANDONED VEHICLES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Abandoned vehicles – impounding fee	\$242.00	\$245.00	\$0.00	\$245.00	1.24%		N	B

continued on next page

Page 17 of 85

ABANDONED VEHICLES [continued]

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)			
Abandoned vehicles – towing fee					Actual + 5%	To cover administrative costs	N B
Abandoned vehicles – administration fee	\$59.00	\$60.00	\$0.00	\$60.00	1.69%		N B

NOXIOUS WEEDS CONTROL CERTIFICATE

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)			
Noxious Weeds Control Certificate					Actual		N D

DRAFT

HEALTH ADMINISTRATION & INSPECTIONS

INSPECTION FEES

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee			
	(incl. GST)	(excl. GST)		(incl. GST)	%		
Hairdressing Salons/Beauty Parlours	\$123.00	\$156.00	\$0.00	\$156.00	26.83%	Increase over two years to bring fees in line with other inspections requiring a qualified person if conducted in-house. Council currently contracts this activity and charges actual plus 5%.	N B
Food Premises	\$123.00	\$156.00	\$0.00	\$156.00	26.83%	Increase over two years to bring fees in line with other inspections requiring a qualified person if conducted in-house. Council currently contracts this activity and charges actual plus 5%.	N B

continued on next page

Page 19 of 85

INSPECTION FEES [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Boarding Houses	\$123.00	\$156.00	\$0.00	\$156.00	26.83%	Increase over two years to bring fees in line with other inspections requiring a qualified person if conducted in-house. Council currently contracts this activity and charges actual plus 5%.	N	B
Mobile Food Vendors	\$123.00	\$156.00	\$0.00	\$156.00	26.83%	Increase over two years to bring fees in line with other inspections requiring a qualified person if conducted in-house. Council currently contracts this activity and charges actual plus 5%.	N	B

continued on next page

Page 20 of 85

INSPECTION FEES [continued]

Skin Penetration – Public Health Act (Div 4)	\$123.00	\$156.00	\$0.00	\$156.00	26.83%	Increase over two years to bring fees in line with other inspections requiring a qualified person if conducted in-house. Council currently contracts this activity and charges actual plus 5%.	N	B
Caravan Parks	\$123.00	\$156.00	\$0.00	\$156.00	26.83%	Increase over two years to bring fees in line with other inspections requiring a qualified person if conducted in-house. Council currently contracts this activity and charges actual plus 5%.	N	B
Health inspection – undertaken by contractor					Actual + 5%		N	D

DRAFT

LOCAL GOVERNMENT ACT S68 APPROVAL

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Any given activity requiring s68 approval – other than Mobile Food Vendors	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	B
Mobile Food Vendors s68 – approval and annual renewal	\$125.00	\$125.00	\$0.00	\$125.00	0.00%		N	D

SWIMMING POOLS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Sale of CPR charts	\$24.00	\$21.82	\$2.18	\$24.00	0.00%		Y	D
Certificate of compliance application – swimming pool	\$150.00	\$136.36	\$13.64	\$150.00	0.00%		Y	A
Application for certificate of compliance – swimming pool – reinspection fee	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	A

DRAFT

SWIMMING POOLS [continued]

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)			
Fee for Council officer to process pool registration	\$11.50	\$13.64	\$1.36	\$15.00	30.43%	Y	A

DRAFT

DEVELOPMENT

DEVELOPMENT APPLICATIONS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
DA fee – development not involving building, demolition or subdivision (cl 250 EPAR 2000)	\$285.00	\$285.00	\$0.00	\$285.00	0.00%		N	A
DA fee – dwelling with estimated construction cost \$100,000 or less (cl 247 EPAR 2000)	\$455.00	\$455.00	\$0.00	\$455.00	0.00%		N	A
DA fee – estimated cost up to \$5,000 (cl 246B EPAR 2000)	\$110.00	\$110.00	\$0.00	\$110.00	0.00%		N	A
DA fee – estimated cost \$5,001 – \$50,000 (cl 246B EPAR 2000)	\$170, plus an additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost.						N	A
DA fee – estimated cost \$50,001 – \$250,000 (cl 246B EPAR 2000)	\$352.00, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.						N	A
DA fee – estimated cost \$250,001 – \$500,000 (cl 246B EPAR 2000)	\$1,160.00 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000						N	A
DA fee – estimated cost up to \$500,001 – \$1,000,000 (cl 246 EPAR 2000)	\$1,745.00, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						N	A
DA fee – estimate cost \$1,000,001 – \$10,000,000 (cl 246B EPAR 2000)	\$2,615.00, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						N	A
DA fee – estimated cost more than \$10,000,000 (cl 246B EPAR 2000)	\$15,875.00 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000						N	A
DA fee for advertisements (cl 246B EPAR 2000)	\$285.00, plus \$93.00 for each advertisement in excess of one						N	A

ADDITIONAL FEES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Title Searches				Or as invoiced by third party			Y	D
				Min. Fee: \$22.73				
Designated Development – maximum additional fee (cl 251 EPAR 2000)	\$920.00	\$920.00	\$0.00	\$920.00	0.00%		N	A
Designated Developments – advertising fees (cl 252 EPAR 2000)	\$2,220.00	\$2,220.00	\$0.00	\$2,220.00	0.00%		N	A

continued on next page

Page 24 of 85

ADDITIONAL FEES [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Advertised Developments – advertising fees (cl 252 EPAR 2000)	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	0.00%		N	A
Prohibited Developments – advertising fees (cl 252 EPAR 2000)	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	0.00%		N	A
Development requiring advertising (cl 252 EPAR 2000) in accordance with an environmental planning instrument or development control plan; not designated, advertised or prohibited development	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	0.00%		N	A
Advertising Base Fee	\$210.00	\$210.00	\$0.00	\$210.00	0.00%		N	A
Development requiring concurrence – processing fee for each concurrence authority / approval body (cl 252A EPAR 2000)	\$140.00	\$140.00	\$0.00	\$140.00	0.00%		N	A
Concurrence fee for each concurrence authority / approval body (cl 252A EPAR 2000)	\$320.00	\$320.00	\$0.00	\$320.00	0.00%		N	A

COMPLYING DEVELOPMENTS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Complying Development Certificate – Class 1 & 10 – development cost up to \$10,000	\$219.90	\$200.00	\$20.00	\$220.00	0.05%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$10,001 – \$20,000	\$308.50	\$281.82	\$28.18	\$310.00	0.49%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$20,001 – \$50,000	\$430.50	\$390.91	\$39.09	\$430.00	-0.12%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$50,001 – \$100,000	\$608.80	\$554.55	\$55.45	\$610.00	0.20%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$100,001 – \$150,000	\$850.80	\$772.73	\$77.27	\$850.00	-0.09%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$150,001 – \$250,000	\$1,184.90	\$1,076.36	\$107.64	\$1,184.00	-0.08%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost over \$250,001	\$1,659.50	\$1,509.09	\$150.91	\$1,660.00	0.03%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost up to \$10,000	\$355.70	\$322.73	\$32.27	\$355.00	-0.20%		Y	B

continued on next page

Page 25 of 85

COMPLYING DEVELOPMENTS [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Complying Development Certificate – Class 2 to 9 – development cost \$10,001 – \$20,000	\$430.50	\$390.91	\$39.09	\$430.00	-0.12%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$20,001 – \$50,000	\$550.40	\$500.00	\$50.00	\$550.00	-0.07%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$50,001 – \$100,000	\$904.00	\$822.73	\$82.27	\$905.00	0.11%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$100,001 – \$250,000	\$1,986.40	\$1,809.09	\$180.91	\$1,990.00	0.18%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$250,001 – \$500,000	\$2,558.40	\$2,327.27	\$232.73	\$2,560.00	0.06%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost over \$500,001	\$3,655.20	\$3,327.27	\$332.73	\$3,660.00	0.13%		Y	B

LODEGEMENT OF CERTIFICATES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Lodgement of Complying Development Certificate – external PCA (cl 263 EPAR 2000)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	A
Lodgement of Part 6 – Construction / Occupation / Subdivision Certificate – external PCA (cl 263 EPAR 2000)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	A

SUBDIVISIONS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Subdivisions – with new public and/or private road (cl 249 EPAR 2000)			\$665.00 plus \$65.00 per additional lot created			Fee corrected to \$665.	N	A
Subdivisions – no new public and/or private road (cl 249 EPAR 2000)			\$330.00 plus \$53.00 per additional lot created				N	A

continued on next page

Page 26 of 85

SUBDIVISIONS [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Subdivisions – strata subdivision (cl 249 EPAR 2000)		\$330.00 plus \$65.00 per additional lot created					N	A
Application for Subdivision Certificate	\$163.00	\$171.00	\$0.00	\$171.00	4.91%	Increase reflects staff time required to confirm conditions met. On average applicants take three attempts to complete all conditions satisfactorily with staff required to check, confirm, provide feedback each interaction until such time as a subdivision certificate can be issued.	N	n/a

DRAFT

MODIFICATION OF DEVELOPMENT CONSENT

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Modification of development consent – s4.55 (1) minor error, misdescription or miscalculation (cl 258 EPAR 2000)					As gazetted		N	A
Modification of development consent – s4.55 (1A) minimal environmental impact (cl 258 EPAR 2000)					As gazetted		N	A

continued on next page

Page 27 of 85

MODIFICATION OF DEVELOPMENT CONSENT [continued]

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST) Increase %			
Modification of development consent – s4.55 (2) not of minimal environmental impact (cl 258 EPAR 2000)					As gazetted	N	A

DEVELOPMENT CERTIFICATES

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST) Increase %			
Certificate – 735A – certificate as to outstanding notices / orders – per lot (LGA 1993)	\$132.00	\$135.00	\$0.00	\$135.00	2.27%	N	D
Certificate – s9.34-s9.37 – certificate as to outstanding notices / orders – per lot (EP&A 1979)	\$132.00	\$135.00	\$0.00	\$135.00	2.27%	N	D
Section 10.7 (2) Certificate – per lot (cl 259 EPAR 2000)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	N	A
Section 10.7 (5) Certificate – per lot (cl 259 EPAR 2000)	\$80.00	\$80.00	\$0.00	\$80.00	0.00%	N	A

DEVELOPMENT OTHER

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST) Increase %			
Building records search – per hour					\$100 per hour. Minimum half hour.	N	B
Re-zoning application					\$1,000 deposit, plus balance of actual cost	N	B
Certified copy – document, plan, or map (cl 262 EPAR 2000)	\$54.00	\$53.00	\$0.00	\$53.00	-1.85%	N	A

continued on next page

Page 28 of 85

DEVELOPMENT OTHER [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Application for dwelling entitlement	\$110.00	\$121.00	\$0.00	\$121.00	10.00%	Process of determining dwelling entitlement at this time is complex, manual and time-consuming. Increase represents attempt to achieve cost-recovery for the activity. Fees could be reviewed in future years if the legislation is amended to streamline the process.	N	D
Section 7.12 contribution fees (where applicable) – cost of works \$100,001-\$200,000				0.5% of cost of works			N	E
Section 7.12 contribution fees (where applicable) – cost of works \$200,001 and greater				1.0% of cost of works			N	D

CONSTRUCTION CERTIFICATES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Construction Certificate – building cost up to \$5,000	\$81.00	\$73.64	\$7.36	\$81.00	0.00%		Y	B

continued on next page

Page 29 of 85

CONSTRUCTION CERTIFICATES [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Construction Certificate – building cost \$5,001 – \$100,000				\$103.00 plus 0.35% of cost over \$5,000		Amended to bring fees into line with other councils and market expectations	Y	B
Construction Certificate – building cost \$100,001 – \$250,000				\$359.00 plus 0.22% of cost over \$100,000		Amended to bring fees into line with other councils and market expectations	Y	B
Construction Certificate – building cost over \$250,001				\$717.00 plus 0.11% of cost over \$250,000		Amended to bring fees into line with other councils and market expectations	Y	B

CONSTRUCTION INSPECTIONS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Critical stage inspection as per consent conditions – up to 6 inspections	\$575.00	\$522.73	\$52.27	\$575.00	0.00%		Y	B
Critical stage inspection as per consent conditions – up to 3 inspections	\$285.00	\$259.09	\$25.91	\$285.00	0.00%		Y	B
Critical stage inspection as per consent conditions – up to 6 inspections – undertaken by contractor	\$935.00	\$850.00	\$85.00	\$935.00	0.00%		Y	D
Critical stage inspection as per consent conditions – up to 3 inspections – undertaken by contractor	\$480.00	\$436.36	\$43.64	\$480.00	0.00%		Y	D

continued on next page

Page 30 of 85

CONSTRUCTION INSPECTIONS [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Other inspection – per inspection	\$273.00	\$248.18	\$24.82	\$273.00	0.00%		Y	B
Critical stage and other inspections – undertaken by contractor					Actual + 5%		Y	B

BUILDING CERTIFICATES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Building certificate – dwellings and outbuildings, eg: sheds – Class 1a, 10a, 10b (cl 260 EPA 1979)	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	A
Building certificate – classes 2 to 9 – up to 200 square metres	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	A
Building certificate – classes 2 to 9 – 200 to 2,000 metres square		\$250.00, plus an additional \$0.50 per square metre over 200 square metres					N	A
Building certificate – classes 2 to 9 – over 2,000 square metres		\$1,165.00 plus an additional \$0.075 per metre square over 2,000 metres square					N	A
Copy of building certificate (cl 261 EPAR 2000)	\$13.00	\$13.00	\$0.00	\$13.00	0.00%		N	A

ENGINEERING INSPECTIONS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Inspection – 48 hours notice	\$156.00	\$145.45	\$14.55	\$160.00	2.56%		Y	B
Inspection – less than 48 hours notice	\$210.00	\$196.36	\$19.64	\$216.00	2.86%		Y	B
Inspection – undertaken by contractor					Actual + 5%		Y	B

WASTE

DEPOT DISPOSAL FEES

NARRANDERA DEPOT

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Recyclable waste, eg: cans, glass, plastic – sorted into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Box trailer or utility – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Truck – over 5 cubic metres but less than 10 cubic metres	\$345.00	\$322.73	\$32.27	\$355.00	2.90%		Y	D
Truck – over 10 cubic metres	\$613.50	\$573.64	\$57.36	\$631.00	2.85%		Y	D
Skip bin or dumpster – less than 5 cubic metres	\$205.00	\$191.82	\$19.18	\$211.00	2.93%		Y	D
Skip bin or dumpster – over 5 cubic metres	\$344.00	\$322.73	\$32.27	\$355.00	3.20%		Y	D
Car bodies	\$54.00	\$50.00	\$5.00	\$55.00	1.85%		Y	D
Asbestos or materials containing asbestos – per cubic metre – by prior arrangement only	\$248.00	\$232.73	\$23.27	\$256.00	3.23%		Y	D
Gas Bottles up to 9 kg	\$15.00	\$0.00	\$0.00	\$0.00	-100.00%		Y	D
Gas Bottles – over 9kg	\$19.00	\$0.00	\$0.00	\$0.00	-100.00%		Y	D
Motor oil – up to 20L	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	n/a
Clean fill – virgin, excavated, natural material	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	n/a
Animal carcass – companion animal / pet, eg: cat, dog	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Y	D
Animal carcass – small stock, eg: sheep, goat	\$11.00	\$9.09	\$0.91	\$10.00	-9.09%		Y	n/a
Animal carcass – large stock, eg: cattle, horse	\$38.00	\$36.36	\$3.64	\$40.00	5.26%		Y	D

NARRANDERA & BARELLAN DEPOT

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Car boot load – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Car boot load – unsorted waste	\$9.00	\$9.09	\$0.91	\$10.00	11.11%		Y	D

continued on next page

Page 32 of 85

NARRANDERA & BARELLAN DEPOT [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Box trailer or utility – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Box trailer or utility – unsorted waste	\$25.50	\$22.73	\$2.27	\$25.00	-1.96%		Y	D
Large trailer – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Large trailer – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Large trailer – unsorted waste	\$39.00	\$36.36	\$3.64	\$40.00	2.56%		Y	D
Truck – less than 5 cubic metres	\$205.00	\$191.36	\$19.14	\$210.50	2.68%		Y	D
Small tyre, eg: car, 4WD – per tyre	\$9.00	\$9.09	\$0.91	\$10.00	11.11%		Y	D
Medium tyre, eg: truck, super single – per tyre	\$23.50	\$22.73	\$2.27	\$25.00	6.38%		Y	D
Large tyre, eg: tractor – per tyre	\$32.00	\$31.82	\$3.18	\$35.00	9.38%		Y	D
Very large tyre, eg: 4WD tractor, earthmoving – per tyre	\$69.50	\$63.64	\$6.36	\$70.00	0.72%		Y	D
Refrigerator / freezers / air conditioners – non degassed	\$81.00	\$77.73	\$7.77	\$85.50	5.56%		Y	D
White goods / scrap steel – clean	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Mattress / furniture / soft furnishings	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Batteries	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Drum Muster approved containers – by prior arrangement only	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

GARBAGE BINS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Replacement garbage bin – new	\$110.00	\$113.00	\$0.00	\$113.00	2.73%		N	D
Replacement garbage bin – second hand if available	\$58.00	\$60.00	\$0.00	\$60.00	3.45%		N	D

WASTE AVAILABILITY & COLLECTION CHARGES

NARRANDERA

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Narrandera domestic waste availability	\$48.70	\$50.00	\$0.00	\$50.00	2.67%		N	D
Narrandera domestic waste collection 240L – per bin	\$205.60	\$211.90	\$0.00	\$211.90	3.06%		N	D
Narrandera domestic recycled waste collection 240L – per bin	\$78.40	\$80.50	\$0.00	\$80.50	2.68%		N	D
Narrandera non-domestic waste availability	\$48.70	\$50.00	\$0.00	\$50.00	2.67%		N	D
Narrandera non-domestic waste collection 240L – per bin	\$205.60	\$211.90	\$0.00	\$211.90	3.06%		N	D
Narrandera non-domestic recycled waste collection 240L – per bin	\$78.40	\$80.50	\$0.00	\$80.50	2.68%		N	D
Narrandera non-domestic bi-weekly waste collection 240L – per bin	\$411.20	\$423.00	\$0.00	\$423.00	2.87%	Adjusted to reflect the weekly collection expenditure.	N	n/a

BARELLAN

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Barellan domestic waste availability	\$48.70	\$50.00	\$0.00	\$50.00	2.67%		N	D
Barellan domestic waste collection 240L – per bin	\$205.60	\$211.90	\$0.00	\$211.90	3.06%		N	D
Barellan domestic recycled waste collection 240L – per bin	\$78.40	\$80.50	\$0.00	\$80.50	2.68%		N	D
Barellan non-domestic waste availability	\$48.70	\$50.00	\$0.00	\$50.00	2.67%		N	D
Barellan non-domestic waste collection 240L – per bin	\$205.60	\$211.90	\$0.00	\$211.90	3.06%		N	D
Barellan non-domestic recycled waste collection 240L – per bin	\$78.40	\$80.50	\$0.00	\$80.50	2.68%		N	D

GRONG GRONG

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Grong Grong domestic waste availability	\$48.70	\$50.00	\$0.00	\$50.00	2.67%		N	D
Grong Grong domestic waste collection 240L – per bin	\$205.60	\$211.90	\$0.00	\$211.90	3.06%		N	D
Grong Grong domestic recycled waste collection 240L – per bin	\$78.40	\$80.50	\$0.00	\$80.50	2.68%		N	D
Grong Grong non-domestic waste availability	\$48.70	\$50.00	\$0.00	\$50.00	2.67%		N	D
Grong Grong non-domestic waste collection 240L – per bin	\$205.60	\$211.90	\$0.00	\$211.90	3.06%		N	D
Grong Grong non-domestic recycled waste collection 240L – per bin	\$78.40	\$80.50	\$0.00	\$80.50	2.68%		N	D

DRAFT

CEMETERY

CEMETERY

NARRANDERA – GENERAL CEMETERY

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,008.00	\$940.91	\$94.09	\$1,035.00	2.68%		Y	C
Land – Perpetual maintenance	\$440.00	\$410.00	\$41.00	\$451.00	2.50%		Y	C
Interment – double depth – 1st interment	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – double depth – 2nd interment	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – single depth	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$461.00	\$430.00	\$43.00	\$473.00	2.60%		Y	C
Interment Permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	C
Headstone/Monument Permit	\$97.00	\$99.00	\$0.00	\$99.00	2.06%		N	C
Outside of normal working hours charge	\$76.00	\$70.91	\$7.09	\$78.00	2.63%		Y	C

NARRANDERA – LAWN CEMETERY

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,008.00	\$940.91	\$94.09	\$1,035.00	2.68%		Y	C
Land – Perpetual maintenance	\$440.00	\$410.00	\$41.00	\$451.00	2.50%		Y	C
Interment – single depth adult	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$461.00	\$430.00	\$43.00	\$473.00	2.60%		Y	C
Interment Permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	C
Headstone/Monument Permit	\$97.00	\$99.00	\$0.00	\$99.00	2.06%		N	C
Outside of normal working hours charge	\$76.00	\$70.91	\$7.09	\$78.00	2.63%		Y	C

NARRANDERA – NICHE WALL

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	\$784.00	\$731.82	\$73.18	\$805.00	2.68%		Y	C
Interment permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	C
Supply and fixation of vase to both new and existing interment	\$97.00	\$90.00	\$9.00	\$99.00	2.06%		Y	C
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	\$281.00	\$261.82	\$26.18	\$288.00	2.49%		Y	C
Disinterment of ashes, repairs to exterior of niche	\$230.00	\$214.55	\$21.45	\$236.00	2.61%		Y	C
Reservation of niche and fixation of reserve plaque	\$502.00	\$468.18	\$46.82	\$515.00	2.59%		Y	C

NARRANDERA – ROSE GARDEN

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of allotment, interment of ashes, refill, memorial plaque and perpetual mntce	\$784.00	\$731.82	\$73.18	\$805.00	2.68%		Y	C
Interment permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	C
Interment of ashes into existing reserved allmnt, memorial plaque and perpetual mntce	\$281.00	\$261.82	\$26.18	\$288.00	2.49%		Y	C
Disinterment of ashes, repairs to garden edge	\$230.00	\$214.55	\$21.45	\$236.00	2.61%		Y	C
Reservation of allotment and fixation of reserve plaque	\$502.00	\$468.18	\$46.82	\$515.00	2.59%		Y	C

BARELLAN – GENERAL CEMETERY

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,008.00	\$940.91	\$94.09	\$1,035.00	2.68%		Y	C
Land – Perpetual maintenance	\$440.00	\$410.00	\$41.00	\$451.00	2.50%		Y	C
Interment – double depth – 1st interment	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C

continued on next page

Page 37 of 85

BARELLAN – GENERAL CEMETERY [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Interment – double depth – 2nd interment	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – single depth	\$440.00	\$410.00	\$41.00	\$451.00	2.50%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$461.00	\$430.00	\$43.00	\$473.00	2.60%		Y	C
Interment Permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	C
Headstone/Monument Permit	\$97.00	\$99.00	\$0.00	\$99.00	2.06%		N	C
Travel	\$281.00	\$261.82	\$26.18	\$288.00	2.49%		Y	C
Outside of normal working hours charge	\$76.00	\$70.91	\$7.09	\$78.00	2.63%		Y	C

BARELLAN – LAWN CEMETERY

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,008.00	\$940.91	\$94.09	\$1,035.00	2.68%		Y	C
Land – Perpetual maintenance	\$440.00	\$410.00	\$41.00	\$451.00	2.50%		Y	C
Interment – double depth – 1st interment	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – double depth – 2nd interment	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – single depth	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$461.00	\$430.00	\$43.00	\$473.00	2.60%		Y	C
Interment Permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	C
Headstone/Monument Permit	\$97.00	\$99.00	\$0.00	\$99.00	2.06%		N	C
Travel	\$281.00	\$261.82	\$26.18	\$288.00	2.49%		Y	C
Outside of normal working hours charge	\$76.00	\$70.91	\$7.09	\$78.00	2.63%		Y	C

BARELLAN – NICHE WALL

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	\$786.00	\$733.64	\$73.36	\$807.00	2.67%		Y	C
Interment Permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	D
Supply and fixation of vase to both new and existing interment	\$97.00	\$90.00	\$9.00	\$99.00	2.06%		Y	C
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	\$281.00	\$261.82	\$26.18	\$288.00	2.49%		Y	C
Disinterment of ashes, repairs to garden edge	\$230.00	\$214.55	\$21.45	\$236.00	2.61%		Y	C
Travel	\$281.00	\$261.82	\$26.18	\$288.00	2.49%		Y	C
Reservation of allotment and fixation of reserve plaque	\$502.00	\$468.18	\$46.82	\$515.00	2.59%		Y	C

BARELLAN – ROSE GARDEN

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of allotment, interment of ashes, refill, memorial plaque and perpetual mntce	\$784.00	\$731.82	\$73.18	\$805.00	2.68%		Y	C
Interment permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	C
Interment of ashes into existing reserved altmnt, memorial plaque and perpetual mntce	\$281.00	\$261.82	\$26.18	\$288.00	2.49%		Y	C
Disinterment of ashes, repairs to garden edge	\$230.00	\$214.55	\$21.45	\$236.00	2.61%		Y	C
Travel	\$287.00	\$267.27	\$26.73	\$294.00	2.44%		Y	C
Reservation of allotment and fixation of reserve plaque	\$502.00	\$468.18	\$46.82	\$515.00	2.59%		Y	C

GRONG GRONG – GENERAL CEMETERY

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,008.00	\$940.91	\$94.09	\$1,035.00	2.68%		Y	C

continued on next page

Page 30 of 85

GRONG GRONG – GENERAL CEMETERY [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land – Perpetual maintenance	\$440.00	\$410.00	\$41.00	\$451.00	2.50%		Y	C
Interment – double depth – 1st interment	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – double depth – 2nd interment	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – single depth	\$922.00	\$860.00	\$86.00	\$946.00	2.60%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$461.00	\$430.00	\$43.00	\$473.00	2.60%		Y	C
Interment Permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	C
Headstone/Monument Permit	\$97.00	\$99.00	\$0.00	\$99.00	2.06%		N	C
Travel	\$174.00	\$161.82	\$16.18	\$178.00	2.30%		Y	C
Outside of normal working hours charge	\$76.00	\$70.91	\$7.09	\$78.00	2.63%		Y	C

GRONG GRONG – NICHE WALL

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	\$784.00	\$731.82	\$73.18	\$805.00	2.68%		Y	C
Interment Permit	\$174.00	\$178.00	\$0.00	\$178.00	2.30%		N	D
Supply and fixation of vase to both new and existing interment	\$97.00	\$90.00	\$9.00	\$99.00	2.06%		Y	C
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	\$281.00	\$261.82	\$26.18	\$288.00	2.49%		Y	C
Disinterment of ashes, repairs to exterior of niche	\$230.00	\$214.55	\$21.45	\$236.00	2.61%		Y	C
Travel	\$174.00	\$161.82	\$16.18	\$178.00	2.30%		Y	C
Reservation of allotment and fixation of reserve plaque	\$502.00	\$468.18	\$46.82	\$515.00	2.59%		Y	C

WATER

WATER ACCESS CHARGE

ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Access Charge unmetered service	\$284.20	\$291.90	\$0.00	\$291.90	2.71%		N	B
Water Access Charge strata unit	\$284.20	\$291.90	\$0.00	\$291.90	2.71%		N	B
Water Access Charge 20mm service	\$284.20	\$291.90	\$0.00	\$291.90	2.71%		N	B
Water Access Charge 25mm service	\$284.20	\$291.90	\$0.00	\$291.90	2.71%		N	B
Water Access Charge 32mm service	\$725.70	\$745.30	\$0.00	\$745.30	2.70%		N	B
Water Access Charge 40mm service	\$1,134.80	\$1,165.40	\$0.00	\$1,165.40	2.70%		N	B
Water Access Charge 50mm service	\$1,774.20	\$1,822.10	\$0.00	\$1,822.10	2.70%		N	B
Water Access Charge 80mm service	\$4,538.10	\$4,660.60	\$0.00	\$4,660.60	2.70%		N	B
Water Access Charge 100mm service	\$7,089.80	\$7,281.20	\$0.00	\$7,281.20	2.70%		N	B

METERED CONNECTION

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm metered connection	\$1,350.00	\$1,386.40	\$0.00	\$1,386.40	2.70%		N	B
25mm metered connection	\$1,703.20	\$1,749.20	\$0.00	\$1,749.20	2.70%		N	B
32mm metered connection	\$2,043.20	\$2,098.40	\$0.00	\$2,098.40	2.70%		N	B
40mm metered connection	\$2,263.40	\$2,324.50	\$0.00	\$2,324.50	2.70%		N	B
50mm metered connection	\$3,404.10	\$3,496.00	\$0.00	\$3,496.00	2.70%		N	B
100mm metered connection					Actual		N	B
Metered or unmetered dedicated fire service					Actual		N	B
Additional Cost > 24m Water Service Length					Quotation to be obtained		N	B
20mm meter installation	\$239.30	\$245.80	\$0.00	\$245.80	2.72%		N	B

continued on next page

Page 41 of 85

METERED CONNECTION [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
25mm meter installation	\$319.70	\$328.30	\$0.00	\$328.30	2.69%		N	B

TESTING FEES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Meter Testing Fee	\$213.00	\$218.00	\$0.00	\$218.00	2.35%		N	D
20mm metered connection	\$213.20	\$219.00	\$0.00	\$219.00	2.72%		N	D
25mm metered connection	\$233.70	\$240.00	\$0.00	\$240.00	2.70%		N	D
32mm metered connection	\$276.80	\$284.30	\$0.00	\$284.30	2.71%		N	D
40mm metered connection	\$298.30	\$306.40	\$0.00	\$306.40	2.72%		N	D
50mm metered connection	\$340.30	\$349.50	\$0.00	\$349.50	2.70%		N	D
80mm metered connection	\$383.40	\$393.80	\$0.00	\$393.80	2.71%		N	D
100mm metered connection	\$426.40	\$437.90	\$0.00	\$437.90	2.70%		N	D

OTHER FEES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Meter Upsize or Downsize	\$271.60	\$278.90	\$0.00	\$278.90	2.69%		N	D
Hydrant Testing Fee	\$271.60	\$278.90	\$0.00	\$278.90	2.69%		N	D
Water Meter Testing Fee to be paid by applicant					Actual		N	D
Water Meter Special Reading Fee	\$60.50	\$62.00	\$0.00	\$62.00	2.48%		N	D
Water Service Alteration					Actual		N	B
Water Service Disconnection Fee					Actual		N	B
Water Service Reconnection Fee					Actual		N	B

continued on next page

Page 42 of 85

OTHER FEES [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Levied per equivalent tenement for new developments where water is supplied or proposed to be supplied	\$1,914.20	\$1,965.90	\$0.00	\$1,965.90	2.70%		N	B
Levied per equivalent tenement for assessments connecting to the water reticulation network where there has not been a previous network	\$1,914.20	\$1,965.90	\$0.00	\$1,965.90	2.70%		N	B
Red Hill Road Water Supply – Single payment * (indexed annually Syd Mar CPI)	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Red Hill Road Water Supply – Instalment payment * (indexed annually Syd Mar CPI)	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

WATER CONSUMPTION CHARGES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Consumption charge per kilolitre recorded as consumed (November Account)	\$1.07	\$1.10	\$0.00	\$1.10	2.80%		N	B
Consumption charge per kilolitre recorded as consumed (Feb & May Accounts)	\$1.10	\$1.13	\$0.00	\$1.13	2.73%		N	B
Estimate Account – based on same period 12 months previous					As Calculated		N	B
Volume charge per kilolitre – Standpipe	\$1.31	\$1.35	\$0.00	\$1.35	3.05%		N	B

EFFLUENT REUSE SYSTEM ACCESS CHARGE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm connection	\$126.40	\$129.80	\$0.00	\$129.80	2.69%		N	B
25mm connection	\$126.40	\$129.80	\$0.00	\$129.80	2.69%		N	B
32mm connection	\$323.80	\$332.50	\$0.00	\$332.50	2.69%		N	B
40mm connection	\$505.50	\$519.20	\$0.00	\$519.20	2.71%		N	B

continued on next page

Page 43 of 85

EFFLUENT REUSE SYSTEM ACCESS CHARGE [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
50mm connection	\$790.70	\$812.00	\$0.00	\$812.00	2.69%		N	B
80mm connection	\$2,065.00	\$2,120.80	\$0.00	\$2,120.80	2.70%		N	B
100mm connection	\$3,225.20	\$3,312.30	\$0.00	\$3,312.30	2.70%		N	B

EFFLUENT REUSE SYSTEM METERED CONNECTION

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm connection	\$672.10	\$690.20	\$0.00	\$690.20	2.69%		N	B
25mm connection	\$847.90	\$870.80	\$0.00	\$870.80	2.70%		N	B
32mm connection	\$1,013.30	\$1,040.70	\$0.00	\$1,040.70	2.70%		N	B
40mm connection	\$1,125.10	\$1,155.50	\$0.00	\$1,155.50	2.70%		N	B
50mm connection	\$1,695.80	\$1,741.60	\$0.00	\$1,741.60	2.70%		N	B
80mm connection					Actual		N	B
100mm connection					Actual		N	B

EFFLUENT REUSE CONSUMPTION CHARGES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Off-peak levied per kilolitre (Not for profit organisations)	\$0.25	\$0.26	\$0.00	\$0.26	4.00%		N	B
Peak levied per kilolitre	\$0.55	\$0.56	\$0.00	\$0.56	1.82%		N	B

SEWER

SEWER ACCESS CHARGE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Residential Standard charge	\$592.30	\$651.50	\$0.00	\$651.50	9.99%		N	B
Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies					As calculated		N	B
Non-Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies					As calculated		N	B
Non-Residential – Sewer access charge is levied per water meter connected capable of having discharge to the sewerage system					Sewer access charge multiplied by SDF		N	B
Minimum charge annually (combined access charge & useage charge)	\$592.30	\$651.50	\$0.00	\$651.50	9.99%		N	B
Minimum charge annually Unmetered premises	\$592.30	\$651.50	\$0.00	\$651.50	9.99%		N	B
Minimum charge annually 20mm water meter	\$429.30	\$472.20	\$0.00	\$472.20	9.99%		N	B
Minimum charge annually 25mm water meter	\$670.40	\$737.40	\$0.00	\$737.40	9.99%		N	B
Minimum charge annually 32mm water meter	\$1,098.70	\$1,208.60	\$0.00	\$1,208.60	10.00%		N	B
Minimum charge annually 40mm water meter	\$1,716.60	\$1,888.30	\$0.00	\$1,888.30	10.00%		N	B
Minimum charge annually 50mm water meter	\$2,682.30	\$2,950.50	\$0.00	\$2,950.50	10.00%		N	B
Minimum charge annually 80mm water meter	\$6,866.40	\$7,553.00	\$0.00	\$7,553.00	10.00%		N	B
Minimum charge annually 100mm water meter	\$10,731.30	\$11,804.40	\$0.00	\$11,804.40	10.00%		N	B

SEWER USEAGE CHARGE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Non-Residential – Levied per kilolitre of sewage discharge to sewer	\$1.31	\$1.35	\$0.00	\$1.35	3.05%		N	B

SEWER OTHER CHARGES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual Trade Waste charge per K/L	\$1.23	\$1.26	\$0.00	\$1.26	2.44%		N	C
Annual Trade Waste Fee	\$155.50	\$159.70	\$0.00	\$159.70	2.70%		N	
Annual Trade Waste Inspection Fee	\$90.13	\$92.60	\$0.00	\$92.60	2.74%		N	C
New connection	\$1,420.10	\$1,458.40	\$0.00	\$1,458.40	2.70%		N	B
Alteration to existing connection					Actual		N	C
Sewerage Diagrams – sewer connection and sewer main – per lot	\$42.50	\$43.50	\$0.00	\$43.50	2.35%		N	B
Levied per equivalent tenement for new developments where sewer service is supplied or proposed to be supplied	\$1,066.40	\$1,095.20	\$0.00	\$1,095.20	2.70%		N	B
Levied per equivalent tenement for assessments connecting to the sewer reticulation network where there has not been a previous connection	\$1,066.40	\$1,095.20	\$0.00	\$1,095.20	2.70%		N	B
Trade Waste Non-Compliant Fee Category 1 (per kL sewer discharged)	\$1.00	\$1.03	\$0.00	\$1.03	3.00%		N	D
Trade Waste Non-Compliance Fee Category 2 (per kL sewer discharged)	\$2.50	\$2.60	\$0.00	\$2.60	4.00%		N	D

STORMWATER CHARGES

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Residential assessments – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Non-residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	B
Non-Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	B

continued on next page

Page 46 of 85

STORMWATER CHARGES [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Barellan Residential assessment – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Barellan Residential assessment – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Barellan Non-Residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Barellan Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	B
Barellan Non-Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Barellan Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	B

DRAFT

RECREATION

SPORTS STADIUM

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Week Day Use per hour	\$66.00	\$60.91	\$6.09	\$67.00	1.52%		Y	D
Night Competition Use per hour	\$117.00	\$109.09	\$10.91	\$120.00	2.56%		Y	D
Weekend Competition Use per hour	\$94.00	\$87.27	\$8.73	\$96.00	2.13%		Y	D
Public Holiday Use per hour	\$117.00	\$109.09	\$10.91	\$120.00	2.56%		Y	D
Western Junior League	\$77.00	\$71.82	\$7.18	\$79.00	2.60%		Y	D

OUTDOOR NETBALL COURTS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Outdoor Court Hire – no lights	\$14.00	\$12.73	\$1.27	\$14.00	0.00%	per hour	Y	D
Outdoor Court Hire – with lights	\$25.00	\$22.73	\$2.27	\$25.00	0.00%	per hour	Y	D

SPORTSGROUNDS

NARRANDERA SPORTSGROUND

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Annual Key Deposit	\$90.00	\$90.00	\$0.00	\$90.00	0.00%		N	D
Venue bond	\$1,100.00	\$1,100.00	\$0.00	\$1,100.00	0.00%		N	E
All Codes – senior home game, ground hire & cleaning charge (per game)	\$461.00	\$430.00	\$43.00	\$473.00	2.60%		Y	E

continued on next page

Page 48 of 85

NARRANDERA SPORTSGROUND [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
All Codes – senior finals and special matches (per game)	\$1,158.00	\$1,080.91	\$108.09	\$1,189.00	2.68%	RFL Resolution 11/326 minor finals to be charged at 50%	Y	E
All Codes – Other Events	\$461.00	\$430.00	\$43.00	\$473.00	2.60%	minor events	Y	E
Representative matches all junior Codes – ground hire & cleaning charge (per game)	\$461.00	\$430.00	\$43.00	\$473.00	2.60%		Y	E
Charge per use of the lights	\$0.00	\$0.00	\$0.00	\$0.00	∞	as per previous years for 100, 200 and 500 lux plus 2.5%	Y	D
Telephone charges – responsibility of AFL club					Actual	current cost \$1000 2 lines plus internet.	Y	D
Lighting 100 lux (full oval per hour)	\$25.00	\$23.18	\$2.32	\$25.50	2.00%		Y	D
Lighting 200 lux (full oval per hour)	\$46.00	\$42.73	\$4.27	\$47.00	2.17%		Y	D
Lighting 500 lux (full oval per hour)	\$71.00	\$65.45	\$6.55	\$72.00	1.41%		Y	D
Electricity & Gas charges – responsibility of AFL club					Actual	Club house to be metered and charged	Y	D

HENRY MATHIESON OVAL

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
No charge to Junior sporting bodies for use of the oval	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Narrandera Junior Aussie Rules	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

continued on next page

Page 49 of 85

HENRY MATHIESON OVAL [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Narrandera Junior Cricket Assoc.	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Other Users – 2 hours (Includes deposit of \$25.00 for key)	\$76.00	\$70.91	\$7.09	\$78.00	2.63%		Y	D
Other Users – 4 hours (Includes deposit of \$25.00 for key)	\$102.00	\$94.55	\$9.45	\$104.00	1.96%		Y	D
Other Users – full day (Includes deposit of \$25.00 for key)	\$143.00	\$132.73	\$13.27	\$146.00	2.10%		Y	D
Charges applicable will be determined at the time according to proposed use					Negotiable		Y	E

BARELLAN SPORTSGROUND

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Football – Rugby League/AFL annual ground user charge	\$543.00	\$506.36	\$50.64	\$557.00	2.58%	\$70 per match (Rugby League, events)	Y	E
Football – Rugby League/AFL clean charge for home games (per game)	\$82.00	\$81.82	\$8.18	\$90.00	9.76%		Y	E

OTHER

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Preparation of wickets, cleaning – all fields per match	\$82.00	\$76.36	\$7.64	\$84.00	2.44%		Y	E

TRANSPORT

PLANT HIRE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Plant Hire Operator Hourly Rate	\$52.00	\$50.91	\$5.09	\$56.00	7.69%		Y	C
Plant Hire Operator Costs (Overtime Rate)	\$83.70	\$82.55	\$8.25	\$90.80	8.48%		Y	C
Motor Grader (Price includes Operator)	\$153.80	\$153.64	\$15.36	\$169.00	9.88%		Y	C
Front End Loader (Price includes Operator)	\$174.20	\$185.91	\$18.59	\$204.50	17.39%		Y	C
Backhoe (Price includes Operator)	\$137.60	\$128.45	\$12.85	\$141.30	2.69%		Y	C
Tractor (Price includes Operator)	\$107.20	\$100.09	\$10.01	\$110.10	2.71%		Y	C
S.P. Vibrating Roller (Price includes Operator)	\$119.70	\$121.73	\$12.17	\$133.90	11.86%		Y	C
Tipping Truck – Large 10m3 (Price includes Operator)	\$171.30	\$159.91	\$15.99	\$175.90	2.69%		Y	C
Tipping Truck – Medium 6m3 (Price includes Operator)	\$96.70	\$90.27	\$9.03	\$99.30	2.69%		Y	C
Tipping Truck – Light 2m3 (Price includes Operator)	\$83.00	\$78.09	\$7.81	\$85.90	3.49%		Y	C
Bucket Truck (Price includes Operator)	\$154.50	\$144.27	\$14.43	\$158.70	2.72%		Y	C
Jet Patcher (Price includes Operator)	\$176.50	\$164.82	\$16.48	\$181.30	2.72%		Y	C
Street Sweeper (Price includes Operator)	\$182.90	\$170.73	\$17.07	\$187.80	2.68%		Y	C
Dog Trailer – Tri-axle (exclusive of Operator Cost)	\$34.60	\$44.09	\$4.41	\$48.50	40.17%		Y	C
Combination Roller (exclusive of Operator Cost)	\$26.20	\$24.45	\$2.45	\$26.90	2.67%		Y	C
Slasher (exclusive of Operator Cost)	\$38.80	\$36.18	\$3.62	\$39.80	2.58%		Y	C
Miscellaneous small plant, from (exclusive of Operator Cost)	\$24.20	\$25.64	\$2.56	\$28.20	16.53%		Y	C
Tip Truck (Price includes Operator)	\$161.70	\$151.00	\$15.10	\$166.10	2.72%		Y	C
Twin Steer Truck (Price includes Operator)	\$138.70	\$129.45	\$12.95	\$142.40	2.67%		Y	C
John Deere 5090 Tractor Loader (Price includes Operator)	\$116.60	\$108.91	\$10.89	\$119.80	2.74%		Y	C
Slasher (exclusive of Operator Cost)	\$28.40	\$29.55	\$2.95	\$32.50	14.44%		Y	C
Slasher (exclusive of Operator Cost)	\$46.20	\$43.09	\$4.31	\$47.40	2.60%		Y	C
Tri Axle Float (exclusive of Operator Cost)	\$106.10	\$99.09	\$9.91	\$109.00	2.73%		Y	C
Combination Roller (exclusive of Operator Cost)	\$25.20	\$23.55	\$2.35	\$25.90	2.78%		Y	C
High Pressure Water Jetting Machine (exclusive of Operator Cost)	\$91.40	\$85.36	\$8.54	\$93.90	2.74%		Y	C
Electric Eel Rodding Machine (exclusive of Operator Cost)	\$31.60	\$29.45	\$2.95	\$32.40	2.53%		Y	C

continued on next page

Page 51 of 85

PLANT HIRE [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Excavator (Price includes Operator)	\$106.60	\$108.18	\$10.82	\$119.00	11.63%		Y	C
Skid Steer (Price includes Operator)	\$113.80	\$108.82	\$10.88	\$119.70	5.18%		Y	C
Restoration of road openings <10m2					Actual +10% & GST		Y	C
Restoration of road openings >10m2					Actual +10% & GST		Y	C

ANCILLARY (PRIVATE WORKS)

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Kerb & Gutter – non standard layback					POA		Y	C
Kerb & guttering – frontages					POA		Y	C
Kerb & guttering – back & sides					POA		Y	C
Footpaving – frontages					POA		Y	C
Footpaving – sides					POA		Y	C
Restoration of road openings < 10m2					POA		Y	C
Restoration of road openings > 10m2					POA		Y	C
Stormwater drainage infrastructure contribution on subdivision					POA		Y	B
Roadway drainage infrastructure contribution on subdivision					POA		Y	B
Heavy Vehicle Inspection Fee – Set by RMS					Set by RMS		Y	B
Bore site – rent per annum	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	B
Footpath opening fee – minimum	\$90.40	\$84.36	\$8.44	\$92.80	2.65%		Y	B
Footpath opening fee – restoration					Actual + GST		Y	D
Gravel road opening fee	\$180.90	\$168.91	\$16.89	\$185.80	2.71%		Y	B
Sealed road opening fee – minimum	\$288.30	\$269.18	\$26.92	\$296.10	2.71%		Y	B
Grids and gates – application fee, inspection and advertising					POA		Y	B
supply levels for layback & driveway construction – minimum					POA		Y	B
Local facility sign – annual charge					POA		Y	B

continued on next page

Page 52 of 85

ANCILLARY (PRIVATE WORKS) [continued]

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)			
Local facility charge – initial charge					POA	Y	B
Restoration of road openings					Cost + 45%	Y	C
Permanent closure and transfer of land					Cost + 45%	Y	C

TRUCK WASH

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)			
Truck Wash User Fee – minimum charge per 10 minutes	\$0.00	\$6.55	\$0.65	\$7.20	∞	Y	D

AERODROME

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)			
Passenger landing fees – REX (charged per passenger)	\$9.00	\$6.36	\$0.64	\$7.00	-22.22%	Y	D
Passenger landing fees – Other (charged per passenger)	\$11.30	\$10.73	\$1.07	\$11.80	4.42%	Y	D
Freight landing fees (charged per flight)	\$5.75	\$5.45	\$0.55	\$6.00	4.35%	Y	D
Itinerant aircraft landing fee < 5700 kg MTOW– with no hanger leased with NSC (per flight)	\$22.00	\$20.00	\$2.00	\$22.00	0.00%	Y	D
Itinerant aircraft landing fee > 5700 kg MTOW (per tonne)	\$13.30	\$12.27	\$1.23	\$13.50	1.50%	Y	D

continued on next page

Page 53 of 85

AERODROME [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Landing fees – local users-private (per year)	\$112.75	\$105.50	\$10.55	\$116.05	2.93%		Y	D
Council Hangar rental – single engine / ultra lights (per Week)	\$28.37	\$26.61	\$2.66	\$29.27	3.17%		Y	D
**Private Hangar rental – 1100m2 sites	\$1,573.77	\$1,483.27	\$148.33	\$1,631.60	3.67%	Fee adjusted following updated hanger leases signed off in 2018.	Y	D

DRAFT

COMMUNITY SERVICES

HOME AND COMMUNITY CARE

COMMUNITY TRANSPORT

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
NDIS Services				\$1.00 per km + \$15 administration fee Additional Charges for extra trips may apply Min. Fee: \$18.00		N	n/a	
From Narrandera to Albury	\$63.00	\$63.00	\$0.00	\$63.00	0.00%		N	E
From Narrandera to Wagga Wagga	\$38.00	\$38.00	\$0.00	\$38.00	0.00%		N	E
From Narrandera to Griffith	\$38.00	\$38.00	\$0.00	\$38.00	0.00%		N	E
From Narrandera to Leeton	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	E
From Leeton to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%		N	E
From Leeton to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%		N	E
From Leeton to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%		N	E
From Leeton to Narrandera	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	E
From Leeton to Golden Apple (subsidised)	\$8.00	\$8.00	\$0.00	\$8.00	0.00%		N	E
From Leeton to Yanco/Wamoon	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	E
From Leeton to Whitton	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	E
From Barellan to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%		N	E
From Barellan to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%		N	E
From Barellan to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%		N	E
From Barellan to Leeton (Medical)	\$22.00	\$22.00	\$0.00	\$22.00	0.00%		N	E
From Barellan to Narrandera	\$23.00	\$23.00	\$0.00	\$23.00	0.00%		N	E
Narrandera and/or Leeton Local Trips – one way	\$5.00	\$5.00	\$0.00	\$5.00	0.00%		N	E
Narrandera and/or Leeton Local Trips – return	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	E
Prescheduled Bus Trips From Narrandera to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E
Prescheduled Bus Trips From Leeton to Wagga Wagga	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	E
Prescheduled Bus Trips From Barellan to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E

continued on next page

Page 55 of 85

COMMUNITY TRANSPORT [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Prescheduled Bus Trips From Barellan to Leeton	\$13.00	\$13.00	\$0.00	\$13.00	0.00%		N	E
Leeton Local Bus Run	\$8.00	\$8.00	\$0.00	\$8.00	0.00%		N	E

HOME MODIFICATION

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Home Modification – Full Pension					65% of Total Cost		N	E
Home Modification – No Pension					85% of Total Cost		N	E
Home Modification – Part Pension					75% of Total Cost		N	E

HOME MAINTENANCE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Home Maintenance					POA		N	E
Maintenance – Gardening & Mowing					POA		N	E

SOCIAL SUPPORT

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Local Social Support Trip					\$10 for the first hour and \$5.00 for every hour after		N	E
NDIS Services					\$44.72 per hour Min. Fee: \$44.72		N	n/a

continued on next page

Page 56 of 85

SOCIAL SUPPORT [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Out of Town Social Support Trip					POA		N	E

LIBRARY

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Photocopying – A4 – Black & White – Per copy	\$0.30	\$0.27	\$0.03	\$0.30	0.00%		Y	E
Photocopying – A4 – Colour – Per copy	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	E
Photocopying – A3 – Black & White – Per copy	\$0.60	\$0.55	\$0.05	\$0.60	0.00%		Y	E
Photocopying – A3 – Colour – Per copy	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	E
Colour Printing Text – A4 Per copy	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	D
Colour printing Images – A4 Per copy	\$3.20	\$3.00	\$0.30	\$3.30	3.13%		Y	D
Scanning (per page)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
Print outs B & W	\$0.40	\$0.36	\$0.04	\$0.40	0.00%		Y	D
Internet Charges – per hour	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	D
Local Fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
STD Fax – per page	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	D
ISDN Fax – per page	\$5.10	\$4.73	\$0.47	\$5.20	1.96%		Y	D
Receipt of Fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
Room Hire – Full Day Uncatered	\$84.00	\$78.64	\$7.86	\$86.50	2.98%		Y	D
Room Hire – Half Day Uncatered	\$42.00	\$39.09	\$3.91	\$43.00	2.38%		Y	D
2 hours or less	\$21.00	\$19.55	\$1.95	\$21.50	2.38%		Y	D
Key & Electronic Device for access to Council Library (Deposit)	\$40.00	\$41.00	\$0.00	\$41.00	2.50%		N	E

continued on next page

Page 57 of 85

LIBRARY [continued]

Name	Year 18/19	Year 19/20			Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)			
Replacement of Key/Locks/Electronic Device if lost by Hirer					Actual	Y	D
DRAFT							
Lost or Damaged Item – Replacement Cost					Actual	Y	D

ARTS & COMMUNITY CENTRE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Four week hire – Gallery & Office Access	\$360.00	\$335.45	\$33.55	\$369.00	2.50%	Fee reflects fact that users must hire both rooms even if they wish to exhibit in only one.	Y	C
Three week hire – Gallery Rooms & Office Access	\$262.00	\$244.55	\$24.45	\$269.00	2.67%	This is a new fee.	Y	C
Two week hire – Gallery Rooms & Office Access	\$203.00	\$189.09	\$18.91	\$208.00	2.46%	Fee now reflects the fact that users must hire both rooms even where they wish to exhibit or hold a function in one room only.	Y	C
One week hire – Gallery Rooms & Office Access	\$102.00	\$94.55	\$9.45	\$104.00	1.96%		Y	
Day Hire – up to 8 hours – Gallery Rooms & Office Access	\$79.00	\$73.64	\$7.36	\$81.00	2.53%		Y	C
Cleaning Fee (To be charged at time of hire – non refundable).	\$150.00	\$140.00	\$14.00	\$154.00	2.67%		Y	C
Percentage Payable on artworks sold by exhibitors				10% Commission			Y	C
Use of kitchen	\$56.50	\$52.73	\$5.27	\$58.00	2.65%		Y	C
Office hire – per day	\$17.00	\$15.91	\$1.59	\$17.50	2.94%		Y	C
Office hire – per week	\$90.00	\$84.09	\$8.41	\$92.50	2.78%		Y	C

continued on next page

Page 50 of 85

ARTS & COMMUNITY CENTRE [continued]

Venue Hire Bond (Payable upon hiring. Refundable following satisfactory post hire building inspection).	\$200.00	\$205.40	\$0.00	\$205.40	2.70%	This fee for private hire was increased and expanded in 2018-2019 to become a Venue Hire Bond (payable upon hiring and refundable when building has been inspected and found to be in the same condition as at time of hire).	N	C
Key Deposit (Refundable when key returned)	\$100.00	\$102.00	\$0.00	\$102.00	2.00%		N	C
"Friends of the Centre" hire for fundraiser for Centre	\$45.00	\$41.82	\$4.18	\$46.00	2.22%		Y	C

continued on next page

Page 60 of 85

ARTS & COMMUNITY CENTRE [continued]

Replacement of Key/Locks/Electronic Device if lost by Hirer		Actual	The replacement cost for loss of a key and fob is substantial as it requires the replacement of locks and recalibration of the security system. Therefore the amount charged for loss of the key and fob unit is cost recovered in full for the Actual cost to Council for the replacement process.	Y	n/a
---	--	--------	---	---	-----

DRAFT

NOOSH

NARRANDERA OUT OF SCHOOL HOURS CARE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
NOOSH – Booked Days	\$23.00	\$24.00	\$0.00	\$24.00	4.35%	2018-19 Leeton Fee \$23.00 with estimated increase of 2.5% rounded up to nearest dollar	N	n/a

continued on next page

Page 61 of 85

NARRANDERA OUT OF SCHOOL HOURS CARE [continued]

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
NOOSH – Casual Days	\$28.00	\$29.00	\$0.00	\$29.00	3.57%	2018-19 Leeton Fee of \$28.00 with estimated increase of 2.5% rounded up to nearest dollar	N	n/a

NARRANDERA VACATION CARE – BOOKED DAYS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Local Days	\$49.50	\$51.00	\$0.00	\$51.00	3.03%	2018-19 Leeton Fee of \$49.50 with estimated increase of 2.5% rounded up to nearest dollar	N	n/a
Excursion Days	\$55.50	\$58.00	\$0.00	\$58.00	4.50%	2018-19 Leeton Fee of \$55.50 with estimated increase of 2.5% rounded up to nearest dollar	N	n/a

NARRANDERA VACATION CARE – CASUAL DAYS

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Local Days	\$55.50	\$58.00	\$0.00	\$58.00	4.50%	2018-19 Leeton Fee of \$55.50 with estimated increase of 2.5% rounded up to nearest dollar.	N	n/a
Excursion Days	\$61.00	\$63.00	\$0.00	\$63.00	3.28%		N	n/a

DRAFT

ECONOMIC AFFAIRS

VISITOR INFORMATION CENTRE

Name	Year 18/19	Year 19/20				Comment	GST	Pricing Policy
	Last YR Fee	Fee	GST	Fee	Increase			
	(incl. GST)	(excl. GST)		(incl. GST)	%			
Photocopies – A4 single sided copies (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	
Photocopies – A3 single sided copies (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	n/a
Photocopies – A4 single sided copies (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	n/a
Photocopies – A3 single sided copies (Colour)	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	n/a
A4 multiple copies 10 – 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	n/a
A4 multiple copies > 100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Y	n/a
A3 multiple copies 10 – 100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	n/a
A3 multiple copies > 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	n/a
A4 multiple copies 10 – 100 (Colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Y	n/a
A4 multiple copies > 100 (Colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	n/a
A3 multiple copies 10 – 100 (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	n/a
A3 multiple copies > 100 (Colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	n/a
Tour Groups	Tours on Public Holidays will be subject to a surcharge of \$2 per person. Min. Fee: \$1.00						N	\$1 per person on coach tour n/a

Explanation Table

Label Keys

Last YR Fee (incl. GST)	Fee (incl. GST) (18/19)
Fee (excl. GST)	Fee (excl. GST) (19/20)
GST	GST Amount (19/20)
Fee (incl. GST)	Fee (incl. GST) (19/20)
Increase %	Increase on LY (19/20)
Comment	Comment (19/20)
GST	GST Flag (Y/N) (19/20)
Description	Description & Detail
Pricing Policy	Pricing Policy
Min. Fee	Minimum Fee (for Descriptive Fees)

Classifications Keys

Pricing Policy

A	Regulatory charges fixed by legislation
B	Regulatory charges not fixed by legislation
C	Full cost recovery charges plus commercial mark up
D	Full cost recovery charges
E	Zero or partial cost recovery charges
n/a	not applicable

Fee Name

Parent

Page

Index of all fees

Other

"Friends of the Centre" hire for fundraiser for Centre
 **Private Hangar rental – 1100m2 sites

[ARTS & COMMUNITY CENTRE]
 [AERODROME]

60
 54

1

100mm connection
 100mm connection
 100mm metered connection
 100mm metered connection

[EFFLUENT REUSE SYSTEM ACCESS CHARGE]
 [EFFLUENT REUSE SYSTEM METERED CONNECTION]
 [METERED CONNECTION]
 [TESTING FEES]

44
 44
 41
 42

2

2 hours or less
 20mm connection
 20mm connection
 20mm meter installation
 20mm metered connection
 20mm metered connection
 25mm connection
 25mm connection
 25mm meter installation
 25mm metered connection
 25mm metered connection

[LIBRARY]
 [EFFLUENT REUSE SYSTEM ACCESS CHARGE]
 [EFFLUENT REUSE SYSTEM METERED CONNECTION]
 [METERED CONNECTION]
 [METERED CONNECTION]
 [TESTING FEES]
 [EFFLUENT REUSE SYSTEM ACCESS CHARGE]
 [EFFLUENT REUSE SYSTEM METERED CONNECTION]
 [METERED CONNECTION]
 [METERED CONNECTION]
 [TESTING FEES]

57
 43
 44
 41
 41
 42
 43
 44
 42
 41
 42

3

32mm connection
 32mm connection
 32mm metered connection
 32mm metered connection

[EFFLUENT REUSE SYSTEM ACCESS CHARGE]
 [EFFLUENT REUSE SYSTEM METERED CONNECTION]
 [METERED CONNECTION]
 [TESTING FEES]

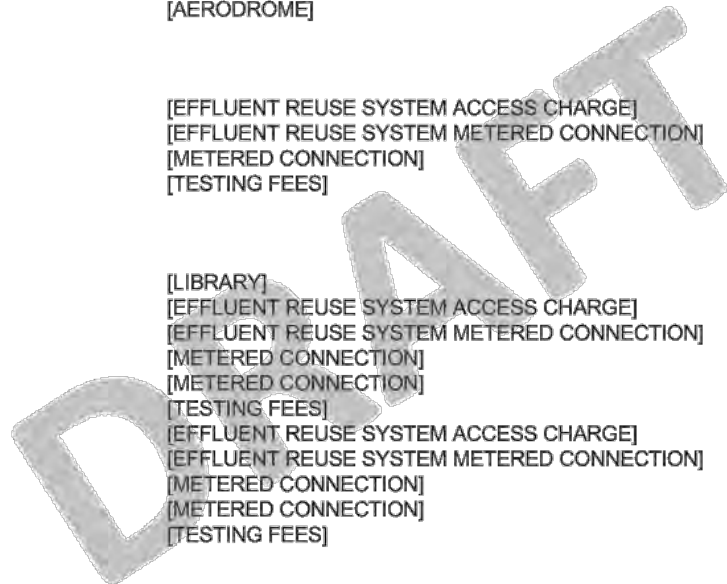
43
 44
 41
 42

4

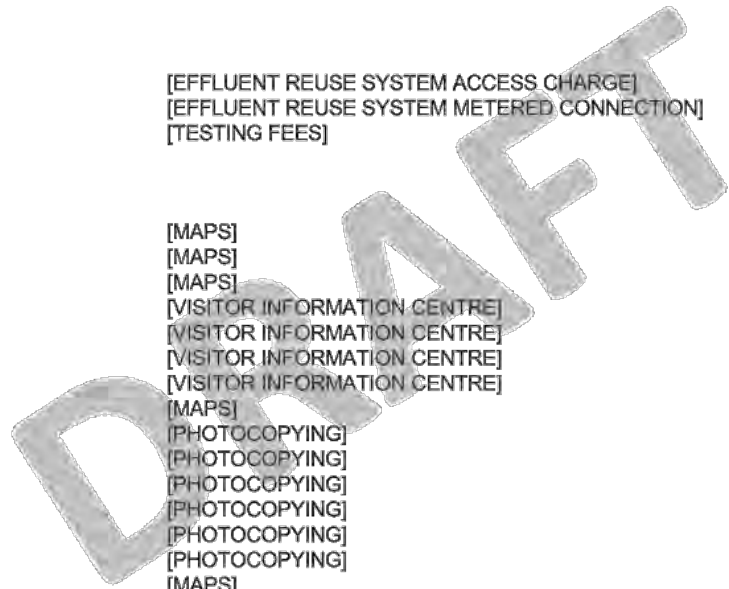
40mm connection
 40mm connection
 40mm metered connection
 40mm metered connection

[EFFLUENT REUSE SYSTEM ACCESS CHARGE]
 [EFFLUENT REUSE SYSTEM METERED CONNECTION]
 [METERED CONNECTION]
 [TESTING FEES]

43
 44
 41
 42



Fee Name	Parent	Page
5		
50mm connection	[EFFLUENT REUSE SYSTEM ACCESS CHARGE]	44
50mm connection	[EFFLUENT REUSE SYSTEM METERED CONNECTION]	44
50mm metered connection	[METERED CONNECTION]	41
50mm metered connection	[TESTING FEES]	42
8		
80mm connection	[EFFLUENT REUSE SYSTEM ACCESS CHARGE]	44
80mm connection	[EFFLUENT REUSE SYSTEM METERED CONNECTION]	44
80mm metered connection	[TESTING FEES]	42
A		
A0 single page map	[MAPS]	10
A1 single page map	[MAPS]	10
A2 single page map	[MAPS]	10
A3 multiple copies > 100 (B&W)	[VISITOR INFORMATION CENTRE]	64
A3 multiple copies > 100 (Colour)	[VISITOR INFORMATION CENTRE]	64
A3 multiple copies 10 – 100 (B&W)	[VISITOR INFORMATION CENTRE]	64
A3 multiple copies 10 – 100 (Colour)	[VISITOR INFORMATION CENTRE]	64
A3 multiple page map	[MAPS]	10
A3 multiple pages > 100 (B&W)	[PHOTOCOPYING]	9
A3 multiple pages > 100 (Colour)	[PHOTOCOPYING]	9
A3 multiple pages 10 – 100 (B&W)	[PHOTOCOPYING]	9
A3 multiple pages 10 – 100 (Colour)	[PHOTOCOPYING]	9
A3 per page (B&W)	[PHOTOCOPYING]	9
A3 per page (Colour)	[PHOTOCOPYING]	9
A3 single page map	[MAPS]	10
A4 multiple copies > 100 (B&W)	[VISITOR INFORMATION CENTRE]	64
A4 multiple copies > 100 (Colour)	[VISITOR INFORMATION CENTRE]	64
A4 multiple copies 10 – 100 (B&W)	[VISITOR INFORMATION CENTRE]	64
A4 multiple copies 10 – 100 (Colour)	[VISITOR INFORMATION CENTRE]	64
A4 multiple page map	[MAPS]	10
A4 multiple pages > 100 (B&W)	[PHOTOCOPYING]	9
A4 multiple pages > 100 (Colour)	[PHOTOCOPYING]	9
A4 multiple pages 10 – 100 (B&W)	[PHOTOCOPYING]	9
A4 multiple pages 10 – 100 (Colour)	[PHOTOCOPYING]	9
A4 per page (B&W)	[PHOTOCOPYING]	9
A4 per page (Colour)	[PHOTOCOPYING]	9
A4 single page map	[MAPS]	9
Abandoned vehicles – administration fee	[ABANDONED VEHICLES]	18



continued on next page

Page 67 of 85

Fee Name	Parent	Page
A [continued]		
Abandoned vehicles – impounding fee	[ABANDONED VEHICLES]	17
Abandoned vehicles – towing fee	[ABANDONED VEHICLES]	18
Additional Cost > 24m Water Service Length	[METERED CONNECTION]	41
Administration & processing Fee	[RATING/PROPERTY MATTERS]	13
Adult Admission	[PARKSIDE MUSEUM COTTAGE]	7
Advertised Developments – advertising fees (cl 252 EPAR 2000)	[ADDITIONAL FEES]	25
Advertising Base Fee	[ADDITIONAL FEES]	25
All Codes – Other Events	[NARRANDERA SPORTSGROUND]	49
All Codes – senior finals and special matches (per game)	[NARRANDERA SPORTSGROUND]	49
All Codes – senior home game, ground hire & cleaning charge (per game)	[NARRANDERA SPORTSGROUND]	48
Allocation of allotment, interment of ashes, refill, memorial plaque and perpetual mntce	[NARRANDERA – ROSE GARDEN]	37
Allocation of allotment, interment of ashes, refill, memorial plaque and perpetual mntce	[BARELLAN – ROSE GARDEN]	39
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	[NARRANDERA – NICHE WALL]	37
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	[BARELLAN – NICHE WALL]	39
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	[GRONG GRONG – NICHE WALL]	40
Alteration to existing connection	[SEWER OTHER CHARGES]	46
Animal carcass – companion animal / pet, eg: cat, dog	[NARRANDERA DEPOT]	32
Animal carcass – large stock, eg: cattle, horse	[NARRANDERA DEPOT]	32
Animal carcass – small stock, eg: sheep, goat	[NARRANDERA DEPOT]	32
Annual Key Deposit	[NARRANDERA SPORTSGROUND]	48
Annual lease/licence fee	[LEASE OF UNUSED ROADS/LAND]	11
Annual lease/licence fee for a pipeline or similar located on/under/adjacent to Council managed land	[LEASE OF UNUSED ROADS/LAND]	11
Annual lease/licence fee for grazing purposes per hectare	[LEASE OF UNUSED ROADS/LAND]	12
Annual Trade Waste charge per K/L	[SEWER OTHER CHARGES]	46
Annual Trade Waste Fee	[SEWER OTHER CHARGES]	46
Annual Trade Waste Inspection Fee	[SEWER OTHER CHARGES]	46
Any given activity requiring s68 approval – other than Mobile Food Vendors	[LOCAL GOVERNMENT ACT S68 APPROVAL]	22
Application fee – Amendment of records	[APPLICATION FEE]	14
Application fee – Initial Formal Application – all other requests (no reductions permissible for this application fee)	[APPLICATION FEE]	14
Application fee – Initial Formal Application – own personal affairs (no reductions permissible for this application fee)	[APPLICATION FEE]	14

continued on next page

Page 68 of 85

Fee Name	Parent	Page
A [continued]		
Application fee – Internal Review of determination (no reductions permissible for this application fee)	[APPLICATION FEE]	14
Application for certificate of compliance – swimming pool – reinspection fee	[SWIMMING POOLS]	22
Application for dwelling entitlement	[DEVELOPMENT OTHER]	29
Application for Subdivision Certificate	[SUBDIVISIONS]	27
Asbestos or materials containing asbestos – per cubic metre – by prior arrangement only	[NARRANDERA DEPOT]	32
Assessment of an application to lease/licence/purchase Council managed land	[LEASE OF UNUSED ROADS/LAND]	12
Assessment of application for the use of part of a Council footpath such as a hoarding or other barrier	[USE OF FOOTPATH]	15
B		
Backhoe (Price includes Operator)	[PLANT HIRE]	51
Barellan domestic recycled waste collection 240L – per bin	[BARELLAN]	34
Barellan domestic waste availability	[BARELLAN]	34
Barellan domestic waste collection 240L – per bin	[BARELLAN]	34
Barellan non-domestic recycled waste collection 240L – per bin	[BARELLAN]	34
Barellan non-domestic waste availability	[BARELLAN]	34
Barellan non-domestic waste collection 240L – per bin	[BARELLAN]	34
Barellan Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	[STORMWATER CHARGES]	47
Barellan Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	[STORMWATER CHARGES]	47
Barellan Non-Residential assessments – non strata \$25 first 350m sq or part thereof	[STORMWATER CHARGES]	47
Barellan Non-Residential assessments – strata	[STORMWATER CHARGES]	47
Barellan Residential assessment – non strata	[STORMWATER CHARGES]	47
Barellan Residential assessment – strata	[STORMWATER CHARGES]	47
Batteries	[NARRANDERA & BARELLAN DEPOT]	33
Bike offences – impound and release fee – 1st offence	[BICYCLE & SKATEBOARD OFFENCES]	17
Bike offences – impound and release fee – 2nd offence	[BICYCLE & SKATEBOARD OFFENCES]	17
Bike offences – sale of bike following 3rd offence	[BICYCLE & SKATEBOARD OFFENCES]	17
Boarding Houses	[INSPECTION FEES]	20
Bond for animal traps – refundable	[ANIMAL CONTROL – PETS]	16
Bore site – rent per annum	[ANCILLARY (PRIVATE WORKS)]	52
Box trailer or utility – clean green waste	[NARRANDERA & BARELLAN DEPOT]	33

continued on next page

Page 69 of 85

Fee Name	Parent	Page
B [continued]		
Box trailer or utility – sorted waste into designated area	[NARRANDERA DEPOT]	32
Box trailer or utility – unsorted waste	[NARRANDERA & BARELLAN DEPOT]	33
Bucket Truck (Price includes Operator)	[PLANT HIRE]	51
Building certificate – classes 2 to 9 – 200 to 2,000 metres square	[BUILDING CERTIFICATES]	31
Building certificate – classes 2 to 9 – over 2,000 square metres	[BUILDING CERTIFICATES]	31
Building certificate – classes 2 to 9 – up to 200 square metres	[BUILDING CERTIFICATES]	31
Building certificate – dwellings and outbuildings, eg: sheds – Class 1a, 10a, 10b (cl 260 EPA 1979)	[BUILDING CERTIFICATES]	31
Building records search – per hour	[DEVELOPMENT OTHER]	28
C		
Car bodies	[NARRANDERA DEPOT]	32
Car boot load – sorted waste into designated area	[NARRANDERA & BARELLAN DEPOT]	32
Car boot load – unsorted waste	[NARRANDERA & BARELLAN DEPOT]	32
Caravan Parks	[INSPECTION FEES]	21
Certificate – s9.34-s9.37 – certificate as to outstanding notices / orders – per lot (EP&A 1979)	[DEVELOPMENT CERTIFICATES]	28
Certificate – 735A – certificate as to outstanding notices / orders – per lot (LGA 1993)	[DEVELOPMENT CERTIFICATES]	28
Certificate of Compliance – prescribed enclosure (maximum fee)	[ANIMAL CONTROL – PETS]	16
Certificate of compliance application – swimming pool	[SWIMMING POOLS]	22
Certified copy – document, plan, or map (cl 262 EPAR 2000)	[DEVELOPMENT OTHER]	28
Chair Hire	[BARELLAN HALL]	6
Chair Hire	[GRONG GRONG HALL]	6
Charge per use of the lights	[NARRANDERA SPORTSGROUND]	49
Charges applicable will be determined at the time according to proposed use	[HENRY MATHIESON OVAL]	50
Children / Student Admission	[PARKSIDE MUSEUM COTTAGE]	7
Children Under 5 – Free	[PARKSIDE MUSEUM COTTAGE]	7
Clean fill – virgin, excavated, natural material	[NARRANDERA DEPOT]	32
Cleaning Fee (To be charged at time of hire – non refundable).	[ARTS & COMMUNITY CENTRE]	59
Colour printing Images – A4 Per copy	[LIBRARY]	57
Colour Printing Text – A4 Per copy	[LIBRARY]	57
Combination Roller (exclusive of Operator Cost)	[PLANT HIRE]	51
Combination Roller (exclusive of Operator Cost)	[PLANT HIRE]	51
Commercial user	[COMMUNICATIONS TOWER, NGURANG ROAD]	13
Complying Development Certificate – Class 1 & 10 – development cost up to \$10,000	[COMPLYING DEVELOPMENTS]	25
Complying Development Certificate – Class 1 & 10 – development cost \$10,001 – \$20,000	[COMPLYING DEVELOPMENTS]	25

continued on next page

Page 70 of 85

Fee Name	Parent	Page
C [continued]		
Complying Development Certificate – Class 1 & 10 – development cost \$100,001 – \$150,000	[COMPLYING DEVELOPMENTS]	25
Complying Development Certificate – Class 1 & 10 – development cost \$150,001 – \$250,000	[COMPLYING DEVELOPMENTS]	25
Complying Development Certificate – Class 1 & 10 – development cost \$20,001 – \$50,000	[COMPLYING DEVELOPMENTS]	25
Complying Development Certificate – Class 1 & 10 – development cost \$50,001 – \$100,000	[COMPLYING DEVELOPMENTS]	25
Complying Development Certificate – Class 1 & 10 – development cost over \$250,001	[COMPLYING DEVELOPMENTS]	25
Complying Development Certificate – Class 2 to 9 – development cost \$10,001 – \$20,000	[COMPLYING DEVELOPMENTS]	26
Complying Development Certificate – Class 2 to 9 – development cost \$100,001 – \$250,000	[COMPLYING DEVELOPMENTS]	26
Complying Development Certificate – Class 2 to 9 – development cost \$20,001 – \$50,000	[COMPLYING DEVELOPMENTS]	26
Complying Development Certificate – Class 2 to 9 – development cost \$250,001 – \$500,000	[COMPLYING DEVELOPMENTS]	26
Complying Development Certificate – Class 2 to 9 – development cost \$50,001 – \$100,000	[COMPLYING DEVELOPMENTS]	26
Complying Development Certificate – Class 2 to 9 – development cost over \$500,001	[COMPLYING DEVELOPMENTS]	26
Complying Development Certificate – Class 2 to 9 – development cost up to \$10,000	[COMPLYING DEVELOPMENTS]	25
Concurrence fee for each concurrence authority / approval body (cl 252A EPAR 2000)	[ADDITIONAL FEES]	25
Construction Certificate – building cost \$100,001 – \$250,000	[CONSTRUCTION CERTIFICATES]	30
Construction Certificate – building cost \$5,001 – \$100,000	[CONSTRUCTION CERTIFICATES]	30
Construction Certificate – building cost over \$250,001	[CONSTRUCTION CERTIFICATES]	30
Construction Certificate – building cost up to \$5,000	[CONSTRUCTION CERTIFICATES]	29
Consumption charge per kilolitre recorded as consumed (Feb & May Accounts)	[WATER CONSUMPTION CHARGES]	43
Consumption charge per kilolitre recorded as consumed (November Account)	[WATER CONSUMPTION CHARGES]	43
Coolroom Hire	[BARELLAN HALL]	6
Coolroom Hire (3 day hire)	[GRONG GRONG HALL]	6
Copy of building certificate (cl 261 EPAR 2000)	[BUILDING CERTIFICATES]	31
Costs of advertising, survey, registration transfer and associated costs	[LEASE OF UNUSED ROADS/LAND]	12
Council Hangar rental – single engine / ultra lights (per Week)	[AERODROME]	54
Critical stage and other inspections – undertaken by contractor	[CONSTRUCTION INSPECTIONS]	31

continued on next page

Page 71 of 85

Fee Name	Parent	Page
C [continued]		
Critical stage inspection as per consent conditions – up to 3 inspections	[CONSTRUCTION INSPECTIONS]	30
Critical stage inspection as per consent conditions – up to 3 inspections – undertaken by contractor	[CONSTRUCTION INSPECTIONS]	30
Critical stage inspection as per consent conditions – up to 6 inspections	[CONSTRUCTION INSPECTIONS]	30
Critical stage inspection as per consent conditions – up to 6 inspections – undertaken by contractor	[CONSTRUCTION INSPECTIONS]	30
D		
DA fee – development not involving building, demolition or subdivision (cl 250 EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee – dwelling with estimated construction cost \$100,000 or less (cl 247 EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee – estimate cost \$1,000,001 – \$10,000,000 (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee – estimated cost \$250,001 – \$500,000 (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee – estimated cost \$5,001 – \$50,000 (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee – estimated cost \$50,001 – \$250,000 (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee – estimated cost more than \$10,000,000 (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee – estimated cost up to \$5,000 (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee – estimated cost up to \$500,001 – \$1,000,000 (cl 246 EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
DA fee for advertisements (cl 246B EPAR 2000)	[DEVELOPMENT APPLICATIONS]	24
Daily maintenance and sustenance fee per animal	[ANIMAL CONTROL – PETS]	16
Daily maintenance and sustenance fee per animal	[STOCK IMPOUNDING FEES]	17
Day Hire – up to 8 hours – Gallery Rooms & Office Access	[ARTS & COMMUNITY CENTRE]	59
Debutante Ball Practice	[BARELLAN HALL]	6
Deposit for a key providing access to a Council asset (excluding the Narrandera Shire Library)	[KEY DEPOSIT]	8
Designated Development – maximum additional fee (cl 251 EPAR 2000)	[ADDITIONAL FEES]	24
Designated Developments – advertising fees (cl 252 EPAR 2000)	[ADDITIONAL FEES]	24
Development requiring advertising (cl 252 EPAR 2000) in accordance with an environmental planning instrument or development control plan; not designated, advertised or prohibited development	[ADDITIONAL FEES]	25
Development requiring concurrence – processing fee for each concurrence authority / approval body (cl 252A EPAR 2000)	[ADDITIONAL FEES]	25

continued on next page

Page 72 of 85

Fee Name	Parent	Page
D [continued]		
Disinterment of ashes, repairs to exterior of niche	[NARRANDERA – NICHE WALL]	37
Disinterment of ashes, repairs to exterior of niche	[GRONG GRONG – NICHE WALL]	40
Disinterment of ashes, repairs to garden edge	[NARRANDERA – ROSE GARDEN]	37
Disinterment of ashes, repairs to garden edge	[BARELLAN – NICHE WALL]	39
Disinterment of ashes, repairs to garden edge	[BARELLAN – ROSE GARDEN]	39
Dog Trailer – Tri-axle (exclusive of Operator Cost)	[PLANT HIRE]	51
Drum Muster approved containers – by prior arrangement only	[NARRANDERA & BARELLAN DEPOT]	33
E		
Electric Eel Rodding Machine (exclusive of Operator Cost)	[PLANT HIRE]	51
Electricity & Gas charges – responsibility of AFL club	[NARRANDERA SPORTSGROUND]	49
Emergency Centre (Old RFS Room Only) Hire – Full day uncatered	[EMERGENCY OPERATIONS CENTRE]	8
Emergency Centre Building Hire (Excl Old RFS room) – Full day Uncatered	[EMERGENCY OPERATIONS CENTRE]	8
Estimate Account – based on same period 12 months previous	[WATER CONSUMPTION CHARGES]	43
Euthanasia administration fee – identifiable owner	[ANIMAL CONTROL – PETS]	16
Euthanasia fee – identifiable owner	[ANIMAL CONTROL – PETS]	16
Event stallholder food vendor per occasion in CBD areas	[STALLHOLDERS]	10
Event stallholder food vendor per occasion other than in CBD areas	[STALLHOLDERS]	11
Event stallholder regular merchandise vendor other than in CBD areas	[STALLHOLDERS]	11
Event stallholder regular merchandise vendor per occasion in CBD areas	[STALLHOLDERS]	10
Excavator (Price includes Operator)	[PLANT HIRE]	52
Excursion Days	[NARRANDERA VACATION CARE – BOOKED DAYS]	62
Excursion Days	[NARRANDERA VACATION CARE – CASUAL DAYS]	63
F		
Family Discount (2x2)	[PARKSIDE MUSEUM COTTAGE]	7
Fee for Council officer to process pool registration	[SWIMMING POOLS]	23
Food Premises	[INSPECTION FEES]	19
Food Warmer Hire	[GRONG GRONG HALL]	6
Football – Rugby League/AFL annual ground user charge	[BARELLAN SPORTSGROUND]	50
Football – Rugby League/AFL clean charge for home games (per game)	[BARELLAN SPORTSGROUND]	50
Footpath opening fee – minimum	[ANCILLARY (PRIVATE WORKS)]	52
Footpath opening fee – restoration	[ANCILLARY (PRIVATE WORKS)]	52
Footpaving – frontages	[ANCILLARY (PRIVATE WORKS)]	52
Footpaving – sides	[ANCILLARY (PRIVATE WORKS)]	52
Four week hire – Gallery & Office Access	[ARTS & COMMUNITY CENTRE]	59

continued on next page

Page 73 of 85

Fee Name	Parent	Page
F [continued]		
Freight landing fees (charged per flight)	[AERODROME]	53
From Barellan to Albury	[COMMUNITY TRANSPORT]	55
From Barellan to Griffith	[COMMUNITY TRANSPORT]	55
From Barellan to Leeton (Medical)	[COMMUNITY TRANSPORT]	55
From Barellan to Narrandera	[COMMUNITY TRANSPORT]	55
From Barellan to Wagga Wagga	[COMMUNITY TRANSPORT]	55
From Leeton to Albury	[COMMUNITY TRANSPORT]	55
From Leeton to Golden Apple (subsidised)	[COMMUNITY TRANSPORT]	55
From Leeton to Griffith	[COMMUNITY TRANSPORT]	55
From Leeton to Narrandera	[COMMUNITY TRANSPORT]	55
From Leeton to Wagga Wagga	[COMMUNITY TRANSPORT]	55
From Leeton to Whitton	[COMMUNITY TRANSPORT]	55
From Leeton to Yanco/Wamoon	[COMMUNITY TRANSPORT]	55
From Narrandera to Albury	[COMMUNITY TRANSPORT]	55
From Narrandera to Griffith	[COMMUNITY TRANSPORT]	55
From Narrandera to Leeton	[COMMUNITY TRANSPORT]	55
From Narrandera to Wagga Wagga	[COMMUNITY TRANSPORT]	55
Front End Loader (Price includes Operator)	[PLANT HIRE]	51
Full day uncatered	[COUNCIL CHAMBERS]	7
Full day uncatered	[INTERVIEW ROOM]	7
Full day uncatered	[RAILWAY STATION MEETING ROOM]	8
G		
Gas Bottles – over 9kg	[NARRANDERA DEPOT]	32
Gas Bottles up to 9 kg	[NARRANDERA DEPOT]	32
General research fee <15 mins	[RESEARCH FEE]	15
General research fee >15 mins (calculated hourly on a pro-rata basis)	[RESEARCH FEE]	15
General street stallholder booking fee per occasion in CBD areas	[STALLHOLDERS]	10
Government & not for profit users (by negotiation but not less than the applicable commercial user charge set by Council)	[COMMUNICATIONS TOWER, NGURANG ROAD]	12
Gravel road opening fee	[ANCILLARY (PRIVATE WORKS)]	52
Grids and gates – application fee, inspection and advertising	[ANCILLARY (PRIVATE WORKS)]	52
Grong Grong domestic recycled waste collection 240L – per bin	[GRONG GRONG]	35
Grong Grong domestic waste availability	[GRONG GRONG]	35
Grong Grong domestic waste collection 240L – per bin	[GRONG GRONG]	35
Grong Grong non-domestic recycled waste collection 240L – per bin	[GRONG GRONG]	35
Grong Grong non-domestic waste availability	[GRONG GRONG]	35
Grong Grong non-domestic waste collection 240L – per bin	[GRONG GRONG]	35

Fee Name	Parent	Page
H		
Hairdressing Salons/Beauty Parlours	[INSPECTION FEES]	19
Half day or less uncatered	[COUNCIL CHAMBERS]	7
Half day or less uncatered	[INTERVIEW ROOM]	7
Half day or less uncatered	[RAILWAY STATION MEETING ROOM]	8
Hall Hire (Only)	[GRONG GRONG HALL]	6
Hall, Supper & Kitchen Room Hire (Private)	[GRONG GRONG HALL]	6
Hall, Supper & Kitchen Room Hire (Public Event-Entry Fee)	[GRONG GRONG HALL]	6
Headstone/Monument Permit	[NARRANDERA – GENERAL CEMETERY]	36
Headstone/Monument Permit	[NARRANDERA – LAWN CEMETERY]	36
Headstone/Monument Permit	[BARELLAN – GENERAL CEMETERY]	38
Headstone/Monument Permit	[BARELLAN – LAWN CEMETERY]	38
Headstone/Monument Permit	[GRONG GRONG – GENERAL CEMETERY]	40
Health inspection – undertaken by contractor	[INSPECTION FEES]	21
Heavy Vehicle Inspection Fee – Set by RMS	[ANCILLARY (PRIVATE WORKS)]	52
High Pressure Water Jetting Machine (exclusive of Operator Cost)	[PLANT HIRE]	51
Hire of Large Meeting Room Full day uncatered	[COMMUNITY SERVICES BUILDING]	8
Hire of Large Meeting Room Half day or less uncatered	[COMMUNITY SERVICES BUILDING]	8
Hire of small meeting room for a full day – uncatered	[COMMUNITY SERVICES BUILDING]	8
Hire of small meeting room for half day or less – uncatered	[COMMUNITY SERVICES BUILDING]	8
Home Maintenance	[HOME MAINTENANCE]	56
Home Modification – Full Pension	[HOME MODIFICATION]	56
Home Modification – No Pension	[HOME MODIFICATION]	56
Home Modification – Part Pension	[HOME MODIFICATION]	56
Hydrant Testing Fee	[OTHER FEES]	42
I		
Impounding release fee – 1st offence	[ANIMAL CONTROL – PETS]	16
Impounding release fee – 2nd or further offences	[ANIMAL CONTROL – PETS]	16
Inspection – 48 hours notice	[ENGINEERING INSPECTIONS]	31
Inspection – less than 48 hours notice	[ENGINEERING INSPECTIONS]	31
Inspection – undertaken by contractor	[ENGINEERING INSPECTIONS]	31
Installation of new keying system if lost key is a significant key	[KEY DEPOSIT]	8
Interest penalty rate on overdue rates and charges	[RATING/PROPERTY MATTERS]	13
Interment – double depth – 1st interment	[NARRANDERA – GENERAL CEMETERY]	36
Interment – double depth – 1st interment	[BARELLAN – GENERAL CEMETERY]	37
Interment – double depth – 1st interment	[BARELLAN – LAWN CEMETERY]	38
Interment – double depth – 1st interment	[GRONG GRONG – GENERAL CEMETERY]	40
Interment – double depth – 2nd interment	[NARRANDERA – GENERAL CEMETERY]	36
Interment – double depth – 2nd interment	[BARELLAN – GENERAL CEMETERY]	38
Interment – double depth – 2nd interment	[BARELLAN – LAWN CEMETERY]	38

continued on next page

Page 75 of 85

Fee Name	Parent	Page
I [continued]		
Interment – double depth – 2nd interment	[GRONG GRONG – GENERAL CEMETERY]	40
Interment – single depth	[NARRANDERA – GENERAL CEMETERY]	36
Interment – single depth	[BARELLAN – GENERAL CEMETERY]	38
Interment – single depth	[BARELLAN – LAWN CEMETERY]	38
Interment – single depth	[GRONG GRONG – GENERAL CEMETERY]	40
Interment – single depth adult	[NARRANDERA – LAWN CEMETERY]	36
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	[NARRANDERA – GENERAL CEMETERY]	36
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	[NARRANDERA – LAWN CEMETERY]	36
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	[BARELLAN – GENERAL CEMETERY]	38
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	[BARELLAN – LAWN CEMETERY]	38
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	[GRONG GRONG – GENERAL CEMETERY]	40
Interment of ashes into existing reserved altmnt, memorial plaque and perpetual mntce	[NARRANDERA – ROSE GARDEN]	37
Interment of ashes into existing reserved altmnt, memorial plaque and perpetual mntce	[BARELLAN – ROSE GARDEN]	39
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	[NARRANDERA – NICHE WALL]	37
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	[BARELLAN – NICHE WALL]	39
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	[GRONG GRONG – NICHE WALL]	40
Interment permit	[NARRANDERA – NICHE WALL]	37
Interment permit	[NARRANDERA – ROSE GARDEN]	37
Interment permit	[BARELLAN – ROSE GARDEN]	39
Interment Permit	[NARRANDERA – GENERAL CEMETERY]	36
Interment Permit	[NARRANDERA – LAWN CEMETERY]	36
Interment Permit	[BARELLAN – GENERAL CEMETERY]	38
Interment Permit	[BARELLAN – LAWN CEMETERY]	38
Interment Permit	[BARELLAN – NICHE WALL]	39
Interment Permit	[GRONG GRONG – GENERAL CEMETERY]	40
Interment Permit	[GRONG GRONG – NICHE WALL]	40
Internet Charges – per hour	[LIBRARY]	57
ISDN Fax – per page	[LIBRARY]	57
Itinerant aircraft landing fee < 5700 kg MTOW– with no hanger leased with NSC (per flight)	[AERODROME]	53
Itinerant aircraft landing fee > 5700 kg MTOW (per tonne)	[AERODROME]	53

Fee Name	Parent	Page
J		
Jet Patcher (Price includes Operator)	[PLANT HIRE]	51
John Deere 5090 Tractor Loader (Price includes Operator)	[PLANT HIRE]	51
K		
Kerb & Gutter – non standard layback	[ANCILLARY (PRIVATE WORKS)]	52
Kerb & guttering – back & sides	[ANCILLARY (PRIVATE WORKS)]	52
Kerb & guttering – frontages	[ANCILLARY (PRIVATE WORKS)]	52
Key & Electronic Device for access to Council Library (Deposit)	[LIBRARY]	57
Key Deposit (Refundable when key returned)	[ARTS & COMMUNITY CENTRE]	60
L		
Land	[NARRANDERA – GENERAL CEMETERY]	36
Land	[NARRANDERA – LAWN CEMETERY]	36
Land	[BARELLAN – GENERAL CEMETERY]	37
Land	[BARELLAN – LAWN CEMETERY]	38
Land	[GRONG GRONG – GENERAL CEMETERY]	39
Land – Perpetual maintenance	[NARRANDERA – GENERAL CEMETERY]	36
Land – Perpetual maintenance	[NARRANDERA – LAWN CEMETERY]	36
Land – Perpetual maintenance	[BARELLAN – GENERAL CEMETERY]	37
Land – Perpetual maintenance	[BARELLAN – LAWN CEMETERY]	38
Land – Perpetual maintenance	[GRONG GRONG – GENERAL CEMETERY]	40
Landing fees – local users-private (per year)	[AERODROME]	54
Large trailer – clean green waste	[NARRANDERA & BARELLAN DEPOT]	33
Large trailer – sorted waste into designated area	[NARRANDERA & BARELLAN DEPOT]	33
Large trailer – unsorted waste	[NARRANDERA & BARELLAN DEPOT]	33
Large tyre, eg: tractor – per tyre	[NARRANDERA & BARELLAN DEPOT]	33
Leeton Local Bus Run	[COMMUNITY TRANSPORT]	56
Levied per equivalent tenement for assessments connecting to the sewer reticulation network where there has not been a previous connection	[SEWER OTHER CHARGES]	46
Levied per equivalent tenement for assessments connecting to the water reticulation network where there has not been a previous network	[OTHER FEES]	43
Levied per equivalent tenement for new developments where sewer service is supplied or proposed to be supplied	[SEWER OTHER CHARGES]	46
Levied per equivalent tenement for new developments where water is supplied or proposed to be supplied	[OTHER FEES]	43
Lighting 100 lux (full oval per hour)	[NARRANDERA SPORTSGROUND]	49
Lighting 200 lux (full oval per hour)	[NARRANDERA SPORTSGROUND]	49

continued on next page

Page 77 of 85

Fee Name	Parent	Page
L [continued]		
Lighting 500 lux (full oval per hour)	[NARRANDERA SPORTSGROUND]	49
Local Days	[NARRANDERA VACATION CARE – BOOKED DAYS]	62
Local Days	[NARRANDERA VACATION CARE – CASUAL DAYS]	63
Local facility charge – initial charge	[ANCILLARY (PRIVATE WORKS)]	53
Local facility sign – annual charge	[ANCILLARY (PRIVATE WORKS)]	52
Local Fax – per page	[LIBRARY]	57
Local Social Support Trip	[SOCIAL SUPPORT]	56
Lodgement of an application with a third party such as Crown Lands associated with the lease/licence/purchase of Council managed land	[LEASE OF UNUSED ROADS/LAND]	12
Lodgement of Complying Development Certificate – external PCA (cl 263 EPAR 2000)	[LODEGEMENT OF CERTIFICATES]	26
Lodgement of Part 6 – Construction / Occupation / Subdivision Certificate – external PCA (cl 263 EPAR 2000)	[LODEGEMENT OF CERTIFICATES]	26
Lost or Damaged Item – Replacement Cost	[LIBRARY]	58
M		
Maintenance – Gardening & Mowing	[HOME MAINTENANCE]	56
Map layout and information preparation per hour	[MAPS]	10
Mattress / furniture / soft furnishings	[NARRANDERA & BARELLAN DEPOT]	33
Medium tyre, eg: truck, super single – per tyre	[NARRANDERA & BARELLAN DEPOT]	33
Metered or unmetered dedicated fire service	[METERED CONNECTION]	41
Microchipping of animals – Undertaken by contractor	[ANIMAL CONTROL – PETS]	16
Microchipping of animals by Council officer	[ANIMAL CONTROL – PETS]	16
Minimum charge annually (combined access charge & useage charge)	[SEWER ACCESS CHARGE]	45
Minimum charge annually 100mm water meter	[SEWER ACCESS CHARGE]	45
Minimum charge annually 20mm water meter	[SEWER ACCESS CHARGE]	45
Minimum charge annually 25mm water meter	[SEWER ACCESS CHARGE]	45
Minimum charge annually 32mm water meter	[SEWER ACCESS CHARGE]	45
Minimum charge annually 40mm water meter	[SEWER ACCESS CHARGE]	45
Minimum charge annually 50mm water meter	[SEWER ACCESS CHARGE]	45
Minimum charge annually 80mm water meter	[SEWER ACCESS CHARGE]	45
Minimum charge annually Unmetered premises	[SEWER ACCESS CHARGE]	45
Miscellaneous small plant, from (exclusive of Operator Cost)	[PLANT HIRE]	51
Mobile Food Vendors	[INSPECTION FEES]	20
Mobile Food Vendors s68 – approval and annual renewal	[LOCAL GOVERNMENT ACT S68 APPROVAL]	22
Modification of development consent – s4.55 (1) minor error, misdescription or miscalculation (cl 258 EPAR 2000)	[MODIFICATION OF DEVELOPMENT CONSENT]	27
Modification of development consent – s4.55 (1A) minimal environmental impact (cl 258 EPAR 2000)	[MODIFICATION OF DEVELOPMENT CONSENT]	27

continued on next page

Page 78 of 85

Fee Name	Parent	Page
M [continued]		
Modification of development consent – s4.55 (2) not of minimal environmental impact (cl 258 EPAR 2000)	[MODIFICATION OF DEVELOPMENT CONSENT]	28
Motor Grader (Price includes Operator)	[PLANT HIRE]	51
Motor oil – up to 20L	[NARRANDERA DEPOT]	32
N		
Narrandera and/or Leeton Local Trips – one way	[COMMUNITY TRANSPORT]	55
Narrandera and/or Leeton Local Trips – return	[COMMUNITY TRANSPORT]	55
Narrandera domestic recycled waste collection 240L – per bin	[NARRANDERA]	34
Narrandera domestic waste availability	[NARRANDERA]	34
Narrandera domestic waste collection 240L – per bin	[NARRANDERA]	34
Narrandera Junior Aussie Rules	[HENRY MATHIESON OVAL]	49
Narrandera Junior Cricket Assoc.	[HENRY MATHIESON OVAL]	50
Narrandera non-domestic bi-weekly waste collection 240L – per bin	[NARRANDERA]	34
Narrandera non-domestic recycled waste collection 240L – per bin	[NARRANDERA]	34
Narrandera non-domestic waste availability	[NARRANDERA]	34
Narrandera non-domestic waste collection 240L – per bin	[NARRANDERA]	34
NDIS Services	[COMMUNITY TRANSPORT]	55
NDIS Services	[SOCIAL SUPPORT]	56
New connection	[SEWER OTHER CHARGES]	46
Night Competition Use per hour	[SPORTS STADIUM]	48
No charge to Junior sporting bodies for use of the oval	[HENRY MATHIESON OVAL]	49
Non-Residential – Levied per kilolitre of sewage discharge to sewer	[SEWER USAGE CHARGE]	45
Non-Residential – Sewer access charge is levied per water meter connected capable of having discharge to the sewerage system	[SEWER ACCESS CHARGE]	45
Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	[STORMWATER CHARGES]	46
Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	[STORMWATER CHARGES]	46
Non-residential assessments – non strata \$25 first 350m sq or part thereof	[STORMWATER CHARGES]	46
Non-Residential assessments – strata	[STORMWATER CHARGES]	46
Non-Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies	[SEWER ACCESS CHARGE]	45
NOOSH – Booked Days	[NARRANDERA OUT OF SCHOOL HOURS CARE]	61
NOOSH – Casual Days	[NARRANDERA OUT OF SCHOOL HOURS CARE]	62
Noxious Weeds Control Certificate	[NOXIOUS WEEDS CONTROL CERTIFICATE]	18
Numbered plate (supplied and installed by Council)	[RURAL ADDRESSING]	13

continued on next page

Page 79 of 85

Fee Name	Parent	Page
N [continued]		
Numbered plate (supplied only)	[RURAL ADDRESSING]	13
O		
Office hire – per day	[ARTS & COMMUNITY CENTRE]	59
Office hire – per week	[ARTS & COMMUNITY CENTRE]	59
Off-peak levied per kilolitre (Not for profit organisations)	[EFFLUENT REUSE CONSUMPTION CHARGES]	44
One week hire – Gallery Rooms & Office Access	[ARTS & COMMUNITY CENTRE]	59
Other inspection – per inspection	[CONSTRUCTION INSPECTIONS]	31
Other Users – 2 hours (Includes deposit of \$25.00 for key)	[HENRY MATHIESON OVAL]	50
Other Users – 4 hours (Includes deposit of \$25.00 for key)	[HENRY MATHIESON OVAL]	50
Other Users – full day (Includes deposit of \$25.00 for key)	[HENRY MATHIESON OVAL]	50
Out of Town Social Support Trip	[SOCIAL SUPPORT]	57
Outdoor Court Hire – no lights	[OUTDOOR NETBALL COURTS]	48
Outdoor Court Hire – with lights	[OUTDOOR NETBALL COURTS]	48
Outside of normal working hours charge	[NARRANDERA – GENERAL CEMETERY]	36
Outside of normal working hours charge	[NARRANDERA – LAWN CEMETERY]	36
Outside of normal working hours charge	[BARELLAN – GENERAL CEMETERY]	38
Outside of normal working hours charge	[BARELLAN – LAWN CEMETERY]	38
Outside of normal working hours charge	[GRONG GRONG – GENERAL CEMETERY]	40
P		
Passenger landing fees – Other (charged per passenger)	[AERODROME]	53
Passenger landing fees – REX (charged per passenger)	[AERODROME]	53
Peak levied per kilolitre	[EFFLUENT REUSE CONSUMPTION CHARGES]	44
Pensioner/Senior Admission	[PARKSIDE MUSEUM COTTAGE]	7
Percentage Payable on artworks sold by exhibitors	[ARTS & COMMUNITY CENTRE]	59
Permanent closure and transfer of land	[ANCILLARY (PRIVATE WORKS)]	53
Photocopies – A3 single sided copies (B&W)	[VISITOR INFORMATION CENTRE]	64
Photocopies – A3 single sided copies (Colour)	[VISITOR INFORMATION CENTRE]	64
Photocopies – A4 single sided copies (B&W)	[VISITOR INFORMATION CENTRE]	64
Photocopies – A4 single sided copies (Colour)	[VISITOR INFORMATION CENTRE]	64
Photocopying – A3 – Black & White – Per copy	[LIBRARY]	57
Photocopying – A3 – Colour – Per copy	[LIBRARY]	57
Photocopying – A4 – Black & White – Per copy	[LIBRARY]	57
Photocopying – A4 – Colour – Per copy	[LIBRARY]	57
Plant Hire Operator Costs (Overtime Rate)	[PLANT HIRE]	51
Plant Hire Operator Hourly Rate	[PLANT HIRE]	51
Preparation of wickets, cleaning – all fields per match	[OTHER]	50
Prescheduled Bus Trips From Barellan to Leeton	[COMMUNITY TRANSPORT]	56
Prescheduled Bus Trips From Barellan to Wagga Wagga	[COMMUNITY TRANSPORT]	55

continued on next page

Page 80 of 85

Fee Name	Parent	Page
P [continued]		
Prescheduled Bus Trips From Leeton to Wagga Wagga	[COMMUNITY TRANSPORT]	55
Prescheduled Bus Trips From Narrandera to Wagga Wagga	[COMMUNITY TRANSPORT]	55
Print outs B & W	[LIBRARY]	57
Processing fee per hour – Amendment of records	[PROCESSING FEE]	15
Processing fee per hour – Initial Formal Application – all other requests after first hour (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	[PROCESSING FEE]	14
Processing fee per hour – Initial Formal Application – own personal affairs after first 20 hours (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	[PROCESSING FEE]	14
Processing fee per hour – Internal Review of determination	[PROCESSING FEE]	14
Prohibited Developments – advertising fees (cl 252 EPAR 2000)	[ADDITIONAL FEES]	25
Public Holiday Use per hour	[SPORTS STADIUM]	48
R		
Ranger rate per hour	[STOCK IMPOUNDING FEES]	17
Rating Records – Enquiry < 15 mins	[RATING/PROPERTY MATTERS]	13
Rating Records – Enquiry > 15 mins – (hourly charge pro-rata)	[RATING/PROPERTY MATTERS]	13
Receipt of Fax – per page	[LIBRARY]	57
Recyclable waste, eg: cans, glass, plastic – sorted into designated area	[NARRANDERA DEPOT]	32
Red Hill Road Water Supply – Instalment payment * (indexed annually Syd Mar CPI)	[OTHER FEES]	43
Red Hill Road Water Supply – Single payment * (indexed annually Syd Mar CPI)	[OTHER FEES]	43
Refrigerator / freezers / air conditioners – non degassed	[NARRANDERA & BARELLAN DEPOT]	33
Registration – dog or cat CERTIFIED as an assistance animal/working dog	[ANIMAL CONTROL – PETS]	16
Registration – dog or cat IS desexed (CERTIFIED)	[ANIMAL CONTROL – PETS]	16
Registration – dog or cat IS desexed (CERTIFIED) and OWNED by pensioner	[ANIMAL CONTROL – PETS]	16
Registration – dog or cat NOT desexed	[ANIMAL CONTROL – PETS]	16
Registration – dog or cat OWNED by recognised breeder	[ANIMAL CONTROL – PETS]	16
Release fee per animal	[STOCK IMPOUNDING FEES]	17
Replacement cost of a Council asset key by hirer if the key is lost	[KEY DEPOSIT]	9
Replacement garbage bin – new	[GARBAGE BINS]	33
Replacement garbage bin – second hand if available	[GARBAGE BINS]	33
Replacement of Key/Locks/Electronic Device if lost by Hirer	[LIBRARY]	58

continued on next page

Page 81 of 85

Fee Name	Parent	Page
R [continued]		
Replacement of Key/Locks/Electronic Device if lost by Hirer	[ARTS & COMMUNITY CENTRE]	61
Representative matches all junior Codes – ground hire & cleaning charge (per game)	[NARRANDERA SPORTSGROUND]	49
Reprinting of Notices	[RATING/PROPERTY MATTERS]	13
Reservation of allotment and fixation of reserve plaque	[NARRANDERA – ROSE GARDEN]	37
Reservation of allotment and fixation of reserve plaque	[BARELLAN – NICHE WALL]	39
Reservation of allotment and fixation of reserve plaque	[BARELLAN – ROSE GARDEN]	39
Reservation of allotment and fixation of reserve plaque	[GRONG GRONG – NICHE WALL]	40
Reservation of niche and fixation of reserve plaque	[NARRANDERA – NICHE WALL]	37
Residential assessments – non strata	[STORMWATER CHARGES]	46
Residential assessments – strata	[STORMWATER CHARGES]	46
Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies	[SEWER ACCESS CHARGE]	45
Residential Standard charge	[SEWER ACCESS CHARGE]	45
Restoration of road openings	[ANCILLARY (PRIVATE WORKS)]	53
Restoration of road openings < 10m2	[ANCILLARY (PRIVATE WORKS)]	52
Restoration of road openings <10m2	[PLANT HIRE]	52
Restoration of road openings > 10m2	[ANCILLARY (PRIVATE WORKS)]	52
Restoration of road openings >10m2	[PLANT HIRE]	52
Re-zoning application	[DEVELOPMENT OTHER]	28
Roadway drainage infrastructure contribution on subdivision	[ANCILLARY (PRIVATE WORKS)]	52
Room Hire – Full Day Uncatered	[LIBRARY]	57
Room Hire – Half Day Uncatered	[LIBRARY]	57
S		
S.P. Vibrating Roller (Price includes Operator)	[PLANT HIRE]	51
Sale of CPR charts	[SWIMMING POOLS]	22
Scanning (per page)	[LIBRARY]	57
Scanning of Documents < 10 pages	[GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009]	13
Scanning of documents > 10 Sheets	[GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009]	14
Scanning or download of information per page onto customer supplied CD/DVD/USB	[MAPS]	10
Sealed road opening fee – minimum	[ANCILLARY (PRIVATE WORKS)]	52
Section 10.7 (2) Certificate – per lot (cl 259 EPAR 2000)	[DEVELOPMENT CERTIFICATES]	28
Section 10.7 (5) Certificate – per lot (cl 259 EPAR 2000)	[DEVELOPMENT CERTIFICATES]	28
Section 603 Certificates (rates & charges) – Local Government Act, 1993	[RATING/PROPERTY MATTERS]	13
Section 7.12 contribution fees (where applicable) – cost of works \$100,001-\$200,000	[DEVELOPMENT OTHER]	29

continued on next page

Page 82 of 85

Fee Name	Parent	Page
S [continued]		
Section 7.12 contribution fees (where applicable) – cost of works \$200,001 and greater	[DEVELOPMENT OTHER]	29
Sewerage Diagrams – sewer connection and sewer main – per lot	[SEWER OTHER CHARGES]	46
Skateboard offences – impound and release fee – per offence	[BICYCLE & SKATEBOARD OFFENCES]	17
Skid Steer (Price includes Operator)	[PLANT HIRE]	52
Skin Penetration – Public Health Act (Div 4)	[INSPECTION FEES]	21
Skip bin or dumpster – less than 5 cubic metres	[NARRANDERA DEPOT]	32
Skip bin or dumpster – over 5 cubic metres	[NARRANDERA DEPOT]	32
Slasher (exclusive of Operator Cost)	[PLANT HIRE]	51
Slasher (exclusive of Operator Cost)	[PLANT HIRE]	51
Slasher (exclusive of Operator Cost)	[PLANT HIRE]	51
Small tyre, eg: car, 4WD – per tyre	[NARRANDERA & BARELLAN DEPOT]	33
STD Fax – per page	[LIBRARY]	57
Stormwater drainage infrastructure contribution on subdivision	[ANCILLARY (PRIVATE WORKS)]	52
Street Sweeper (Price includes Operator)	[PLANT HIRE]	51
Subdivisions – no new public and/or private road (cl 249 EPAR 2000)	[SUBDIVISIONS]	26
Subdivisions – strata subdivision (cl 249 EPAR 2000)	[SUBDIVISIONS]	27
Subdivisions – with new public and/or private road (cl 249 EPAR 2000)	[SUBDIVISIONS]	26
Supper Room & Kitchen Hire	[GRONG GRONG HALL]	6
Supper Room Hire (Only)	[GRONG GRONG HALL]	6
Supply and fixation of vase to both new and existing interment	[NARRANDERA – NICHE WALL]	37
Supply and fixation of vase to both new and existing interment	[BARELLAN – NICHE WALL]	39
Supply and fixation of vase to both new and existing interment	[GRONG GRONG – NICHE WALL]	40
supply levels for layback & driveway construction – minimum	[ANCILLARY (PRIVATE WORKS)]	52
Surrender fee per animal – Cat	[ANIMAL CONTROL – PETS]	16
Surrender fee per animal – Dog	[ANIMAL CONTROL – PETS]	16
T		
Table Hire	[BARELLAN HALL]	6
Table Hire (Old Trestles Only)	[GRONG GRONG HALL]	6
Telephone charges – responsibility of AFL club	[NARRANDERA SPORTSGROUND]	49
Three week hire – Gallery Rooms & Office Access	[ARTS & COMMUNITY CENTRE]	59
Tip Truck (Price includes Operator)	[PLANT HIRE]	51
Tipping Truck – Large 10m3 (Price includes Operator)	[PLANT HIRE]	51
Tipping Truck – Light 2m3 (Price includes Operator)	[PLANT HIRE]	51
Tipping Truck – Medium 6m3 (Price includes Operator)	[PLANT HIRE]	51
Title Searches	[ADDITIONAL FEES]	24
Tour Group (Pre-booked per adult)	[PARKSIDE MUSEUM COTTAGE]	7

continued on next page

Page 83 of 85

Fee Name	Parent	Page
T [continued]		
Tour Groups	[VISITOR INFORMATION CENTRE]	64
Tractor (Price includes Operator)	[PLANT HIRE]	51
Trade Waste Non-Compliance Fee Category 2 (per kL sewer discharged)	[SEWER OTHER CHARGES]	46
Trade Waste Non-Compliant Fee Category 1 (per kL sewer discharged)	[SEWER OTHER CHARGES]	46
Transport costs	[STOCK IMPOUNDING FEES]	17
Travel	[BARELLAN – GENERAL CEMETERY]	38
Travel	[BARELLAN – LAWN CEMETERY]	38
Travel	[BARELLAN – NICHE WALL]	39
Travel	[BARELLAN – ROSE GARDEN]	39
Travel	[GRONG GRONG – GENERAL CEMETERY]	40
Travel	[GRONG GRONG – NICHE WALL]	40
Tri Axle Float (exclusive of Operator Cost)	[PLANT HIRE]	51
Truck – less than 5 cubic metres	[NARRANDERA & BARELLAN DEPOT]	33
Truck – over 10 cubic metres	[NARRANDERA DEPOT]	32
Truck – over 5 cubic metres but less than 10 cubic metres	[NARRANDERA DEPOT]	32
Truck Wash User Fee – minimum charge per 10 minutes	[TRUCK WASH]	53
Twin Steer Truck (Price includes Operator)	[PLANT HIRE]	51
Two week hire – Gallery Rooms & Office Access	[ARTS & COMMUNITY CENTRE]	59
U		
Use of kitchen	[ARTS & COMMUNITY CENTRE]	59
V		
Vehicle rate per hour	[STOCK IMPOUNDING FEES]	17
Venue bond	[NARRANDERA SPORTSGROUND]	48
Venue Hire	[BARELLAN HALL]	6
Venue Hire (Hourly)	[BARELLAN HALL]	6
Venue Hire Bond (Payable upon hiring. Refundable following satisfactory post hire building inspection).	[ARTS & COMMUNITY CENTRE]	60
Very large tyre, eg: 4WD tractor, earthmoving – per tyre	[NARRANDERA & BARELLAN DEPOT]	33
Veterinary expenses for impounded animals	[ANIMAL CONTROL – PETS]	16
Veterinary expenses for impounded animals	[STOCK IMPOUNDING FEES]	17
Volume charge per kilolitre – Standpipe	[WATER CONSUMPTION CHARGES]	43
W		
Water Access Charge 20mm service	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41
Water Access Charge 25mm service	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41

continued on next page

Page 84 of 85

Fee Name	Parent	Page
W [continued]		
Water Access Charge 32mm service	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41
Water Access Charge 40mm service	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41
Water Access Charge 50mm service	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41
Water Access Charge 80mm service	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41
Water Access Charge strata unit	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41
Water Access Charge unmetered service	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41
Water Access Charge 100mm service	[ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT]	41
Water Meter Special Reading Fee	[OTHER FEES]	42
Water Meter Testing Fee	[TESTING FEES]	42
Water Meter Testing Fee to be paid by applicant	[OTHER FEES]	42
Water Meter Upsize or Downsize	[OTHER FEES]	42
Water Service Alteration	[OTHER FEES]	42
Water Service Disconnection Fee	[OTHER FEES]	42
Water Service Reconnection Fee	[OTHER FEES]	42
Week Day Use per hour	[SPORTS STADIUM]	48
Weekend Competition Use per hour	[SPORTS STADIUM]	48
Weekly hire of animal traps – in advance	[ANIMAL CONTROL – PETS]	16
Western Junior League	[SPORTS STADIUM]	48
White goods / scrap steel – clean	[NARRANDERA & BARELLAN DEPOT]	33

DRAFT

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - GENERAL FUND												
Scenario: Optimistic - 3% SRV 2 years												
	Actuals	Current Year	Projected Years				Projected Years					
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,445,000	5,624,739	5,747,800	6,011,253	6,288,701	6,415,773	6,545,390	6,677,600	6,812,455	6,950,004	7,090,304	7,232,112
User Charges & Fees	1,930,000	1,717,980	1,849,446	1,861,013	1,907,512	1,955,199	2,004,074	2,054,184	2,105,539	2,158,181	2,212,136	2,267,442
Interest & Investment Revenue	427,000	400,000	413,700	361,700	270,700	270,700	270,700	270,700	270,700	270,700	270,700	270,700
Other Revenues	1,049,000	742,425	658,837	752,572	673,616	679,780	686,066	692,480	699,020	705,692	712,497	714,987
Grants & Contributions provided for Operating Purposes	7,227,000	5,631,575	6,698,866	6,611,953	6,712,200	6,813,948	6,917,985	7,024,098	7,132,330	7,242,722	7,355,317	7,452,261
Grants & Contributions provided for Capital Purposes	2,579,000	6,567,400	1,132,320	856,000	267,500	215,500	215,500	265,500	270,500	215,500	210,500	195,500
Other Income:												
Net gains from the disposal of assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	18,657,000	20,775,619	16,592,469	16,545,991	16,211,729	16,442,400	16,731,215	17,076,062	17,382,044	17,634,299	17,942,954	18,124,502
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,100,000	4,055,518	6,241,490	6,431,109	6,558,136	6,687,703	6,819,852	6,954,649	7,092,140	7,232,384	7,375,427	7,522,934
Borrowing Costs	-	8,040	7,224	6,389	16,409	14,518	12,580	10,594	8,558	6,471	4,594	3,228
Materials & Contracts	3,263,000	7,237,238	3,681,521	3,411,788	3,393,087	3,411,613	3,485,244	3,479,605	3,585,703	3,533,187	3,662,663	3,659,743
Depreciation & Amortisation	3,975,000	3,989,804	4,098,412	4,152,500	4,168,996	4,177,080	4,179,205	4,187,433	4,239,500	4,258,706	4,267,250	4,269,596
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,382,000	1,307,023	1,382,582	1,479,313	1,437,587	1,465,920	1,494,821	1,579,299	1,554,359	1,585,027	1,616,308	1,708,635
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	471,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,191,000	16,597,623	15,411,229	15,481,099	15,574,215	15,756,834	15,991,702	16,211,580	16,480,260	16,615,775	16,926,242	17,164,136
Operating Result from Continuing Operations	2,466,000	4,177,996	1,181,240	1,064,892	637,514	685,566	739,513	864,482	901,784	1,018,524	1,016,712	960,366
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,466,000	4,177,996	1,181,240	1,064,892	637,514	685,566	739,513	864,482	901,784	1,018,524	1,016,712	960,366
Net Operating Result before Grants and Contributions provided for Capital Purposes	(113,000)	(2,389,404)	48,920	208,892	370,014	470,066	524,013	598,982	631,284	803,024	806,212	764,866

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
BALANCE SHEET - GENERAL FUND												
Scenario: Optimistic - 3% SRV 2 years												
	Actuals	Current Year	Projected Years					Projected Years				
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	910,000	-	-	-	635,131	755,554	1,773,919	2,147,915	2,379,515	2,675,236	3,723,857	5,760,488
Investments	16,557,000	12,852,894	8,598,841	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398
Receivables	2,367,000	1,216,389	1,103,501	1,151,320	1,109,807	1,128,460	1,155,882	1,178,505	1,199,872	1,221,048	1,250,427	1,284,415
Inventories	428,000	731,089	382,788	356,345	354,513	358,328	363,541	362,988	373,382	368,237	380,921	380,635
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	20,262,000	14,800,362	10,085,111	8,385,063	8,976,850	9,117,740	10,170,750	10,566,807	10,829,967	11,141,919	12,232,603	14,302,936
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	31,000	60,680	61,723	63,956	66,308	67,385	68,484	69,605	70,748	71,914	73,103	74,305
Inventories	438,000	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877
Infrastructure, Property, Plant & Equipment	196,683,000	196,798,499	202,087,226	205,243,600	205,199,586	205,677,131	205,303,845	205,706,637	206,278,039	206,898,314	206,794,762	205,654,284
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	187,152,000	197,297,056	202,586,826	205,745,433	205,703,771	206,182,393	205,810,206	206,214,119	206,786,664	207,408,105	207,305,742	206,166,466
TOTAL ASSETS	207,414,000	212,097,418	212,671,937	214,130,496	214,680,621	215,300,134	215,980,956	216,780,925	217,616,631	218,550,024	219,538,345	220,469,402
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	974,000	1,558,049	981,814	953,169	943,163	950,922	967,899	980,953	994,391	990,773	1,017,391	1,032,195
Income received in advance	206,000	155,708	158,738	165,402	163,348	166,756	170,247	173,824	177,488	181,242	185,067	188,744
Borrowings	33,000	33,516	34,351	75,331	77,220	79,158	81,144	83,180	85,267	88,853	47,770	48,976
Provisions	2,523,000	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,736,000	4,211,458	3,639,089	3,658,087	3,647,917	3,661,021	3,683,475	3,702,143	3,721,332	3,695,053	3,714,434	3,734,101
Non-Current Liabilities												
Payables	3,000	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	305,000	271,463	237,112	611,781	534,561	455,403	374,259	291,079	205,812	146,959	99,188	50,212
Provisions	50,000	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	358,000	387,964	353,612	729,282	651,062	571,904	490,760	407,580	322,313	263,460	215,689	166,713
TOTAL LIABILITIES	4,094,000	4,599,422	3,992,701	4,386,369	4,298,979	4,232,925	4,174,235	4,109,723	4,043,644	3,958,513	3,930,122	3,900,813
Net Assets	203,320,000	207,497,996	208,679,236	209,744,128	210,381,642	211,067,208	211,806,721	212,671,203	213,572,987	214,591,511	215,608,223	216,568,589
EQUITY												
Retained Earnings	109,500,000	113,677,996	114,859,236	115,924,128	116,561,642	117,247,208	117,986,721	118,851,203	119,752,987	120,771,511	121,788,223	122,748,589
Revaluation Reserves	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000
Council Equity Interest	203,320,000	207,497,996	208,679,236	209,744,128	210,381,642	211,067,208	211,806,721	212,671,203	213,572,987	214,591,511	215,608,223	216,568,589
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	203,320,000	207,497,996	208,679,236	209,744,128	210,381,642	211,067,208	211,806,721	212,671,203	213,572,987	214,591,511	215,608,223	216,568,589

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
CASH FLOW STATEMENT - GENERAL FUND												
Scenario: Optimistic - 3% SRV 2 years												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,897,339	5,747,529	6,010,972	6,289,059	6,415,493	6,545,104	6,677,309	6,812,156	6,949,701	7,089,995	7,231,799
User Charges & Fees	-	1,736,367	1,831,234	1,859,411	1,901,070	1,948,593	1,997,303	2,047,242	2,098,425	2,150,888	2,204,902	2,259,750
Interest & Investment Revenue Received	-	576,370	441,425	372,454	292,253	257,463	259,502	265,705	266,926	266,299	259,402	250,509
Grants & Contributions	-	12,351,991	7,855,907	7,470,009	6,962,463	7,029,166	7,132,696	7,288,714	7,402,189	7,467,506	7,565,208	7,547,963
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,190,131	739,748	608,558	723,429	673,843	679,569	685,435	692,200	699,214	705,464	711,527
Payments:												
Employee Benefits & On-Costs	-	(4,055,518)	(6,241,490)	(6,431,109)	(6,558,136)	(6,687,703)	(6,818,952)	(6,954,949)	(7,092,140)	(7,232,394)	(7,376,427)	(7,522,904)
Materials & Contracts	-	(6,981,429)	(3,908,433)	(3,414,010)	(3,401,200)	(3,425,059)	(3,475,460)	(3,465,899)	(3,582,639)	(3,531,660)	(3,648,729)	(3,644,653)
Borrowing Costs	-	(6,040)	(7,224)	(6,399)	(16,409)	(14,518)	(12,960)	(10,594)	(6,558)	(6,471)	(4,694)	(3,228)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,307,023)	(1,382,662)	(1,479,313)	(1,437,587)	(1,465,920)	(1,494,821)	(1,579,299)	(1,554,399)	(1,595,027)	(1,616,305)	(1,708,635)
Net Cash provided (or used in) Operating Activities	-	9,432,708	5,075,112	5,060,283	4,743,944	4,760,768	4,811,941	4,953,665	5,034,183	5,168,469	5,179,672	5,122,019
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	3,704,116	4,254,043	1,721,443	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	414,200	452,940	362,400	267,250	490,100	217,950	554,900	406,350	185,600	390,100	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(14,428,003)	(9,748,579)	(7,579,774)	(4,300,732)	(5,053,225)	(3,932,369)	(5,059,525)	(5,125,732)	(4,973,061)	(4,462,298)	(3,037,618)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(10,306,687)	(5,041,306)	(5,498,931)	(4,033,482)	(4,563,120)	(3,714,410)	(4,498,725)	(4,719,402)	(4,797,461)	(4,072,198)	(3,037,618)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	450,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(33,021)	(33,516)	(34,351)	(76,331)	(77,220)	(78,158)	(81,144)	(83,180)	(85,267)	(88,853)	(47,770)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(33,021)	(33,516)	415,649	(76,331)	(77,220)	(78,158)	(81,144)	(83,180)	(85,267)	(88,853)	(47,770)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(910,000)	(0)	(0)	635,131	120,423	1,018,365	373,998	231,601	295,721	1,048,622	2,036,631
plus: Cash, Cash Equivalents & Investments - beginning of year	-	910,000	0	0	(0)	635,131	755,554	1,773,919	2,147,915	2,379,515	2,675,236	3,723,858
Cash & Cash Equivalents - end of the year	910,000	0	0	(0)	635,131	755,554	1,773,919	2,147,915	2,379,515	2,675,236	3,723,858	5,760,489
Cash & Cash Equivalents - end of the year	910,000	0	0	(0)	635,131	755,554	1,773,919	2,147,915	2,379,515	2,675,236	3,723,858	5,760,489
Investments - end of the year	15,557,000	12,852,884	8,598,841	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398	6,877,398
Cash, Cash Equivalents & Investments - end of the year	17,467,000	12,852,884	8,598,841	6,877,398	7,512,530	7,632,953	8,651,317	9,025,313	9,256,914	9,552,635	10,601,256	12,637,887
Representing:												
- External Restrictions	4,840,000	3,883,900	3,171,730	1,273,550	1,148,637	1,127,112	1,104,833	1,081,775	1,054,500	1,026,134	996,634	965,954
- Internal Restrictions	12,498,916	8,957,073	3,560,107	3,077,244	3,302,743	2,974,594	3,171,679	2,692,507	2,472,322	1,745,487	1,621,531	1,621,531
- Unrestricted	138,984	2,011,911	1,867,004	2,526,604	3,061,150	3,531,247	4,374,805	5,251,031	5,730,092	6,781,014	7,983,091	10,050,402

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - GENERAL FUND Scenario: Optimistic - 3% SRV 2 years												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Opening Balance	200,616,000	203,320,000	207,497,996	208,679,236	209,744,128	210,381,642	211,067,208	211,806,721	212,671,203	213,572,987	214,591,511	215,608,223
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	651,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	(413,000)	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	238,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,466,000	4,177,996	1,181,240	1,064,892	637,514	685,566	739,513	864,482	901,784	1,018,524	1,016,712	960,366
Total Recognised Income & Expenses (c&d)	2,704,000	4,177,996	1,181,240	1,064,892	637,514	685,566	739,513	864,482	901,784	1,018,524	1,016,712	960,366
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	203,320,000	207,497,996	208,679,236	209,744,128	210,381,642	211,067,208	211,806,721	212,671,203	213,572,987	214,591,511	215,608,223	216,568,589

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 INCOME STATEMENT - GENERAL FUND Scenario: Pessimistic - FAG 1% 2 years												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,445,000	5,624,739	5,747,800	5,862,758	5,981,314	6,102,239	6,225,594	6,351,397	6,479,728	6,610,623	6,744,137	6,879,021
User Charges & Fees	1,930,000	1,717,980	1,849,446	1,861,013	1,907,512	1,955,199	2,004,074	2,054,184	2,105,539	2,158,181	2,212,136	2,267,442
Interest & Investment Revenue	427,000	400,000	413,700	361,700	270,700	270,700	270,700	270,700	270,700	270,700	270,700	270,700
Other Revenues	1,049,000	742,425	658,837	752,572	673,616	679,780	686,066	692,480	699,020	705,692	712,497	714,987
Grants & Contributions provided for Operating Purposes	7,227,000	5,631,575	6,698,866	6,563,293	6,613,421	6,713,193	6,815,215	6,919,273	7,025,409	7,133,663	7,244,077	7,241,021
Grants & Contributions provided for Capital Purposes	2,579,000	6,567,400	1,132,320	856,000	267,500	215,500	215,500	265,500	270,500	215,500	210,500	195,500
Other Income:												
Net gains from the disposal of assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	18,657,000	20,775,619	16,592,469	16,348,836	15,805,563	16,028,111	16,308,639	16,645,034	16,942,396	17,185,859	17,485,547	17,660,171
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,100,000	4,055,518	6,241,490	6,431,109	6,558,136	6,687,703	6,819,852	6,954,649	7,092,140	7,232,384	7,375,427	7,522,934
Borrowing Costs	-	8,040	7,224	6,389	16,409	14,518	12,580	10,594	8,558	6,471	4,594	3,228
Materials & Contracts	3,263,000	7,237,238	3,681,521	3,411,788	3,393,087	3,411,613	3,485,244	3,479,605	3,585,703	3,533,187	3,662,663	3,659,743
Depreciation & Amortisation	3,975,000	3,989,804	4,098,412	4,152,500	4,168,996	4,177,080	4,179,205	4,187,433	4,239,500	4,258,706	4,267,250	4,269,596
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,382,000	1,307,023	1,382,582	1,479,313	1,437,567	1,465,920	1,494,821	1,579,299	1,554,359	1,585,027	1,616,308	1,708,635
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	471,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,191,000	16,597,623	15,411,229	15,481,099	15,574,215	15,756,834	15,991,702	16,211,580	16,480,260	16,615,775	16,926,242	17,164,136
Operating Result from Continuing Operations	2,466,000	4,177,996	1,181,240	867,737	231,348	271,277	316,937	433,454	462,136	570,084	559,305	496,035
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,466,000	4,177,996	1,181,240	867,737	231,348	271,277	316,937	433,454	462,136	570,084	559,305	496,035
Net Operating Result before Grants and Contributions provided for Capital Purposes	(113,000)	(2,389,404)	48,920	11,737	(36,162)	55,777	101,437	167,954	191,636	354,584	348,805	300,535

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 BALANCE SHEET - GENERAL FUND Scenario: Pessimistic - FAG 1% 2 years												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	910,000	-	-	-	235,629	-	599,667	546,631	342,640	194,058	789,491	2,366,044
Investments	16,557,000	12,852,894	8,598,841	6,684,889	6,684,889	6,630,448	6,630,448	6,630,448	6,630,448	6,630,448	6,630,448	6,630,448
Receivables	2,367,000	1,216,389	1,103,501	1,147,933	1,101,104	1,116,013	1,139,600	1,158,291	1,175,457	1,192,752	1,217,969	1,247,763
Inventories	428,000	731,089	382,768	356,345	354,513	356,328	363,541	362,988	373,382	368,237	380,921	380,635
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	20,262,000	14,800,362	10,085,111	8,189,167	8,376,134	8,102,788	8,733,275	8,668,358	8,521,926	8,385,494	9,018,629	10,624,899
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	31,000	60,630	61,723	62,897	63,702	64,728	65,773	66,840	67,927	69,037	70,169	71,312
Inventories	438,000	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877
Infrastructure, Property, Plant & Equipment	196,683,000	196,796,499	202,087,226	205,243,600	205,199,586	205,677,131	205,303,845	205,706,637	206,278,039	206,898,314	206,794,762	205,654,284
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	187,152,000	197,297,056	202,586,826	205,744,175	205,701,166	206,179,736	205,807,495	206,211,354	206,783,844	207,405,228	207,302,808	206,163,473
TOTAL ASSETS	207,414,000	212,097,418	212,671,937	213,933,341	214,077,300	214,282,524	214,540,770	214,909,711	215,305,769	215,790,722	216,321,636	216,788,362
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	974,000	1,558,049	981,814	953,169	943,163	950,922	967,899	980,953	994,391	990,773	1,017,391	1,032,195
Income received in advance	206,000	155,708	158,738	165,402	163,348	166,756	170,247	173,824	177,488	181,242	185,067	188,744
Borrowings	33,000	33,516	34,351	75,331	77,220	79,158	81,144	83,180	85,267	87,353	89,439	91,525
Provisions	2,523,000	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,736,000	4,211,458	3,639,089	3,658,087	3,647,917	3,681,021	3,683,475	3,702,143	3,721,332	3,695,053	3,714,434	3,734,101
Non-Current Liabilities												
Payables	3,000	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	305,000	271,463	237,112	611,781	534,561	455,403	374,259	291,079	205,812	146,959	99,188	50,212
Provisions	50,000	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	358,000	387,964	353,612	728,282	651,062	571,904	490,760	407,580	322,313	263,460	215,689	166,713
TOTAL LIABILITIES	4,094,000	4,599,422	3,992,701	4,386,369	4,298,979	4,232,925	4,174,236	4,109,723	4,043,644	3,958,513	3,930,122	3,900,813
Net Assets	203,320,000	207,497,996	208,679,236	209,546,973	209,778,321	210,049,598	210,366,535	210,799,989	211,262,125	211,832,209	212,391,514	212,887,549
EQUITY												
Retained Earnings	109,500,000	113,677,996	114,859,236	115,726,973	115,958,321	116,229,598	116,546,535	116,979,969	117,442,125	118,012,209	118,571,514	119,067,549
Revaluation Reserves	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000
Council Equity Interest	203,320,000	207,497,996	208,679,236	209,546,973	209,778,321	210,049,598	210,366,535	210,799,969	211,262,125	211,832,209	212,391,514	212,887,549
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	203,320,000	207,497,996	208,679,236	209,546,973	209,778,321	210,049,598	210,366,535	210,799,989	211,262,125	211,832,209	212,391,514	212,887,549

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
CASH FLOW STATEMENT - GENERAL FUND												
Scenario: Pessimistic - FAG 1% 2 years												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,897,339	5,747,529	5,862,505	5,981,053	6,101,972	6,225,312	6,351,129	6,479,445	6,610,334	6,743,843	6,878,724
User Charges & Fees	-	1,738,387	1,831,234	1,859,411	1,901,070	1,948,593	1,997,303	2,047,242	2,098,423	2,150,888	2,204,862	2,259,780
Interest & Investment Revenue Received	-	576,370	441,425	376,101	287,905	271,236	263,659	269,639	270,939	270,592	263,576	254,738
Grants & Contributions	-	12,351,931	7,855,907	7,421,824	6,889,968	6,528,423	7,030,130	7,183,901	7,295,280	7,348,862	7,453,989	7,436,623
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,190,131	739,748	698,954	723,637	673,859	679,585	685,452	692,217	699,231	705,482	711,527
Payments:												
Employee Benefits & On-Costs	-	(4,955,518)	(6,241,490)	(6,431,109)	(6,558,136)	(6,687,703)	(6,818,952)	(6,954,949)	(7,092,140)	(7,232,394)	(7,376,427)	(7,522,904)
Materials & Contracts	-	(8,981,429)	(3,908,433)	(3,414,010)	(3,401,280)	(3,425,959)	(3,475,480)	(3,465,899)	(3,582,639)	(3,531,660)	(3,648,729)	(3,644,653)
Borrowing Costs	-	(8,040)	(7,224)	(8,389)	(16,409)	(14,518)	(12,560)	(10,594)	(8,558)	(6,471)	(4,684)	(3,228)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,307,023)	(1,382,882)	(1,479,313)	(1,437,587)	(1,465,920)	(1,494,821)	(1,579,299)	(1,554,399)	(1,595,027)	(1,616,308)	(1,708,635)
Net Cash provided (or used in) Operating Activities	-	9,432,708	5,075,112	4,887,773	4,344,441	4,350,275	4,393,264	4,528,913	4,599,591	4,724,166	4,726,485	4,661,941
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	3,704,116	4,254,043	1,913,952	-	54,442	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	414,200	452,940	362,400	287,250	490,100	217,950	554,900	406,350	185,600	390,100	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(14,428,008)	(9,748,579)	(7,579,774)	(4,300,732)	(5,053,225)	(3,932,369)	(5,059,525)	(5,125,752)	(4,973,061)	(4,462,298)	(3,037,618)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(10,306,687)	(5,041,806)	(5,303,422)	(4,033,482)	(4,808,693)	(3,714,418)	(4,498,725)	(4,719,402)	(4,797,481)	(4,072,198)	(3,037,618)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	450,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(33,021)	(33,516)	(34,351)	(76,331)	(77,220)	(78,158)	(81,144)	(83,180)	(85,267)	(88,853)	(47,770)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(33,021)	(33,516)	415,649	(76,331)	(77,220)	(78,158)	(81,144)	(83,180)	(85,267)	(88,853)	(47,770)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(910,000)	(0)	(0)	235,629	(235,629)	599,687	(53,856)	(203,892)	(149,582)	595,434	1,576,553
plus: Cash, Cash Equivalents & Investments - beginning of year	-	910,000	0	0	(0)	235,629	(0)	599,687	546,631	342,640	194,058	789,492
Cash & Cash Equivalents - end of the year	910,000	0	0	(0)	235,629	(0)	599,687	546,631	342,640	194,058	789,492	2,366,045
Cash & Cash Equivalents - end of the year	910,000	0	0	(0)	235,629	(0)	599,687	546,631	342,640	194,058	789,492	2,366,045
Investments - end of the year	15,557,000	12,852,884	8,598,841	6,684,889	6,684,889	6,630,448	6,630,448	6,630,448	6,630,448	6,630,448	6,630,448	6,630,448
Cash, Cash Equivalents & Investments - end of the year	17,467,000	12,852,884	8,598,841	6,684,889	6,920,518	6,630,448	7,230,135	7,177,079	6,973,087	6,824,506	7,419,939	8,996,492
Representing:												
- External Restrictions	4,840,000	3,883,900	3,171,730	1,273,550	1,148,637	1,127,112	1,104,833	1,081,775	1,054,500	1,026,134	996,634	965,954
- Internal Restrictions	12,488,016	8,967,073	3,560,107	3,077,244	3,302,743	2,974,594	3,171,679	2,692,507	2,472,322	1,745,487	1,621,531	1,621,531
- Unrestricted	138,984	2,011,911	1,867,004	2,334,095	2,469,138	2,528,742	2,953,623	3,402,797	3,446,265	4,052,884	4,801,774	6,409,007

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - GENERAL FUND Scenario: Pessimistic - FAG 1% 2 years												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Opening Balance	200,616,000	203,320,000	207,497,996	208,679,236	209,546,973	209,778,321	210,049,598	210,366,535	210,799,989	211,262,125	211,832,209	212,391,514
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	651,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	(413,000)	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	238,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,466,000	4,177,996	1,181,240	867,737	231,348	271,277	316,937	433,454	462,136	570,084	559,305	496,035
Total Recognised Income & Expenses (c&d)	2,704,000	4,177,996	1,181,240	867,737	231,348	271,277	316,937	433,454	462,136	570,084	559,305	496,035
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	203,320,000	207,497,996	208,679,236	209,546,973	209,778,321	210,049,598	210,366,535	210,799,989	211,262,125	211,832,209	212,391,514	212,887,549

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - GENERAL FUND												
Scenario: Draft Budget 2019-2029 Recommended												
	Actuals	Current Year	Projected Years				Projected Years					
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,445,000	5,624,739	5,747,800	5,862,758	5,981,314	6,102,239	6,225,594	6,351,397	6,479,728	6,610,623	6,744,137	6,879,021
User Charges & Fees	1,930,000	1,717,980	1,849,446	1,861,013	1,907,512	1,955,199	2,004,074	2,054,184	2,105,539	2,158,181	2,212,136	2,267,442
Interest & Investment Revenue	427,000	400,000	413,700	361,700	270,700	270,700	270,700	270,700	270,700	270,700	270,700	270,700
Other Revenues	1,049,000	742,425	658,837	752,572	673,616	679,780	686,066	692,480	699,020	705,692	712,497	714,987
Grants & Contributions provided for Operating Purposes	7,227,000	5,631,575	6,698,866	6,611,953	6,712,200	6,813,948	6,917,985	7,024,098	7,132,330	7,242,722	7,355,317	7,452,261
Grants & Contributions provided for Capital Purposes	2,579,000	6,567,400	1,132,320	856,000	267,500	215,500	215,500	265,500	270,500	215,500	210,500	195,500
Other Income:												
Net gains from the disposal of assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	18,657,000	20,775,619	16,592,469	16,397,496	15,904,342	16,128,866	16,411,409	16,749,859	17,049,317	17,294,918	17,596,787	17,771,411
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,100,000	4,055,518	6,241,490	6,431,109	6,558,136	6,687,703	6,819,852	6,954,649	7,092,140	7,232,384	7,375,427	7,522,934
Borrowing Costs	-	8,040	7,224	6,389	16,409	14,518	12,580	10,594	8,558	6,471	4,594	3,228
Materials & Contracts	3,263,000	7,237,238	3,681,521	3,411,788	3,393,087	3,411,613	3,485,244	3,479,605	3,585,703	3,533,187	3,662,663	3,659,743
Depreciation & Amortisation	3,975,000	3,989,804	4,098,412	4,152,500	4,168,996	4,177,080	4,179,205	4,187,433	4,239,500	4,258,706	4,267,250	4,269,596
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,382,000	1,307,023	1,382,582	1,479,313	1,437,567	1,465,920	1,494,821	1,579,299	1,554,359	1,585,027	1,616,308	1,708,635
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	471,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	16,191,000	16,597,623	15,411,229	15,481,099	15,574,215	15,756,834	15,991,702	16,211,580	16,480,260	16,615,775	16,926,242	17,164,136
Operating Result from Continuing Operations	2,466,000	4,177,996	1,181,240	916,397	330,127	372,032	419,707	538,279	569,057	679,143	670,545	607,275
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,466,000	4,177,996	1,181,240	916,397	330,127	372,032	419,707	538,279	569,057	679,143	670,545	607,275
Net Operating Result before Grants and Contributions provided for Capital Purposes	(115,000)	(2,389,404)	48,920	60,397	62,827	156,532	204,207	272,779	296,557	463,643	460,045	411,775

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
BALANCE SHEET - GENERAL FUND												
Scenario: Draft Budget 2019-2029 Recommended												
	Actuals	Current Year	Projected Years					Projected Years				
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	910,000	-	-	-	332,835	142,598	844,108	894,912	796,857	756,329	1,461,978	3,148,777
Investments	16,557,000	12,852,894	8,598,841	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439
Receivables	2,367,000	1,216,389	1,103,501	1,149,043	1,103,786	1,119,617	1,144,151	1,163,807	1,181,958	1,200,258	1,226,500	1,257,287
Inventories	428,000	731,089	382,768	356,345	354,513	356,326	363,541	362,988	373,362	368,237	380,921	380,635
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	20,262,000	14,800,362	10,085,111	8,237,827	8,523,573	8,360,982	9,084,239	9,154,147	9,084,636	9,057,263	9,801,638	11,519,138
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	31,000	60,680	61,723	62,897	63,702	64,728	65,773	66,840	67,927	69,037	70,169	71,312
Inventories	438,000	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877
Infrastructure, Property, Plant & Equipment	196,683,000	196,796,499	202,087,226	205,243,600	205,199,586	205,677,131	205,303,845	205,706,637	206,278,039	206,898,314	206,794,762	205,654,284
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	187,152,000	197,297,056	202,586,826	205,744,175	205,701,166	206,179,736	205,807,495	206,211,354	206,783,844	207,405,228	207,302,808	206,163,473
TOTAL ASSETS	207,414,000	212,097,418	212,671,937	213,982,001	214,224,739	214,530,718	214,891,734	215,365,500	215,868,479	216,462,491	217,104,645	217,682,611
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	974,000	1,558,049	981,814	953,169	943,163	950,922	967,899	980,953	994,391	990,773	1,017,391	1,032,195
Income received in advance	206,000	155,708	158,738	165,402	163,348	166,756	170,247	173,824	177,488	181,242	185,067	188,744
Borrowings	33,000	33,516	34,351	75,331	77,220	79,158	81,144	83,180	85,267	87,353	89,439	91,525
Provisions	2,523,000	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,736,000	4,211,458	3,639,089	3,658,087	3,647,917	3,661,021	3,683,475	3,702,143	3,721,332	3,695,053	3,714,434	3,734,101
Non-Current Liabilities												
Payables	3,000	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	305,000	271,463	237,112	611,781	534,561	455,403	374,259	291,079	205,812	146,959	99,188	50,212
Provisions	50,000	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	358,000	387,964	353,612	729,282	651,062	571,904	490,760	407,580	322,313	263,460	215,689	166,713
TOTAL LIABILITIES	4,094,000	4,599,422	3,992,701	4,386,369	4,298,979	4,232,925	4,174,236	4,109,723	4,043,644	3,958,513	3,930,122	3,900,813
Net Assets	203,320,000	207,497,996	208,679,236	209,595,633	209,925,760	210,297,792	210,717,499	211,255,778	211,824,835	212,503,978	213,174,523	213,781,798
EQUITY												
Retained Earnings	109,500,000	113,677,996	114,859,236	115,775,633	116,105,760	116,477,792	116,897,499	117,435,778	118,004,835	118,683,978	119,354,523	119,961,798
Revaluation Reserves	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000
Council Equity Interest	203,320,000	207,497,996	208,679,236	209,595,633	209,925,760	210,297,792	210,717,499	211,255,778	211,824,835	212,503,978	213,174,523	213,781,798
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	203,320,000	207,497,996	208,679,236	209,595,633	209,925,760	210,297,792	210,717,499	211,255,778	211,824,835	212,503,978	213,174,523	213,781,798

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
CASH FLOW STATEMENT - GENERAL FUND												
Scenario: Draft Budget 2019-2029 Recommended												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,897,339	5,747,529	5,862,505	5,981,053	6,101,972	6,225,312	6,351,129	6,479,445	6,610,334	6,743,843	6,878,724
User Charges & Fees	-	1,738,387	1,831,234	1,859,411	1,901,070	1,948,593	1,997,303	2,047,242	2,098,423	2,150,888	2,204,862	2,259,780
Interest & Investment Revenue Received	-	576,370	441,425	375,862	287,024	270,343	292,740	269,702	269,063	269,417	262,532	253,744
Grants & Contributions	-	12,351,931	7,855,907	7,470,009	6,982,463	7,029,166	7,132,596	7,288,714	7,402,189	7,467,906	7,565,208	7,547,883
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,190,131	739,748	608,558	723,429	673,843	679,569	685,435	692,200	699,214	705,464	711,527
Payments:												
Employee Benefits & On-Costs	-	(4,955,818)	(6,241,490)	(6,431,109)	(6,558,136)	(6,687,703)	(6,818,952)	(6,954,949)	(7,092,140)	(7,232,394)	(7,376,427)	(7,522,904)
Materials & Contracts	-	(8,381,422)	(3,908,433)	(3,414,010)	(3,401,200)	(3,425,859)	(3,475,460)	(3,465,869)	(3,582,639)	(3,531,660)	(3,648,729)	(3,644,653)
Borrowing Costs	-	(8,040)	(7,224)	(8,389)	(16,409)	(14,518)	(12,960)	(10,594)	(8,558)	(6,471)	(4,684)	(3,228)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,307,023)	(1,382,662)	(1,479,313)	(1,437,587)	(1,465,920)	(1,494,821)	(1,579,299)	(1,554,399)	(1,595,027)	(1,616,305)	(1,708,635)
Net Cash provided (or used in) Operating Activities	-	9,432,708	5,075,112	4,935,324	4,441,648	4,450,108	4,496,087	4,630,673	4,704,527	4,832,221	4,836,700	4,772,187
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	3,704,116	4,254,043	1,896,402	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	414,200	452,940	362,400	267,250	490,100	217,950	554,900	406,350	185,600	390,100	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(14,428,008)	(9,748,578)	(7,579,774)	(4,300,732)	(5,053,225)	(3,932,269)	(5,059,525)	(5,125,732)	(4,973,061)	(4,462,298)	(3,037,618)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(10,306,687)	(5,041,806)	(5,350,872)	(4,033,482)	(4,563,126)	(3,714,418)	(4,498,725)	(4,719,402)	(4,787,481)	(4,072,198)	(3,037,618)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	450,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(33,021)	(33,516)	(34,351)	(76,331)	(77,220)	(78,158)	(81,144)	(83,180)	(85,267)	(88,853)	(47,770)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(33,021)	(33,516)	415,649	(76,331)	(77,220)	(78,158)	(81,144)	(83,180)	(85,267)	(88,853)	(47,770)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(910,000)	(0)	(0)	332,835	(100,237)	701,511	50,804	(88,056)	(40,528)	705,650	1,686,789
plus: Cash, Cash Equivalents & Investments - beginning of year	-	910,000	0	0	(0)	332,835	142,598	844,108	894,912	796,857	756,329	1,461,979
Cash & Cash Equivalents - end of the year	910,000	0	0	(0)	332,835	142,598	844,108	894,912	796,857	756,329	1,461,979	3,148,778
Cash & Cash Equivalents - end of the year	910,000	0	0	(0)	332,835	142,598	844,108	894,912	796,857	756,329	1,461,979	3,148,778
Investments - end of the year	15,557,000	12,852,884	8,598,841	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439	6,732,439
Cash, Cash Equivalents & Investments - end of the year	17,467,000	12,852,884	8,598,841	6,732,439	7,065,275	6,875,037	7,576,548	7,627,352	7,529,296	7,488,769	8,194,418	9,881,217
Representing:												
- External Restrictions	4,840,000	3,883,900	3,171,730	1,273,550	1,148,637	1,127,112	1,104,833	1,081,775	1,054,500	1,026,134	996,634	965,954
- Internal Restrictions	12,488,016	8,967,073	3,560,107	3,077,244	3,302,743	2,974,594	3,171,679	2,692,507	2,472,322	1,745,487	1,621,531	1,621,531
- Unrestricted	138,984	2,011,911	1,867,004	2,381,645	2,613,895	2,773,331	3,300,036	3,853,070	4,002,474	4,717,148	5,576,253	7,293,732

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - GENERAL FUND Scenario: Draft Budget 2019-2029 Recommended												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Opening Balance	200,616,000	203,320,000	207,497,996	208,679,236	209,595,633	209,925,760	210,297,792	210,717,499	211,255,778	211,824,835	212,503,978	213,174,523
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	651,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	(413,000)	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	238,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,466,000	4,177,996	1,181,240	916,397	330,127	372,032	419,707	538,279	569,057	679,143	670,545	607,275
Total Recognised Income & Expenses (c&d)	2,704,000	4,177,996	1,181,240	916,397	330,127	372,032	419,707	538,279	569,057	679,143	670,545	607,275
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	203,320,000	207,497,996	208,679,236	209,595,633	209,925,760	210,297,792	210,717,499	211,255,778	211,824,835	212,503,978	213,174,523	213,781,798

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - WATER FUND												
Scenario: Optimistic - 5% Increase 2 years Incl. Water Treatment												
	Actuals	Current Year	Projected Years				Projected Years					
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	666,000	686,000	726,000	743,370	759,047	799,024	841,000	858,630	876,612	894,954	913,663	932,746
User Charges & Fees	1,205,000	1,224,800	1,338,800	1,372,271	1,406,577	1,476,906	1,550,753	1,589,523	1,629,262	1,669,993	1,711,743	1,754,537
Interest & Investment Revenue	212,000	216,540	203,924	198,089	197,233	196,355	195,455	194,533	193,568	192,620	191,890	191,700
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	23,000	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825
Grants & Contributions provided for Capital Purposes	77,000	15,000	770,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,193,000	2,165,165	3,063,549	7,981,555	8,030,682	2,515,110	2,630,033	2,685,511	2,742,267	2,800,392	2,860,121	2,921,808
Expenses from Continuing Operations												
Employee Benefits & On-Costs	324,000	428,060	794,886	811,146	827,740	844,673	861,958	879,596	897,599	915,972	934,699	863,224
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	651,000	490,587	252,972	256,042	259,140	262,265	265,418	268,599	271,808	275,044	278,330	372,231
Depreciation & Amortisation	474,000	487,427	511,427	521,507	531,789	842,276	858,973	876,004	893,375	911,095	929,168	947,603
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	262,000	227,500	254,200	259,284	264,469	269,758	275,153	280,656	286,268	291,994	297,834	303,790
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	138,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,849,000	1,633,574	1,813,485	1,847,979	1,883,138	2,218,972	2,261,502	2,304,855	2,349,051	2,394,105	2,440,031	2,466,848
Operating Result from Continuing Operations	334,000	531,591	1,250,064	6,133,576	6,147,544	296,138	368,531	380,656	393,236	406,287	420,090	434,960
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	334,000	531,591	1,250,064	6,133,576	6,147,544	296,138	368,531	380,656	393,236	406,287	420,090	434,960
Net Operating Result before Grants and Contributions provided for Capital Purposes	257,000	516,591	480,064	489,576	502,544	276,136	348,531	360,656	373,236	386,287	400,090	414,960

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
BALANCE SHEET - WATER FUND												
Scenario: Optimistic - 5% Increase 2 years Incl. Water Treatment												
	Actuals	Current Year	Projected Years				Projected Years					
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	-	-	282,945	-	-	230,484	774,990	1,510,759	2,152,229	2,900,236	3,652,356	4,430,831
Investments	7,798,000	7,398,559	7,398,559	4,958,334	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101
Receivables	365,000	370,242	365,291	404,247	413,402	433,828	455,253	465,524	476,023	458,202	455,896	466,068
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,163,000	7,768,800	8,076,794	5,362,581	2,653,503	2,904,413	3,470,344	4,216,384	4,868,353	5,698,540	6,348,353	7,136,999
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	305,000	271,463	237,112	201,905	165,820	128,836	90,930	52,079	12,259	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	17,788,000	18,726,073	19,689,646	28,573,139	37,466,350	37,549,074	37,380,101	37,064,097	36,845,721	36,534,626	36,205,458	35,857,855
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,093,000	18,997,536	19,926,758	28,775,044	37,632,170	37,677,910	37,481,031	37,116,176	36,857,990	36,534,626	36,205,458	35,857,855
TOTAL ASSETS	26,256,000	26,766,336	28,003,552	34,137,625	40,285,673	40,582,323	40,951,375	41,332,560	41,726,333	42,133,166	42,553,811	42,994,854
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Net Assets	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,549,913	40,918,444	41,299,100	41,692,336	42,098,622	42,518,712	42,953,672
EQUITY												
Retained Earnings	17,613,000	18,144,591	19,394,655	25,529,231	31,675,775	31,971,913	32,340,444	32,721,100	33,114,336	33,520,622	33,940,712	34,375,672
Revaluation Reserves	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000
Council Equity Interest	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,549,913	40,918,444	41,299,100	41,692,336	42,098,622	42,518,712	42,953,672
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,549,913	40,918,444	41,299,100	41,692,336	42,098,622	42,518,712	42,953,672

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2020												
CASH FLOW STATEMENT - WATER FUND												
Scenario: Optimistic - 5% increase 2 years Incl. Water Treatment												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2018/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	503,226	714,500	739,356	753,933	785,983	827,307	852,879	870,746	888,971	907,560	926,521
User Charges & Fees	-	1,262,848	1,328,287	1,369,164	1,403,413	1,470,420	1,543,943	1,585,948	1,625,597	1,666,237	1,707,893	1,750,591
Interest & Investment Revenue Received	-	216,540	203,824	198,089	197,293	196,365	195,455	194,533	193,588	192,620	191,850	191,700
Grants & Contributions	-	37,825	792,825	5,667,825	5,667,825	42,825	42,825	42,825	42,825	42,825	42,825	42,825
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	150,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(420,000)	(794,880)	(811,146)	(827,740)	(844,673)	(881,058)	(876,598)	(887,589)	(915,972)	(934,689)	(963,224)
Materials & Contracts	-	(511,842)	(288,821)	(255,546)	(266,855)	(261,752)	(264,897)	(268,070)	(271,271)	(274,498)	(277,774)	(281,140)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(227,500)	(254,200)	(288,204)	(284,469)	(269,798)	(275,153)	(280,658)	(268,285)	(261,894)	(267,834)	(303,795)
Net Cash provided (or used in) Operating Activities	-	993,037	1,724,429	6,647,479	6,671,560	1,199,400	1,207,522	1,247,863	1,277,619	1,308,188	1,339,860	1,378,475
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	399,441	-	2,440,225	2,718,233	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	33,021	33,518	34,351	35,207	36,084	36,964	37,908	38,851	39,819	40,809	41,825
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,425,000)	(1,475,000)	(9,405,000)	(6,425,000)	(923,000)	(700,000)	(690,000)	(675,000)	(660,000)	(645,000)	(630,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(890,037)	(1,441,884)	(6,930,434)	(6,671,560)	(868,918)	(663,016)	(612,094)	(636,149)	(660,181)	(687,741)	(690,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	0	282,945	(262,945)	(0)	230,484	544,506	735,769	841,470	748,007	752,120	778,475
plus: Cash, Cash Equivalents & Investments - beginning of year	-	-	0	282,945	0	0	230,484	774,990	1,516,759	2,152,229	2,900,236	3,652,356
Cash & Cash Equivalents - end of the year	-	0	282,945	0	0	230,484	774,990	1,510,759	2,152,229	2,900,236	3,652,356	4,430,831
Cash & Cash Equivalents - end of the year	-	0	282,945	0	0	230,484	774,990	1,510,759	2,152,229	2,900,236	3,652,356	4,430,831
Investments - end of the year	7,798,000	7,398,559	7,398,559	4,958,334	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101
Cash, Cash Equivalents & Investments - end of the year	7,798,000	7,398,559	7,681,503	4,958,334	2,240,101	2,470,585	3,015,091	3,760,860	4,392,330	5,140,337	5,892,457	6,670,932
Representing:												
- External Restrictions	7,798,327	7,345,086	7,663,072	4,947,905	2,237,044	2,486,542	3,051,030	3,795,598	4,446,059	5,200,260	5,993,067	6,816,369
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(327)	55,473	18,431	10,829	3,057	(15,957)	(35,939)	(44,738)	(53,729)	(62,923)	(106,610)	(145,437)
	7,798,000	7,398,559	7,681,503	4,958,334	2,240,101	2,470,585	3,015,091	3,760,860	4,392,330	5,140,337	5,892,457	6,670,932

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - WATER FUND Scenario: Optimistic - 5% Increase 2 years Incl. Water Treatment												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Opening Balance	24,039,000	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,549,913	40,918,444	41,299,100	41,692,336	42,098,622	42,518,712
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	2,108,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	(290,000)	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	1,818,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	334,000	531,591	1,250,064	6,133,576	6,147,544	296,138	368,531	380,656	393,236	406,287	420,090	434,960
Total Recognised Income & Expenses (c&d)	2,152,000	531,591	1,250,064	6,133,576	6,147,544	296,138	368,531	380,656	393,236	406,287	420,090	434,960
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,549,913	40,918,444	41,299,100	41,692,336	42,098,622	42,518,712	42,953,672

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - WATER FUND												
Scenario: Pessimistic - Excluding Water Treatment Plant												
	Actuals	Current Year	Projected Years					Projected Years				
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	666,000	686,000	726,000	743,370	759,047	775,038	791,349	807,986	824,956	842,266	859,921	877,930
User Charges & Fees	1,205,000	1,224,800	1,338,800	1,372,271	1,406,577	1,441,742	1,477,785	1,514,729	1,552,597	1,591,412	1,631,198	1,671,978
Interest & Investment Revenue	212,000	216,540	203,924	198,089	197,233	196,355	194,533	194,533	193,568	192,620	191,890	191,700
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	23,000	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825
Grants & Contributions provided for Capital Purposes	77,000	15,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,193,000	2,165,165	2,313,549	2,356,555	2,405,682	2,455,960	2,507,414	2,560,073	2,613,966	2,669,123	2,725,834	2,784,433
Expenses from Continuing Operations												
Employee Benefits & On-Costs	324,000	428,060	794,886	811,146	827,740	844,673	861,958	879,596	897,599	915,972	934,699	863,224
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	651,000	490,587	252,972	256,042	259,140	262,265	265,418	268,599	271,808	275,044	278,330	372,231
Depreciation & Amortisation	474,000	487,427	511,427	521,507	531,789	542,276	552,973	563,884	575,013	586,365	597,944	609,754
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	262,000	227,500	254,200	259,284	264,469	269,758	275,153	280,656	286,268	291,994	297,834	303,790
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	138,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,849,000	1,633,574	1,813,485	1,847,979	1,883,138	1,918,972	1,955,502	1,992,735	2,030,668	2,069,375	2,108,807	2,148,998
Operating Result from Continuing Operations	334,000	531,591	500,064	508,576	522,544	536,988	551,912	567,338	583,278	599,748	617,027	635,434
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	334,000	531,591	500,064	508,576	522,544	536,988	551,912	567,338	583,278	599,748	617,027	635,434
Net Operating Result before Grants and Contributions provided for Capital Purposes	257,000	516,591	480,064	488,576	502,544	516,986	531,912	547,338	563,278	579,748	597,027	615,434

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 BALANCE SHEET - WATER FUND Scenario: Pessimistic - Excluding Water Treatment Plant												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	-	-	532,945	684,775	841,542	1,023,944	1,457,689	2,068,512	2,582,184	3,199,415	3,817,773	4,459,409
Investments	7,798,000	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559
Receivables	365,000	370,242	356,291	404,247	413,402	422,761	432,328	442,107	452,103	433,769	430,938	440,573
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,163,000	7,768,800	8,326,794	8,487,581	8,653,503	8,845,263	9,288,575	9,909,177	10,432,825	11,031,743	11,647,269	12,298,540
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	305,000	271,463	237,112	201,905	165,820	128,836	90,930	52,079	12,259	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	17,788,000	18,726,073	18,689,646	19,073,139	19,466,350	19,849,074	19,986,101	19,982,217	20,082,204	20,095,839	20,097,895	20,088,141
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,093,000	18,997,536	18,926,758	19,275,044	19,632,170	19,977,910	20,087,031	20,034,296	20,094,463	20,095,839	20,097,895	20,088,141
TOTAL ASSETS	26,256,000	26,766,336	27,253,552	27,762,625	28,285,673	28,823,173	29,375,606	29,943,473	30,527,288	31,127,582	31,745,164	32,386,681
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Net Assets	26,191,000	26,722,591	27,222,655	27,731,231	28,253,775	28,790,763	29,342,675	29,910,013	30,493,291	31,093,038	31,710,065	32,345,499
EQUITY												
Retained Earnings	17,613,000	18,144,591	18,644,655	19,153,231	19,675,775	20,212,763	20,764,675	21,332,013	21,915,291	22,515,038	23,132,065	23,767,499
Revaluation Reserves	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000
Council Equity Interest	26,191,000	26,722,591	27,222,655	27,731,231	28,253,775	28,790,763	29,342,675	29,910,013	30,493,291	31,093,038	31,710,065	32,345,499
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	26,191,000	26,722,591	27,222,655	27,731,231	28,253,775	28,790,763	29,342,675	29,910,013	30,493,291	31,093,038	31,710,065	32,345,499

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
CASH FLOW STATEMENT - WATER FUND												
Scenario: Pessimistic - Excluding Water Treatment Plant												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2018/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	503,226	714,500	739,356	753,933	769,822	786,028	802,599	819,420	836,619	854,162	872,055
User Charges & Fees	-	1,262,848	1,328,287	1,369,164	1,403,413	1,438,499	1,474,481	1,511,322	1,549,105	1,587,832	1,627,529	1,668,217
Interest & Investment Revenue Received	-	216,540	203,824	198,089	197,233	196,365	195,485	194,533	193,588	192,626	191,650	191,700
Grants & Contributions	-	37,825	42,825	42,825	42,825	42,825	42,825	42,825	42,825	42,825	42,825	42,825
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	150,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(420,000)	(794,880)	(811,146)	(827,740)	(844,873)	(861,958)	(878,998)	(897,599)	(915,972)	(934,689)	(953,224)
Materials & Contracts	-	(511,842)	(288,821)	(255,546)	(256,835)	(257,752)	(254,897)	(250,070)	(247,271)	(244,498)	(241,774)	(239,140)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(227,500)	(254,200)	(269,204)	(284,409)	(299,798)	(315,153)	(330,658)	(346,286)	(361,954)	(377,834)	(393,790)
Net Cash provided (or used in) Operating Activities	-	993,037	974,429	1,022,479	1,046,560	1,071,317	1,096,761	1,122,917	1,149,800	1,177,432	1,206,058	1,234,636
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	399,441	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	33,021	33,516	34,351	35,207	36,084	36,984	37,908	38,851	39,819	40,809	41,819
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,425,000)	(475,000)	(906,000)	(825,000)	(923,000)	(700,000)	(690,000)	(675,000)	(660,000)	(645,000)	(630,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(990,037)	(441,894)	(870,649)	(889,793)	(888,918)	(663,016)	(612,094)	(636,149)	(660,181)	(687,741)	(700,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	0	532,945	151,830	156,767	182,401	433,745	610,823	513,652	617,252	618,358	641,636
plus: Cash, Cash Equivalents & Investments - beginning of year	-	-	0	532,945	684,775	841,542	1,023,944	1,457,689	2,086,512	2,582,164	3,199,415	3,817,773
Cash & Cash Equivalents - end of the year	-	0	532,945	684,775	841,542	1,023,944	1,457,689	2,086,512	2,582,164	3,199,415	3,817,773	4,459,409
Cash & Cash Equivalents - end of the year	-	0	532,945	684,775	841,542	1,023,944	1,457,689	2,086,512	2,582,164	3,199,415	3,817,773	4,459,409
Investments - end of the year	7,798,000	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559	7,398,559
Cash, Cash Equivalents & Investments - end of the year	7,798,000	7,398,559	7,931,503	8,083,334	8,240,181	8,422,502	8,856,247	9,467,071	9,980,722	10,597,574	11,216,332	11,857,868
Representing:												
- External Restrictions	7,798,327	7,345,096	7,913,072	8,072,505	8,237,044	8,427,392	8,869,261	9,488,388	10,010,531	10,636,483	11,261,980	11,877,910
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(327)	55,463	18,431	10,829	9,097	(4,890)	(13,014)	(21,318)	(28,809)	(33,489)	(75,651)	(119,042)
	7,798,000	7,398,559	7,931,503	8,083,334	8,240,181	8,422,502	8,856,247	9,467,071	9,980,722	10,597,574	11,216,332	11,857,868

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - WATER FUND Scenario: Pessimistic - Excluding Water Treatment Plant												
	Actuals 2017/18 \$	Current Year 2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	Projected Years					2028/29 \$
							2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	
Opening Balance	24,039,000	26,191,000	26,722,591	27,222,655	27,731,231	28,253,775	28,790,763	29,342,675	29,910,013	30,493,291	31,093,038	31,710,065
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	2,108,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	(290,000)	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	1,818,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	334,000	531,591	500,064	508,576	522,544	536,988	551,912	567,338	583,278	599,748	617,027	635,434
Total Recognised Income & Expenses (c&d)	2,152,000	531,591	500,064	508,576	522,544	536,988	551,912	567,338	583,278	599,748	617,027	635,434
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	26,191,000	26,722,591	27,222,655	27,731,231	28,253,775	28,790,763	29,342,675	29,910,013	30,493,291	31,093,038	31,710,065	32,345,499

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - WATER FUND												
Scenario: Recommended - Including new Water Treatment Plant												
	Actuals	Current Year	Projected Years					Projected Years				
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	666,000	686,000	726,000	743,370	759,047	775,038	791,349	807,986	824,956	842,266	859,921	877,930
User Charges & Fees	1,205,000	1,224,800	1,338,800	1,372,271	1,406,577	1,441,742	1,477,785	1,514,729	1,552,597	1,591,412	1,631,198	1,671,978
Interest & Investment Revenue	212,000	216,540	203,924	198,089	197,233	196,355	195,455	194,533	193,568	192,620	191,890	191,700
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	23,000	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825
Grants & Contributions provided for Capital Purposes	77,000	15,000	770,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,193,000	2,165,165	3,063,549	7,981,555	8,030,682	2,455,960	2,507,414	2,560,073	2,613,966	2,669,123	2,725,834	2,784,433
Expenses from Continuing Operations												
Employee Benefits & On-Costs	324,000	428,060	794,886	811,146	827,740	844,673	861,958	879,596	897,599	915,972	934,699	863,224
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	651,000	490,587	252,972	256,042	259,140	262,265	265,418	268,599	271,808	275,044	278,330	372,231
Depreciation & Amortisation	474,000	487,427	511,427	521,507	531,789	542,276	552,973	563,704	574,475	585,285	596,135	607,024
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	262,000	227,500	254,200	259,284	264,469	269,758	275,153	280,656	286,268	291,994	297,834	303,790
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	138,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,849,000	1,633,574	1,813,485	1,847,979	1,883,138	2,218,972	2,261,502	2,304,855	2,349,051	2,394,105	2,440,031	2,466,848
Operating Result from Continuing Operations	334,000	531,591	1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	334,000	531,591	1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585
Net Operating Result before Grants and Contributions provided for Capital Purposes	257,000	516,591	480,064	488,576	502,544	216,986	225,912	235,218	244,915	255,018	265,803	277,585

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 BALANCE SHEET - WATER FUND Scenario: Recommended - Including new Water Treatment Plant												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	-	-	282,945	-	-	182,401	616,147	1,226,970	1,740,621	2,357,873	2,976,231	3,617,867
Investments	7,798,000	7,398,559	7,398,559	4,958,334	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101
Receivables	365,000	370,242	365,291	404,247	413,402	422,761	432,328	442,107	452,103	433,769	430,938	440,573
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,163,000	7,768,800	8,076,794	5,362,581	2,653,503	2,845,263	3,288,575	3,909,177	4,432,825	5,031,743	5,647,269	6,298,540
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	305,000	271,463	237,112	201,905	165,820	128,836	90,930	52,079	12,259	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	17,788,000	18,726,073	19,689,646	28,573,139	37,466,350	37,549,074	37,390,101	37,064,097	36,845,721	36,534,626	36,205,458	35,857,855
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,093,000	18,997,536	19,926,758	28,775,044	37,632,170	37,677,910	37,481,031	37,116,176	36,857,960	36,534,626	36,205,458	35,857,855
TOTAL ASSETS	26,256,000	26,766,336	28,003,552	34,137,625	40,285,673	40,523,173	40,769,606	41,025,353	41,290,805	41,566,369	41,852,727	42,156,395
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	65,000	43,745	30,897	31,393	31,898	32,410	32,931	33,460	33,998	34,544	35,100	41,183
Net Assets	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628	42,115,213
EQUITY												
Retained Earnings	17,613,000	18,144,591	19,394,655	25,529,231	31,675,775	31,912,763	32,158,675	32,413,893	32,678,808	32,953,625	33,239,628	33,537,213
Revaluation Reserves	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000	8,578,000
Council Equity Interest	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628	42,115,213
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628	42,115,213

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
CASH FLOW STATEMENT - WATER FUND												
Scenario: Recommended - Including new Water Treatment Plant												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2018/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	503,226	714,500	739,356	753,933	769,822	786,028	802,599	819,420	836,619	854,162	872,055
User Charges & Fees	-	1,262,848	1,328,287	1,369,164	1,403,413	1,438,499	1,474,481	1,511,322	1,549,105	1,587,832	1,627,529	1,668,217
Interest & Investment Revenue Received	-	216,540	203,824	198,089	197,293	196,365	195,485	194,533	193,588	192,626	191,690	191,700
Grants & Contributions	-	37,825	792,825	5,667,825	5,667,825	42,825	42,825	42,825	42,825	42,825	42,825	42,825
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	150,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(420,000)	(794,880)	(811,146)	(827,740)	(844,873)	(861,988)	(879,598)	(897,599)	(915,972)	(934,689)	(953,224)
Materials & Contracts	-	(511,842)	(288,821)	(255,546)	(266,855)	(267,752)	(264,897)	(268,070)	(271,271)	(274,498)	(277,774)	(281,140)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(227,500)	(254,200)	(288,204)	(284,469)	(269,798)	(275,153)	(280,698)	(288,286)	(281,894)	(287,834)	(303,790)
Net Cash provided (or used in) Operating Activities	-	993,037	1,724,429	6,647,479	6,671,560	1,071,317	1,096,761	1,122,917	1,149,800	1,177,432	1,206,068	1,241,636
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	399,441	-	2,440,225	2,718,233	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	33,021	33,518	34,351	35,207	36,084	36,964	37,908	38,851	39,819	12,259	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,425,000)	(1,475,000)	(9,405,000)	(6,425,000)	(923,000)	(700,000)	(690,000)	(675,000)	(660,000)	(600,000)	(600,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(890,037)	(1,441,884)	(6,930,434)	(6,671,560)	(868,916)	(663,016)	(612,094)	(636,149)	(660,181)	(667,741)	(600,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) In Cash & Cash Equivalents	-	0	282,945	(262,945)	(0)	182,401	433,745	610,823	513,652	617,252	618,368	641,636
plus: Cash, Cash Equivalents & Investments - beginning of year	-	-	0	282,945	0	0	182,401	616,147	1,226,970	1,740,621	2,357,873	2,976,231
Cash & Cash Equivalents - end of the year	-	0	282,945	0	0	182,401	616,147	1,226,970	1,740,621	2,357,873	2,976,231	3,617,867
Cash & Cash Equivalents - end of the year	-	0	282,945	0	0	182,401	616,147	1,226,970	1,740,621	2,357,873	2,976,231	3,617,867
Investments - end of the year	7,798,000	7,398,559	7,398,559	4,958,334	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101	2,240,101
Cash, Cash Equivalents & Investments - end of the year	7,798,000	7,398,559	7,681,503	4,958,334	2,240,101	2,422,502	2,856,247	3,467,071	3,980,722	4,597,974	5,216,332	5,857,968
Representing:												
- External Restrictions	7,798,327	7,345,086	7,663,072	4,947,905	2,237,044	2,427,392	2,866,261	3,488,388	4,010,531	4,636,485	5,261,980	5,977,910
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(327)	55,473	18,431	10,829	3,057	(4,890)	(13,014)	(21,318)	(28,809)	(33,489)	(75,651)	(119,942)
	7,798,000	7,398,559	7,681,503	4,958,334	2,240,101	2,422,502	2,856,247	3,467,071	3,980,722	4,597,974	5,216,332	5,857,968

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - WATER FUND Scenario: Recommended - Including new Water Treatment Plant												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Opening Balance	24,039,000	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	2,108,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	(290,000)	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	1,818,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	334,000	531,591	1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585
Total Recognised Income & Expenses (c&d)	2,152,000	531,591	1,250,064	6,133,576	6,147,544	236,988	245,912	255,218	264,915	275,018	285,803	297,585
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	26,191,000	26,722,591	27,972,655	34,106,231	40,253,775	40,490,763	40,736,675	40,991,893	41,256,808	41,531,825	41,817,628	42,115,213

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - SEWER FUND												
Scenario: Optimistic 10% Year 1 Excluding Barellan Sewer												
	Actuals	Current Year	Projected Years					Projected Years				
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,018,000	1,136,200	1,239,000	1,270,875	1,297,013	1,323,673	1,350,866	1,378,604	1,406,896	1,435,754	1,465,189	1,494,492
User Charges & Fees	111,000	141,600	158,000	161,950	165,999	170,149	174,403	178,763	183,231	187,812	192,508	197,320
Interest & Investment Revenue	2,000	7,000	15,400	25,600	28,400	28,400	28,400	28,400	28,400	28,400	28,400	28,400
Other Revenues	4,000	4,200	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	20,000	20,350	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800
Grants & Contributions provided for Capital Purposes	18,000	8,200	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,173,000	1,317,550	1,440,200	1,486,225	1,519,212	1,550,022	1,581,469	1,613,567	1,646,327	1,679,766	1,713,897	1,748,012
Expenses from Continuing Operations												
Employee Benefits & On-Costs	288,000	285,811	558,961	570,408	582,092	594,015	606,184	618,604	631,278	644,216	657,137	603,878
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	489,000	379,412	180,490	182,863	184,852	187,061	189,288	191,538	193,803	196,088	198,673	257,729
Depreciation & Amortisation	296,000	302,439	308,379	314,438	320,618	326,822	333,352	339,910	346,599	353,422	360,382	367,481
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	112,000	95,200	104,900	106,998	109,138	111,321	113,547	115,817	118,133	120,495	122,905	125,364
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	57,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,242,000	1,062,862	1,152,730	1,174,507	1,196,700	1,219,319	1,242,371	1,265,867	1,289,813	1,314,221	1,338,097	1,364,452
Operating Result from Continuing Operations	(69,000)	254,688	287,470	311,718	322,512	330,703	339,098	347,700	356,514	365,545	374,800	383,560
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(69,000)	254,688	287,470	311,718	322,512	330,703	339,098	347,700	356,514	365,545	374,800	383,560
Net Operating Result before Grants and Contributions provided for Capital Purposes	(87,000)	246,468	279,470	303,718	314,512	322,703	331,098	339,700	348,514	357,545	366,800	375,560

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
BALANCE SHEET - SEWER FUND												
Scenario: Optimistic 10% Year 1 Excluding Barellan Sewer												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	65,000	304,347	491,205	739,206	1,179,721	1,384,677	1,604,405	1,689,237	1,939,516	1,955,591	2,237,823	2,535,922
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	76,000	113,780	122,771	125,926	128,541	131,210	133,932	136,710	139,544	142,436	145,386	148,328
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	161,000	418,127	613,976	865,132	1,308,262	1,515,887	1,738,337	1,825,947	2,079,060	2,098,027	2,383,209	2,684,250
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,845,000	18,842,561	18,934,182	18,994,744	18,874,126	18,097,204	19,113,852	19,373,942	19,477,343	19,823,921	19,913,539	19,996,058
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,845,000	18,842,561	18,934,182	18,994,744	18,874,126	18,097,204	19,113,852	19,373,942	19,477,343	19,823,921	19,913,539	19,996,058
TOTAL ASSETS	19,006,000	19,260,688	19,548,158	19,859,876	20,182,388	20,513,091	20,852,189	21,199,889	21,556,403	21,921,948	22,296,748	22,680,308
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	-
Net Assets	19,006,000	19,260,688	19,548,158	19,859,876	20,182,388	20,513,091	20,852,189	21,199,889	21,556,403	21,921,948	22,296,748	22,680,308
EQUITY												
Retained Earnings	11,255,000	11,509,688	11,797,158	12,108,876	12,431,388	12,762,091	13,101,189	13,448,889	13,805,403	14,170,948	14,545,748	14,929,308
Revaluation Reserves	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000
Council Equity Interest	19,006,000	19,260,998	19,548,158	19,859,876	20,182,388	20,513,091	20,852,189	21,199,889	21,556,403	21,921,948	22,296,748	22,680,308
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	19,006,000	19,260,688	19,548,158	19,859,876	20,182,388	20,513,091	20,852,189	21,199,889	21,556,403	21,921,948	22,296,748	22,680,308

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
CASH FLOW STATEMENT - SEWER FUND												
Scenario: Optimistic 10% Year 1 Excluding Barellan Sewer												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,094,773	1,229,280	1,267,961	1,294,542	1,321,152	1,348,295	1,375,961	1,404,221	1,433,025	1,462,406	1,491,721
User Charges & Fees	-	141,359	157,416	161,309	165,855	170,001	174,252	178,608	183,072	187,649	192,341	197,149
Interest & Investment Revenue Received	-	7,000	15,400	25,800	29,400	28,400	28,400	28,400	28,400	28,400	28,400	28,400
Grants & Contributions	-	20,550	27,900	27,800	27,800	27,800	27,800	27,800	27,800	27,800	27,800	27,800
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	7,888	1,313	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(285,911)	(558,961)	(570,400)	(582,032)	(594,015)	(606,184)	(618,804)	(631,278)	(644,216)	(657,137)	(670,378)
Materials & Contracts	-	(379,412)	(180,490)	(182,663)	(194,532)	(187,051)	(189,268)	(191,535)	(193,803)	(196,088)	(198,673)	(201,729)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(95,200)	(104,900)	(109,998)	(109,138)	(111,321)	(113,547)	(115,817)	(118,133)	(120,495)	(122,905)	(125,364)
Net Cash provided (or used in) Operating Activities	-	519,347	556,858	623,002	640,515	654,957	669,727	684,832	700,279	716,075	732,232	748,099
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(300,000)	(400,000)	(375,000)	(200,000)	(450,000)	(450,000)	(600,000)	(450,000)	(700,000)	(450,000)	(450,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(300,000)	(400,000)	(375,000)	(200,000)	(450,000)	(450,000)	(600,000)	(450,000)	(700,000)	(450,000)	(450,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	219,347	186,858	248,002	440,515	204,957	219,727	84,832	250,279	16,075	282,232	298,099
plus: Cash, Cash Equivalents & Investments - beginning of year	-	85,000	304,347	491,205	739,206	1,179,721	1,384,677	1,604,405	1,869,237	1,939,516	1,955,591	2,237,823
Cash & Cash Equivalents - end of the year	85,000	304,347	491,205	739,206	1,179,721	1,384,677	1,604,405	1,869,237	1,939,516	1,955,591	2,237,823	2,535,922
Cash & Cash Equivalents - end of the year	85,000	304,347	491,205	739,206	1,179,721	1,384,677	1,604,405	1,869,237	1,939,516	1,955,591	2,237,823	2,535,922
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	85,000	304,347	491,205	739,206	1,179,721	1,384,677	1,604,405	1,869,237	1,939,516	1,955,591	2,237,823	2,535,922
Representing:												
- External Restrictions	85,000	342,127	537,976	664,757	1,425,424	1,732,537	2,056,465	2,247,582	2,606,272	2,732,927	3,127,950	3,541,030
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	(37,780)	(46,771)	(145,551)	(245,703)	(347,860)	(452,060)	(388,345)	(666,795)	(777,338)	(880,127)	(1,005,108)

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - SEWER FUND Scenario: Optimistic 10% Year 1 Excluding Barellan Sewer												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Opening Balance	17,966,000	19,006,000	19,260,688	19,548,158	19,859,876	20,182,388	20,513,091	20,852,189	21,199,889	21,556,403	21,921,948	22,296,748
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	406,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	703,000	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	1,109,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(69,000)	254,688	287,470	311,718	322,512	330,703	339,098	347,700	356,514	365,545	374,800	383,560
Total Recognised Income & Expenses (c&d)	1,040,000	254,688	287,470	311,718	322,512	330,703	339,098	347,700	356,514	365,545	374,800	383,560
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,006,000	19,260,688	19,548,158	19,859,876	20,182,388	20,513,091	20,852,189	21,199,889	21,556,403	21,921,948	22,296,748	22,680,308

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - SEWER FUND												
Scenario: Pessimistic 2.7% increase yr 1, Excluding Barellan S												
	Actuals	Current Year	Projected Years				Projected Years					
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,018,000	1,136,200	1,147,875	1,170,833	1,194,984	1,219,618	1,244,744	1,270,373	1,296,515	1,323,179	1,350,377	1,377,385
User Charges & Fees	111,000	141,600	150,575	154,339	158,197	162,152	166,206	170,361	174,619	178,985	183,460	188,046
Interest & Investment Revenue	2,000	7,000	15,400	25,600	28,400	28,400	28,400	28,400	28,400	28,400	28,400	28,400
Other Revenues	4,000	4,200	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	20,000	20,350	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800
Grants & Contributions provided for Capital Purposes	18,000	8,200	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,173,000	1,317,550	1,341,650	1,378,572	1,409,381	1,437,970	1,467,150	1,496,934	1,527,334	1,558,364	1,590,037	1,621,631
Expenses from Continuing Operations												
Employee Benefits & On-Costs	288,000	285,811	558,961	570,408	582,092	594,015	606,184	618,604	631,278	644,216	657,137	603,878
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	489,000	379,412	180,490	182,663	184,852	187,061	189,288	191,538	193,803	196,088	198,673	267,729
Depreciation & Amortisation	296,000	302,439	308,379	314,438	320,618	326,822	333,352	339,910	346,599	353,422	360,382	367,481
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	112,000	95,200	104,900	106,998	109,138	111,321	113,547	115,817	118,133	120,495	122,905	125,364
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	57,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,242,000	1,062,862	1,152,730	1,174,507	1,196,700	1,219,319	1,242,371	1,265,867	1,289,813	1,314,221	1,338,097	1,364,462
Operating Result from Continuing Operations	(69,000)	254,688	188,920	204,065	212,681	218,651	224,779	231,067	237,521	244,143	250,940	257,179
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(69,000)	254,688	188,920	204,065	212,681	218,651	224,779	231,067	237,521	244,143	250,940	257,179
Net Operating Result before Grants and Contributions provided for Capital Purposes	(87,000)	246,468	180,920	196,065	204,681	210,651	216,779	223,067	229,521	236,143	242,940	249,179

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
BALANCE SHEET - SEWER FUND												
Scenario: Pessimistic 2.7% increase yr 1, Excluding Barellan S												
	Actuals	Current Year	Projected Years					Projected Years				
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	65,000	304,347	401,535	542,733	873,811	966,714	1,072,325	1,040,731	1,172,228	1,067,116	1,225,708	1,387,651
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	76,000	113,780	113,891	116,196	118,617	121,087	123,607	126,178	128,801	131,478	134,208	136,925
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	161,000	418,127	515,426	658,929	992,228	1,087,801	1,195,932	1,166,909	1,301,029	1,198,594	1,359,916	1,534,576
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,845,000	18,842,561	18,934,182	18,994,744	18,874,126	18,097,204	19,113,852	19,373,942	19,477,343	19,823,921	19,913,539	19,996,058
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,845,000	18,842,561	18,934,182	18,994,744	18,874,126	18,997,204	19,113,852	19,373,942	19,477,343	19,823,921	19,913,539	19,996,058
TOTAL ASSETS	19,006,000	19,260,688	19,449,608	19,653,673	19,866,354	20,085,005	20,309,784	20,540,851	20,778,372	21,022,515	21,273,455	21,530,634
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	-
Net Assets	19,006,000	19,260,688	19,449,608	19,653,673	19,866,354	20,085,005	20,309,784	20,540,851	20,778,372	21,022,515	21,273,455	21,530,634
EQUITY												
Retained Earnings	11,255,000	11,509,688	11,698,608	11,902,873	12,115,354	12,334,005	12,558,784	12,789,851	13,027,372	13,271,515	13,522,455	13,779,634
Revaluation Reserves	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000
Council Equity Interest	19,006,000	19,260,998	19,449,608	19,653,873	19,866,354	20,085,005	20,309,784	20,540,851	20,778,372	21,022,515	21,273,455	21,530,634
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	19,006,000	19,260,688	19,449,608	19,653,673	19,866,354	20,085,005	20,309,784	20,540,851	20,778,372	21,022,515	21,273,455	21,530,634

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
CASH FLOW STATEMENT - SEWER FUND												
Scenario: Pessimistic 2.7% increase yr 1, Excluding Barollan £												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,094,773	1,146,771	1,168,662	1,192,701	1,217,299	1,242,368	1,267,950	1,294,043	1,320,658	1,347,805	1,374,891
User Charges & Fees	-	141,359	150,256	154,205	158,000	162,011	166,062	170,213	174,467	178,830	183,301	187,863
Interest & Investment Revenue Received	-	7,000	15,400	25,800	28,400	28,400	28,400	28,400	28,400	28,400	28,400	28,400
Grants & Contributions	-	20,550	27,800	27,800	27,800	27,800	27,800	27,800	27,800	27,800	27,800	27,800
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	7,888	1,313	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(285,811)	(588,961)	(570,400)	(582,082)	(594,015)	(606,184)	(618,804)	(631,278)	(644,216)	(657,137)	(670,378)
Materials & Contracts	-	(379,412)	(180,490)	(182,663)	(194,532)	(187,051)	(189,288)	(191,536)	(193,803)	(196,088)	(198,673)	(201,229)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(95,200)	(104,900)	(109,988)	(109,138)	(111,321)	(113,547)	(115,817)	(118,133)	(120,495)	(122,905)	(125,364)
Net Cash provided (or used in) Operating Activities	-	519,347	497,188	516,198	530,878	543,103	556,611	568,406	581,497	594,889	608,591	621,943
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(300,000)	(400,000)	(375,000)	(200,000)	(450,000)	(450,000)	(600,000)	(450,000)	(700,000)	(450,000)	(450,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(300,000)	(400,000)	(375,000)	(200,000)	(450,000)	(450,000)	(600,000)	(450,000)	(700,000)	(450,000)	(450,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	219,347	97,188	141,198	330,878	93,103	106,611	(31,594)	131,497	(103,111)	198,591	171,943
plus: Cash, Cash Equivalents & Investments - beginning of year	-	85,000	304,347	401,535	542,733	873,611	966,714	1,072,325	1,040,731	1,172,228	1,067,116	1,225,708
Cash & Cash Equivalents - end of the year	85,000	304,347	401,535	542,733	873,611	966,714	1,072,325	1,040,731	1,172,228	1,067,116	1,225,708	1,397,651
Cash & Cash Equivalents - end of the year	85,000	304,347	401,535	542,733	873,611	966,714	1,072,325	1,040,731	1,172,228	1,067,116	1,225,708	1,397,651
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	85,000	304,347	401,535	542,733	873,611	966,714	1,072,325	1,040,731	1,172,228	1,067,116	1,225,708	1,397,651
Representing:												
- External Restrictions	85,000	342,127	439,426	582,929	916,228	1,011,801	1,119,932	1,090,509	1,225,029	1,122,594	1,283,916	1,458,576
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	(37,780)	(37,891)	(49,198)	(42,817)	(45,087)	(47,607)	(50,178)	(52,801)	(59,478)	(59,238)	(60,925)

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - SEWER FUND Scenario: Pessimistic 2.7% increase yr 1, Excluding Barellan S												
	Actuals 2017/18 \$	Current Year 2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	Projected Years					2028/29 \$
							2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	
Opening Balance	17,966,000	19,006,000	19,260,688	19,449,608	19,653,673	19,866,354	20,085,005	20,309,784	20,540,851	20,778,372	21,022,515	21,273,455
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	406,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	703,000	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	1,109,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(69,000)	254,688	188,920	204,065	212,681	218,651	224,779	231,067	237,521	244,143	250,940	257,179
Total Recognised Income & Expenses (c&d)	1,040,000	254,688	188,920	204,065	212,681	218,651	224,779	231,067	237,521	244,143	250,940	257,179
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,006,000	19,260,688	19,449,608	19,653,673	19,866,354	20,085,005	20,309,784	20,540,851	20,778,372	21,022,515	21,273,455	21,530,634

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - SEWER FUND												
Scenario: Recommended - 10% Yrs 1 & 2, 5% yr 3, 2% yrs 4-10												
	Actuals	Current Year	Projected Years					Projected Years				
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,018,000	1,136,200	1,239,000	1,366,500	1,544,488	1,576,190	1,608,526	1,641,509	1,675,152	1,709,468	1,744,471	1,780,173
User Charges & Fees	111,000	141,600	158,000	173,800	182,490	187,052	191,728	196,521	201,434	206,470	211,632	216,922
Interest & Investment Revenue	2,000	7,000	15,400	25,600	28,400	28,400	28,400	28,400	28,400	28,400	28,400	28,400
Other Revenues	4,000	4,200	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	20,000	20,350	19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Capital Purposes	18,000	8,200	758,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,173,000	1,317,550	2,190,200	5,713,700	1,785,728	1,821,992	1,889,004	1,896,780	1,935,336	1,974,688	2,014,853	2,055,845
Expenses from Continuing Operations												
Employee Benefits & On-Costs	288,000	238,811	505,298	520,604	531,016	541,636	552,468	563,517	574,787	586,283	598,009	609,969
Borrowing Costs	-	-	-	50,022	47,283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	489,000	426,412	234,153	272,667	276,757	280,908	285,121	289,399	293,740	298,147	302,618	307,156
Depreciation & Amortisation	296,000	302,439	308,379	395,563	403,365	411,324	419,442	427,722	436,168	444,783	453,570	462,533
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	112,000	95,200	104,900	108,198	110,362	112,569	114,820	117,116	119,468	121,847	124,284	126,771
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	57,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,242,000	1,062,862	1,152,730	1,347,054	1,368,783	1,390,895	1,413,393	1,436,287	1,459,582	1,483,285	1,507,401	1,531,938
Operating Result from Continuing Operations	(69,000)	254,688	1,037,470	4,366,646	416,945	431,097	445,611	460,493	475,754	491,403	507,452	523,907
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(69,000)	254,688	1,037,470	4,366,646	416,945	431,097	445,611	460,493	475,754	491,403	507,452	523,907
Net Operating Result before Grants and Contributions provided for Capital Purposes	(87,000)	246,468	279,470	238,646	408,945	423,097	437,611	452,493	467,754	483,403	499,452	515,907

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
BALANCE SHEET - SEWER FUND												
Scenario: Recommended - 10% Yrs 1 & 2, 5% yr 3, 2% yrs 4-10												
	Actuals	Current Year	Projected Years				Projected Years					
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	65,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	76,000	113,780	122,771	135,389	152,527	155,687	158,911	162,200	165,556	168,979	172,473	176,037
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	161,000	418,127	1,983,976	795,273	1,126,932	1,427,878	1,748,539	2,089,353	2,450,770	2,583,248	2,987,256	3,413,271
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,845,000	18,842,561	19,934,182	25,403,619	25,400,254	25,438,930	25,469,488	25,491,766	25,505,598	25,760,815	25,757,245	25,744,712
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	18,845,000	18,842,561	19,934,182	25,403,619	25,400,254	25,438,930	25,469,488	25,491,766	25,505,598	25,760,815	25,757,245	25,744,712
TOTAL ASSETS	19,006,000	19,260,688	21,918,158	28,198,892	26,527,186	28,866,808	27,218,027	27,581,119	27,956,368	28,344,063	28,744,501	29,157,983
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
TOTAL LIABILITIES	-	-	1,620,000	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517
Net Assets	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558	28,417,466
EQUITY												
Retained Earnings	11,255,000	11,509,688	12,547,158	16,913,804	17,330,749	17,761,846	18,207,457	18,667,949	19,143,704	19,635,106	20,142,558	20,666,468
Revaluation Reserves	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000	7,751,000
Council Equity Interest	19,006,000	19,260,998	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558	28,417,466
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558	28,417,466

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
CASH FLOW STATEMENT - SEWER FUND												
Scenario: Recommended - 10% Yrs 1 & 2, 5% yr 3, 2% yrs 4-10												
	Actuals	Current Year	Projected Years									
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,094,773	1,229,280	1,354,445	1,527,659	1,573,193	1,605,469	1,636,390	1,671,971	1,706,223	1,741,161	1,776,797
User Charges & Fees	-	141,559	157,416	173,238	182,161	186,990	191,562	186,350	201,259	206,291	211,448	216,734
Interest & Investment Revenue Received	-	7,000	15,400	25,600	28,400	28,400	28,400	28,400	28,400	29,400	28,400	28,400
Grants & Contributions	-	28,550	777,800	4,147,800	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	7,888	1,313	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(238,811)	(505,266)	(520,804)	(531,016)	(541,636)	(552,458)	(563,517)	(574,787)	(586,283)	(598,008)	(609,969)
Materials & Contracts	-	(428,412)	(234,153)	(272,667)	(276,757)	(280,909)	(285,121)	(289,399)	(293,740)	(298,147)	(302,618)	(307,156)
Borrowing Costs	-	-	-	(59,022)	(47,283)	(44,458)	(41,542)	(38,553)	(35,428)	(32,225)	(28,920)	(25,509)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(95,200)	(104,800)	(108,198)	(110,362)	(112,589)	(114,820)	(117,116)	(119,458)	(121,847)	(124,284)	(126,771)
Net Cash provided (or used in) Operating Activities	-	519,347	1,336,858	4,749,592	803,172	539,261	861,629	884,925	908,566	932,762	957,529	982,676
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(300,000)	(1,400,000)	(5,868,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(300,000)	(1,400,000)	(5,868,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,620,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	1,620,000	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	219,347	1,556,858	(1,201,320)	314,521	207,785	317,437	337,525	358,061	129,053	400,515	422,451
plus: Cash, Cash Equivalents & Investments - beginning of year	-	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783
Cash & Cash Equivalents - end of the year	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234
Cash & Cash Equivalents - end of the year	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	85,000	304,347	1,861,205	659,884	974,405	1,272,191	1,589,628	1,927,153	2,285,215	2,414,268	2,814,783	3,237,234
Representing:												
- External Restrictions	85,000	342,127	287,976	(764,789)	(297,200)	139,679	596,274	1,073,022	1,570,373	1,839,764	2,378,726	2,940,675
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	(37,780)	1,573,229	1,424,677	1,271,605	1,132,512	993,354	854,131	714,842	575,484	436,057	296,559

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - SEWER FUND Scenario: Recommended - 10% Yrs 1 & 2, 5% yr 3, 2% yrs 4-10												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Opening Balance	17,966,000	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	406,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	703,000	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	1,109,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(69,000)	254,688	1,037,470	4,366,646	416,945	431,097	445,611	460,493	475,754	491,403	507,452	523,907
Total Recognised Income & Expenses (c&d)	1,040,000	254,688	1,037,470	4,366,646	416,945	431,097	445,611	460,493	475,754	491,403	507,452	523,907
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,006,000	19,260,688	20,298,158	24,664,804	25,081,749	25,512,846	25,958,457	26,418,949	26,894,704	27,386,106	27,893,558	28,417,466

Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2029												
INCOME STATEMENT - CONSOLIDATED												
Scenario: Draft 2019 to 2029 Budget												
	Actuals	Current Year	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,129,000	7,446,939	7,714,800	7,972,628	8,284,849	8,453,467	8,625,459	8,800,892	8,979,836	9,162,357	9,348,529	9,537,124
User Charges & Fees	3,248,000	3,084,380	3,346,246	3,407,084	3,496,579	3,583,993	3,673,587	3,765,434	3,859,570	3,956,063	4,054,966	4,156,342
Interest & Investment Revenue	641,000	615,500	625,800	579,000	490,800	490,800	490,800	490,800	490,800	490,800	490,800	490,800
Other Revenues	1,053,000	746,625	658,837	752,572	673,616	679,780	686,066	692,480	698,020	705,692	712,497	714,987
Grants & Contributions provided for Operating Purposes	7,270,000	5,674,750	6,741,491	6,654,578	6,757,375	6,859,123	6,963,160	7,069,273	7,177,505	7,287,897	7,400,492	7,397,436
Grants & Contributions provided for Capital Purposes	2,674,000	6,590,600	2,660,320	10,629,000	5,920,500	243,500	243,500	293,500	298,500	243,500	238,500	223,500
Other Income:												
Net gains from the disposal of assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	22,013,000	24,250,294	21,838,994	30,086,362	25,715,219	20,402,163	20,774,072	21,203,879	21,596,731	21,937,809	22,337,284	22,611,689
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,712,000	4,722,389	7,541,674	7,762,959	7,916,892	8,074,012	8,234,278	8,397,762	8,564,526	8,734,639	8,906,135	8,996,127
Borrowing Costs	-	-	-	50,022	58,189	54,321	50,368	48,295	42,099	37,776	33,325	28,737
Materials & Contracts	4,403,000	8,154,237	4,168,646	3,940,497	3,928,984	3,954,786	4,035,783	4,037,603	4,151,251	4,106,378	4,243,611	4,339,130
Depreciation & Amortisation	4,745,000	4,779,670	4,918,218	5,069,570	5,104,150	5,430,680	5,457,620	5,491,159	5,560,044	5,614,584	5,649,988	5,679,732
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,756,000	1,629,723	1,741,682	1,846,795	1,812,418	1,848,247	1,884,794	1,977,071	1,980,085	1,998,868	2,038,426	2,139,196
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	666,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	19,282,000	19,296,019	18,370,220	18,669,743	18,820,603	19,362,048	19,662,843	19,949,890	20,287,005	20,492,245	20,873,485	21,182,929
Operating Result from Continuing Operations	2,731,000	4,964,275	3,468,774	11,416,619	6,894,616	1,040,117	1,111,229	1,253,989	1,309,726	1,445,564	1,463,799	1,428,767
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,731,000	4,964,275	3,468,774	11,416,619	6,894,616	1,040,117	1,111,229	1,253,989	1,309,726	1,445,564	1,463,799	1,428,767
Net Operating Result before Grants and Contributions provided for Capital Purposes	57,000	(1,626,328)	808,454	787,619	974,116	796,617	867,729	960,489	1,011,226	1,202,064	1,225,299	1,205,267

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 BALANCE SHEET - CONSOLIDATED Scenario: Draft 2019 to 2029 Budget												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	995,000	304,347	2,144,149	659,884	1,307,241	1,597,190	3,049,883	4,049,035	4,822,693	5,528,470	7,252,992	10,003,878
Investments	24,355,000	20,251,442	15,997,400	11,690,773	8,972,540	8,972,540	8,972,540	8,972,540	8,972,540	8,972,540	8,972,540	8,972,540
Receivables	2,775,000	1,686,895	1,587,213	1,653,472	1,633,631	1,661,081	1,697,483	1,729,262	1,759,797	1,790,746	1,829,910	1,873,897
Inventories	428,000	731,089	382,768	356,345	354,513	356,328	363,541	362,988	373,382	368,237	380,921	380,635
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	28,553,000	22,953,773	20,111,529	14,360,474	12,267,924	12,567,139	14,083,447	15,113,826	15,928,411	16,659,994	18,436,363	21,230,949
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	31,000	60,690	61,723	62,097	63,702	64,728	65,773	66,840	67,927	69,037	70,169	71,312
Inventories	438,000	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877	437,877
Infrastructure, Property, Plant & Equipment	223,316,000	234,367,133	241,711,054	259,220,398	268,066,190	268,665,135	268,163,434	268,262,900	268,629,358	269,193,755	268,757,465	267,256,851
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	223,785,000	234,865,690	242,210,654	259,720,933	268,567,770	269,167,740	268,667,084	268,767,217	269,135,163	269,700,669	269,265,511	267,766,040
TOTAL ASSETS	252,338,000	257,819,463	262,322,184	274,081,406	280,835,694	281,754,878	282,750,531	283,881,042	285,063,574	286,360,663	287,701,873	288,996,989
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,039,000	1,601,794	1,012,710	994,562	975,061	983,333	1,000,830	1,014,413	1,028,368	1,025,317	1,052,491	1,073,378
Income received in advance	206,000	155,708	158,738	165,402	163,348	166,756	170,247	173,824	177,488	181,242	185,067	188,744
Borrowings	-	-	85,912	128,773	132,612	136,565	140,636	144,834	149,156	153,607	158,195	162,921
Provisions	2,523,000	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186	2,464,186
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,768,000	4,221,688	3,721,546	3,742,923	3,735,206	3,750,839	3,775,901	3,797,257	3,819,218	3,824,351	3,859,958	3,869,228
Non-Current Liabilities												
Payables	3,000	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686	7,686
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	0	1,534,088	1,855,314	1,722,702	1,586,137	1,445,499	1,300,665	1,151,509	997,902	839,705	676,785
Provisions	50,000	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814	108,814
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	53,000	116,501	1,650,588	1,971,815	1,839,203	1,702,638	1,562,000	1,417,166	1,268,010	1,114,402	956,206	793,285
TOTAL LIABILITIES	3,821,000	4,338,189	5,372,135	5,714,738	5,574,410	5,453,477	5,337,901	5,214,423	5,087,228	4,938,754	4,816,164	4,662,514
Net Assets	248,517,000	253,481,275	256,950,049	268,366,668	275,261,284	276,301,401	277,412,631	278,666,620	279,976,346	281,421,910	282,885,709	284,314,476
EQUITY												
Retained Earnings	138,368,000	143,332,275	146,801,049	158,217,668	165,112,284	166,152,401	167,263,631	168,517,620	169,827,346	171,272,910	172,736,709	174,165,476
Revaluation Reserves	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000	110,149,000
Council Equity Interest	248,517,000	253,481,275	256,950,049	268,366,668	275,261,284	276,301,401	277,412,631	278,666,620	279,976,346	281,421,910	282,885,709	284,314,476
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	248,517,000	253,481,275	256,950,049	268,366,668	275,261,284	276,301,401	277,412,631	278,666,620	279,976,346	281,421,910	282,885,709	284,314,476

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 CASH FLOW STATEMENT - CONSOLIDATED Scenario: Draft 2019 to 2029 Budget												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	7,138,000	7,495,338	7,681,109	7,955,308	8,262,645	8,444,887	8,616,809	8,792,069	8,970,837	9,153,177	9,339,166	9,527,576
User Charges & Fees	3,258,000	3,133,384	3,316,937	3,401,832	3,486,864	3,573,582	3,663,326	3,754,915	3,848,768	3,945,012	4,043,639	4,144,731
Interest & Investment Revenue Received	656,000	791,870	653,526	692,982	487,124	490,443	482,840	486,802	490,083	489,517	482,862	473,844
Grants & Contributions	9,748,000	12,418,306	9,426,532	17,285,834	12,680,698	7,102,341	7,206,071	7,361,889	7,475,364	7,631,083	7,638,363	7,621,038
Bonds & Deposits Received	12,000	-	-	-	-	-	-	-	-	-	-	-
Other	1,155,000	1,348,019	741,060	698,558	723,429	673,843	679,569	685,435	682,200	699,214	705,464	711,527
Payments:												
Employee Benefits & On-Costs	(7,824,000)	(6,722,388)	(7,541,674)	(7,762,690)	(7,516,682)	(8,074,012)	(8,234,278)	(8,387,782)	(8,564,326)	(8,734,658)	(8,903,135)	(8,999,127)
Materials & Contracts	(5,689,000)	(7,680,723)	(4,409,406)	(3,942,222)	(3,936,653)	(3,948,321)	(4,026,468)	(4,023,466)	(4,147,669)	(4,104,305)	(4,226,121)	(4,317,957)
Borrowing Costs	-	-	-	(50,022)	(58,158)	(64,321)	(60,566)	(46,296)	(42,089)	(37,770)	(33,325)	(28,737)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(1,920,000)	(1,629,723)	(1,741,682)	(1,848,795)	(1,812,416)	(1,848,247)	(1,884,794)	(1,977,571)	(1,960,085)	(1,998,888)	(2,036,428)	(2,138,186)
Net Cash provided (or used in) Operating Activities	6,832,000	10,945,052	8,156,369	16,332,385	11,916,379	6,360,886	6,483,677	6,638,515	6,762,894	6,842,415	7,000,328	6,996,699
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	23,592,000	4,103,558	4,254,043	4,306,627	2,718,233	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	377,000	414,200	462,940	362,400	267,250	490,100	217,950	554,800	406,350	185,600	390,100	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	1,000	322	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(25,436,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(7,613,000)	(10,153,803)	(12,623,570)	(22,849,774)	(14,125,732)	(6,426,235)	(8,062,369)	(6,053,625)	(6,260,762)	(6,273,061)	(5,912,208)	(4,087,618)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(8,279,000)	(11,635,424)	(7,916,566)	(18,160,747)	(11,140,248)	(5,938,125)	(4,864,418)	(6,490,725)	(6,844,462)	(6,087,461)	(6,122,198)	(4,089,616)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,620,000	450,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(322)	-	(65,812)	(128,773)	(132,612)	(158,565)	(140,638)	(144,834)	(149,166)	(163,607)	(168,195)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(322)	1,620,000	384,088	(128,773)	(132,612)	(158,565)	(140,638)	(144,834)	(149,166)	(163,607)	(168,195)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,447,000)	(690,653)	1,839,803	(1,484,265)	647,357	289,949	1,452,693	999,152	773,658	705,777	1,724,522	2,750,886
plus: Cash, Cash Equivalents & Investments - beginning of year	3,442,000	895,000	304,347	2,144,149	658,884	1,307,241	1,597,190	3,049,883	4,049,035	4,822,693	5,528,470	7,252,983
Cash & Cash Equivalents - end of the year	995,000	304,347	2,144,149	659,884	1,307,241	1,597,190	3,049,883	4,049,035	4,822,693	5,528,470	7,252,993	10,003,879
Cash & Cash Equivalents - end of the year	995,000	304,347	2,144,149	659,884	1,307,241	1,597,190	3,049,883	4,049,035	4,822,693	5,528,470	7,252,993	10,003,879
Investments - end of the year	24,355,000	20,251,442	15,997,400	11,690,773	8,672,540	8,972,540	8,972,540	8,972,540	8,972,540	8,972,540	8,972,540	8,972,540
Cash, Cash Equivalents & Investments - end of the year	25,350,000	20,555,789	18,141,549	12,350,657	10,279,781	10,569,730	12,022,423	13,021,575	13,795,233	14,501,011	16,225,533	18,976,419
Representing:												
- External Restrictions	12,723,000	11,586,805	12,714,438	6,891,769	4,363,143	4,621,805	5,550,709	6,475,999	7,320,437	8,038,376	9,027,749	10,061,156
- Internal Restrictions	12,498,016	6,557,073	3,660,107	3,077,244	3,362,743	2,974,594	3,171,679	2,692,597	2,472,322	1,745,467	1,621,531	1,621,531
- Unrestricted	138,984	2,911,911	1,867,004	2,381,644	2,613,895	2,773,331	3,300,036	3,863,039	4,002,474	4,717,148	5,676,253	7,293,732
	25,350,000	20,555,789	18,141,549	12,350,657	10,279,781	10,569,730	12,022,423	13,021,575	13,795,233	14,501,011	16,225,533	18,976,419

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2029 EQUITY STATEMENT - CONSOLIDATED Scenario: Draft 2019 to 2029 Budget												
	Actuals 2017/18	Current Year 2018/19	2019/20	2020/21	2021/22	2022/23	Projected Years					2028/29
	\$	\$	\$	\$	\$	\$	2023/24	2024/25	2025/26	2026/27	2027/28	\$
Opening Balance	242,621,000	248,517,000	253,481,275	256,950,049	268,366,668	275,261,284	276,301,401	277,412,631	278,666,620	279,976,346	281,421,910	282,885,709
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,165,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,165,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,731,000	4,984,275	3,468,774	11,416,619	6,894,616	1,040,117	1,111,229	1,253,989	1,309,726	1,445,564	1,463,799	1,428,767
Total Recognised Income & Expenses (c&d)	5,896,000	4,984,275	3,468,774	11,416,619	6,894,616	1,040,117	1,111,229	1,253,989	1,309,726	1,445,564	1,463,799	1,428,767
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	248,517,000	253,481,275	256,950,049	268,366,668	275,261,284	276,301,401	277,412,631	278,666,620	279,976,346	281,421,910	282,885,709	284,314,476

Fit for the Future Benchmarks – General Fund

Measure/Benchmark	FFTF Submission	Government Expected Performance	Forecast 2019/20
Operating Performance Ratio (Greater than or equal to break- even average over 3 years)	1.39%	1.39%	2.3%
Own Source Revenue Ratio ** (Greater than 60% average over 3 years)	57.60%	60.00%	71.89%
Building & Infrastructure Asset Renewal Ratio (Greater than 100% average over 3 years)	93.5%	100.0%	184.03%
Infrastructure Backlog Ratio (Less than 2%)	1.72%	1.72%	2.00%
Asset Maintenance Ratio (Greater than 100% average over 3 years)	100.0%	100.0%	100.0%
Debt Service Ratio (Greater than 0% and less than or equal to 20% average over 3 years)	0.16%	0.16%	0.31%
Real Operating Expenditure per Capita (A decrease in Real Operating Expenditure per capita over time)	2.18	2.18	2.18

** This ratio is severely impacted by additional capital grants provided by the state and federal governments such as Stronger Country Communities and Roads and Roads to Recovery. Financial Assistance Grant considered own source and therefore included.

